

# FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

Wednesday October 28 1981

No. 28,610

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## NEWS SUMMARY

### Bomb scares cause disruption in London

A series of bomb scares caused disruption in London yesterday. Several streets were cordoned off by police after bomb alerts and Charing Cross, Waterloo East and Cannon Street rail stations were closed for parts of the afternoon and evening.

William Whitelaw, Home Secretary, made a fresh appeal to the public to be vigilant and help police track down the IRA bombers responsible for the blast in Oxford Street on Monday.

His plea, made in a Commons statement, was supported by Roy Hattersley, shadow Home Secretary.

Mr Whitelaw said the IRA had claimed responsibility for all the bombings. He confirmed that a police search for a bomb in Bourne's department store was fruitless. Oxford Street was later opened to traffic and pedestrians.

Ken Livingstone, criticised for his statement after the Chelsea bombing, urged the bombers to pull out of London.

"No one has ever been able to hully Londoners with bombs. For every death on our streets means that British troops will remain in Ireland that much longer."

Scotland Yard urged the public to be careful, particularly to watch for suspicious parcels and the IRA active service unit believed to be in or around London. Two of the IRA's top bombers are believed to be spearheading the latest campaign.

David Povey, Deputy Assistant Commissioner, said there were probably about six bombers. They could include young women.

### Security Council deadlock

The Security Council was deadlocked in its first attempt to choose the Secretary General of the UN for the next five years, delivering a setback to Dr Kurt Waldheim's bid for an unprecedented third term of office.

Both he and Salim Ahmed Salim of Tanzania, his challenger, were vetoed. The council will meet again today.

### Thatcher on BL

The Government will not intervene in the BL dispute to stop next week's threatened strike, says the Prime Minister.

### Commons demo

A demonstration against the UK Nationality Bill was staged in the Commons public gallery as Enoch Powell was speaking.

### Charge reduced

The murder charge against child care expert Dr Leonard Arthur has been reduced to attempted murder. He had pleaded not guilty to murdering mongol baby John Pearson.

### Hailwood case

Lorry driver Raymond Whitmore, 50, was convicted of careless driving for his part in the crash that killed former world motorcycle champion Mike Hailwood and his nine-year-old daughter. Sentence was deferred until November 24.

### Troubled tour

Jarring demonstrators clashed with police as the Prince and Princess of Wales toured Bangor, North Wales. A woman sprayed paint at the Rolls-Royce carrying the couple.

### Reagan snubbed

The AFL-CIO, the big U.S. trade union confederation, snubbed President Reagan by not inviting him to speak at next month's convention.

### Fare cuts fought

The world's airlines meeting in Cannes agreed to take tougher action to fight unauthorised fares cutting.

### PLO in Moscow

A high-level delegation from the PLO arrived in Moscow to discuss the implementation of agreements reached during Yasser Arafat's visit last week.

### Namibia ceasefire

Angolan President Jose Eduardo dos Santos indicated a ceasefire in Namibia was within reach. His comments follow talks with the five-nation Swapo and Angola in Luanda.

### Briefly...

Labour peer Lord Llewellyn-Davies of Haverhill died in Bartholomew's Hospital, London, aged 68.

A box of soil found on Blackpool tower and thought to contain anthrax was not contaminated.

Cardiff customs officers seized 44 kilos of heroin worth \$500,000.

### CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISES	FALLS
Excheq 12pc 1985 688 1/2	Standard Telephons 405 + 13
Treasury 12pc 1985 279 + 8	Sun Alliance 910 + 48
Brit Aerospace 152 + 6	Canberra 205 + 8
Coats Patons 86 1/2 + 3	Gallic Oil 150 + 20
Ferranti 510 + 25	Hamilton Oil 122 + 10
Grant Bros 168 + 8	Shell Transport 373 + 6
GUS A 373 + 5	Ultramar 485 + 7
Hall (Matthew) 188 + 11	Western Deep 1191 + 14
Leech (Wm) 80 + 8	
London Utl 203 + 11	Grindlays Bank 192 - 6
Martin (R.P.) 290 + 23	Highland Distills 75 - 4
Plessey 295 + 8	Bougainville 67 - 5

## National Insurance contributions likely to rise from April

By Peter Riddell, Political Editor

WAGE EARNERS face a probable increase in personal taxation from next April in the form of higher rates of National Insurance contributions.

Higher contribution rates have been made almost inevitable by the growing deficit of the National Insurance Fund, caused by the faster-than-expected rise in unemployment.

An increase in these rates would amount to a back door way of raising income tax and almost certainly would provoke a dispute at Westminster.

A rise of between half a percentage point and a full percentage point in the rates is likely.

A full percentage point increase would produce more than £1bn in revenue.

A final decision will wait a report in the next two or three weeks from Mr Edward Johnston, the Government Actuary.

On the state of the National Insurance Fund, an announcement is likely towards the end of November, possibly as part of a broader economic statement.

The key issues concern not only the size of the rise but its distribution between employers and employees.

It is likely employees will have to pay most, if not all, the higher contribution rates, because the Government is keen to ease the burden of industry's costs.

It is possible a rise in employee rates could be presented by the Government as a way of creating scope for a reduction in the employers' National Insurance surcharge.

Such a cut is dependent also on public spending being contained in the current review.

The only way to avoid an increase would be for the Treasury to increase its own supplement, or grant, to the Fund. This looks highly unlikely, however, following the reduction in the supplement in this financial year.

The money for any increase would have to be found from other taxation sources or higher public borrowing.

The size of any increase in rates could be reduced if the real value of unemployment benefit were lowered, as suggested by the Treasury.

This proposal is, however, strongly opposed by several ministers.

The pressure for a rise in contribution rates was shown in July when the Government Actuary pointed to an expected National Insurance Fund deficit of £1.9bn for 1981-1982, making an increase in rates virtually inevitable in 1982-83.

This was based on the assumption of an average "headline" UK unemployment total of 2.96m in 1981-82, compared with an estimate of 2.82m at the time of the Budget last March and less than 2.5m in November 1981 when the rates were last fixed.

The deficit could rise sharply if unemployment continues to rise, because each additional 200,000 who are unemployed costs an extra £200m a year.

At present employees earning about the average wage of £130 a week pay £10.09 if they are contracted in to the state pension scheme and £7.51 if they are contracted out. Their employers pay £17.84 and £13.20 respectively.

For those contracted in, a full one percentage point increase in the employee contribution rate would mean an extra £1.30 in weekly deductions. The increase for those contracted out of the state scheme would be proportionately less.

## Gas supplies curtailed as North Sea workers strike

By Sue Cameron and Fay Gjerster

THE UK lost a third of its total gas supplies yesterday as a result of action by oil workers on the giant Frigg field in the North Sea.

The British Gas Corporation has warned about 350 UK manufacturers that their gas supplies will be cut off today. Further cuts in gas supplies to industrial and domestic consumers are likely if the strike lasts for a long time.

Last night British Gas said it had asked North Sea gas producers from the Leman, Indefatigable, Hewitt, West Sole and Viking fields to increase production to cover part of the shortfall.

British Gas normally uses 6bn cubic feet of gas a day but has now lost 2bn cu ft of this.

Industry experts said last night that increased output from other fields could provide an extra 800m cu ft a day or possibly more. But other producers would not be able to cover the shortfall entirely.

The strikes started early yesterday when 500 workers downed tools on the Norwegian Ekofisk field, whose gas is piped to the Continent via Emden in West Germany. Later in the morning 300 people on the Frigg field, which straddles the median line between Norway and the UK, also went on strike.

The strike was called in protest against the pay policies of the operating companies — Phillips on Ekofisk and Elf on Frigg. The strikers claim the companies have given non-union workers bigger pay rises than those awarded to trade unionists by Norway's state arbitration board.

But the strikers are said to be illegal because the verdict of the arbitration board is final. The men's trade union was reported to be urging them to return to work, and there were also suggestions that the French-based Elf was considering holding the strikers financially responsible for the stoppage.

The UK manufacturers which have been told their supplies will be stopped are all on interruptible contracts — under which customers pay less for their gas in return for agreeing to be cut off for up to 100 days a year.

British Gas has about 700 interruptible contract customers who take about 500m cubic feet a day of gas between them.

Interruptible contract gas users are normally able to switch to oil. But if BGC is forced to cut off all its interruptible supplies — and the other 350 interruptible contract customers are clearly next on the list for being cut off — companies such as the UKF group, which uses gas as a raw material in making fertiliser, could be badly hit.

## Kekkonen quits after 25 years

By Lance Keyworth in Helsinki

PRESIDENT URHO KEKKONEN of Finland, whose success in pursuing policies of friendship with both the Soviet Union and the West won him widespread recognition as a world statesman, resigned yesterday because of ill-health.

Dr Kekkonen, 81, had been President since 1956. He was expected to resign since he was taken ill in September on returning from a fishing holiday in Iceland.

A Government statement said elections for the 301-member electoral college which will choose a new President will be on January 17 and 18.

The college, elected by universal suffrage, is due to convene on January 26 to elect the President.

Dr Mauno Koivisto, the Social Democratic Prime Minister, who has stood in for Dr Kekkonen during his illness and will continue to do so until a President is elected, is considered a strong contender.

Dr Kekkonen's Centre Party, a member of the coalition with the Social Democrats, Communists and the Swedish Party, is expected to choose its presidential candidate at its congress next month.

Its choice is likely to lie between Mr Ahti Karjalainen, acting Governor of the Bank of Finland, and Mr Johannes Virolainen, a former Speaker of Parliament.

According to a recent public opinion poll about 70 per cent of those questioned look on Dr Koivisto, 57, as Dr Kekkonen's probable successor, while 60 per cent said that they would vote for him.

Whoever becomes President there appears to be broad consensus among the political parties that Finland should stick to her policy of close relations with the Soviet Union, balanced by an equally friendly relationship with the West.

But independent diplomatic observers have expressed some doubts that any of Dr Kekkonen's likely successors has either the stature or skill to maintain the outgoing President's delicate balancing act.

In his letter of resignation Dr Kekkonen referred to a "permanent disability," a term used in the constitution as a reason for calling a presidential election as soon as possible.

The doctors' statement accompanying the President's letter mentioned "the slowly progressing arterial sclerosis" from which Dr Kekkonen had suffered for several years. Observers have noted that this disease affected both his memory and speech in the past few months.

The son of a sawmill foreman in northern Finland, Dr Kekkonen was a journalist before being elected to Parliament in 1936 and becoming Minister of the Interior a year later.

In the 1939-40 "winter war" with the Soviet Union Dr Kekkonen was bitterly anti-Russian and one of the few MPs to oppose peace terms.

But as Prime Minister in five post-war Cabinets, and subsequently President, he institutionalised Finland's unique foreign policy of "good neighbourly relations" with Moscow.

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### Date is set for tax on benefits

By Margaret van Hattem, Political Staff

CONTROVERSIAL plans to tax unemployment benefits will go ahead in the next session of Parliament, the Government confirmed yesterday.

Mr Nicholas Ridley, Financial Secretary to the Treasury, said in a written answer in the Commons that withholding tax on unemployment benefits would begin from April 6, 1982, and the taxing of benefits from July 5, 1982. The necessary legislation will be included in the 1982 Finance Bill.

The move is expected to provoke opposition from Labour and possibly from the unions, which earlier signalled their antipathy.

Social security benefits such as sick pay, supplementary benefit and unemployment payments to striking workers and the unemployed will all be affected. The plan to tax these benefits was included in the Government's election manifesto and had been intended originally to take effect from April 1982. Provision was included in the 1981 Finance Act.

### Attack

The move had to be delayed because of unspecified difficulties in co-ordinating the work of various government departments involved. The proposal to start withholding refunds three months before benefits become taxable is expected to come under particularly strong attack.

The refunds represent the change in an employee's tax code when his annual salary drops because of unemployment, ill health or industrial disputes.

Refunds are paid almost immediately but in future they will not be paid until employment is resumed. This would represent an incentive for strikers to settle the dispute.

For an unemployed worker, it would presumably give an incentive to seek work more actively. The assumptions underlying these provisions are likely to be bitterly attacked by Labour and the unions.

The government says withholding refunds two months in advance of the taxing of benefits is covered in the 1981 Finance Act and is a procedural requirement.

A joint statement said only that the talks were an opportunity for the Ministers to get to know each other and that a wide range of issues of mutual interest were discussed.

Dr FitzGerald was accompanied by Mr Michael O'Leary, the deputy premier and Labour Party leader, and Professor James Dooe, the Foreign Minister.

It can reasonably be assumed the Irish side raised the question of a British response to Dr FitzGerald's willingness to tackle the tricky elements in the Irish constitution to make it more acceptable to Ulster Unionists.

The Irish Government hopes some Anglo-Irish initiative will emerge from the London meeting, such as a tiered council which would include Dublin, Westminster and Belfast parliamentarians, as well as officials, and which would process matters of mutual interest.

## France 'will not increase foreign compensation'

By Terry Dodsworth in Paris

THE French Government has no intention of increasing the compensation terms for foreign shareholders in companies due to be nationalised, Mr Jean Le Garrec, the Minister in charge of the nationalisation programme, said yesterday.

His rejection of overseas pressure for improved takeover payments follows international bankers' meeting in London on Monday at which the formula for calculating compensation was attacked.

Mr Le Garrec, speaking shortly after the first reading of the nationalisation Bill had been adopted by the National Assembly, said the Government believed its proposals were fair.

Mr Le Garrec delivered a non-trodden warning to the council yesterday that it would be reading on dangerous ground if it rejected the Bill. "If its opinion was unfavourable, we would consider that its decision was more political than constitutional," he said.

This statement echoes previous remarks by Socialist deputies who have accused members of the council of having financial links with the companies being nationalised.

The accusations illustrate the tensions which have built up during the bitter 13-day debate over the Bill, when more than 1,400 amendments were tabled.

Socialist deputies said this fiercely fought rearguard action by the Opposition demonstrated the influence of organised capital in the French establishment.

### Struggle

"If we have to explain those to shareholders who insist that we shall do it. But there is no question of a revaluation," he said.

Mr Le Garrec's statement underlines the fact that the Government faces a continuing struggle over the Bill, even though the first hurdle in the National Assembly has been passed.

Outside France there are reports that foreign shareholders of enterprises earmarked for nationalisation are preparing litigation, particularly in the U.S., where judicial attachment procedures similar to those used against Iranian assets could be used to bring the

## Security tight as Prior and FitzGerald meet

By Brendan Keenan in Dublin

THERE WAS strict security for the first official meeting between Mr James Prior, the Northern Ireland Secretary, and Dr Garret FitzGerald, the Irish Premier.

The discussions were a preliminary to the meeting between Dr FitzGerald and Mrs Thatcher which will take place in London, probably next week.

The security arrangements extended to having the meeting outside Dublin, in the Government-owned Barretstown Castle in County Kildare. And they were matched by the lack of information from the talks themselves.

A joint statement said only that the talks were an opportunity for the Ministers to get to know each other and that a wide range of issues of mutual interest were discussed.

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## EUROPEAN NEWS

## Fahd in Bonn to press arms request

BY ROGER BOYES IN BONN

THE DELICATE question of West German arms deliveries to Riyadh will be on the agenda of talks today between the Bonn Government and Crown Prince Fahd, the Foreign Minister of Saudi Arabia. The visit, arranged at short notice during the recent North-South summit in Cancun, Mexico, is aimed at bringing the two Governments closer together in spite of an embarrassing delay in responding to an informal Saudi request for some 300 West German tanks.

Underpinning the visit is also the West German fear that Middle East events are gaining such momentum that the European Community's role in the peace process may have to be redefined, or scaled down, unless new common ground is found.

Chancellor Helmut Schmidt and Prince Fahd are expected to discuss the linking elements between Saudi Arabia's eight-point Middle East peace initiative and the EEC's own proposals for the region. The differences are still large but there is at least broad agreement on the need for involving Palestinians in the overall search for a settlement.

West German policy in the Middle East has been clouded by two interrelated considerations: the developing ambigui-

ties in European policy, and Bonn's own internal party political problems over deliveries of arms to Riyadh.

The plans of four EEC countries—Britain, France, Italy and the Netherlands—to join an international peace-keeping force in Sinai, and thus help implement the Camp David accords, has left Bonn uncertain about the direction of European policy. The Sinai force suggested to some politicians here that Europe is edging closer to the U.S. Middle East policy of building on Egyptian-Israeli friendship, rather than on the concerted wooing of moderate Arab states.

While Bonn feels unable to contribute troops to an international peace-keeping force in Sinai it does not want to be isolated within the Community's peace-seeking process. This may sway it towards a more flexible policy on supplying arms to Saudi Arabia. This problem is far from resolved, however, and Prince Fahd is unlikely to receive a firm answer today.

Both officials and politicians indicated the most likely solution is that the Government will ease slightly its tight regulations on arms exports. This would allow the sale of some limited weaponry such as howitzers to Riyadh but not important battle systems like tanks.

## Spain more hopeful on entry to EEC

By John Wyles in Luxembourg

SPAIN is detecting a "new and positive climate" in its lengthy negotiations on European Community membership despite having received a tough line from the EEC during a ministerial meeting in Luxembourg.

The cheerful assessment of the state of the talks was offered by Sr Jose-Pedro Perez-Llorca, the Spanish Foreign Minister, in a statement seen here as an attempt to reassure Spanish public opinion that Madrid's twin aims of joining the EEC and the North Atlantic Treaty Organisation are moving forward in parallel.

In reality, the statements delivered by the Ten on steps towards a customs union with Spain, and on some non-controversial agricultural topics, indicate that while the EEC is stepping up its pressure for significant changes in the Spanish tax system negotiations on the key agricultural aspects of Spanish accession will be delayed till the Ten have settled the main lines of farm policy reform.

During the negotiations the EEC slipped in an unforeseen demand, apparently on the initiative of France and Britain, that Spain should voluntarily curb its textile exports to the Ten after accession. A similar demand has already been made in the accession negotiations with Portugal.

Spain's response to the Community's insistence that Madrid introduce value added tax from the date of accession is expected to stress the need for a longer transition period.

For the moment, the Ten appear inflexible on this point, although some concessions could well be made if Spain did away with its controversial arrangements which discriminate against imports and tend to subsidise exports.

However, the Spain-EEC meeting represented positive progress in comparison with the encounter yesterday between Community Foreign Ministers and Mr Nicolas Roldan, the Cypriot Foreign Minister.

French and Italian objections prevented the Ten from agreeing any common position on liberalising import restrictions on Cypriot farm products and, as a result, the Community had to plead for more time before acting on its commitment to make such concessions by the beginning of next year.

Mr Roldan warned that further delay would damage EEC-Cyprus relations, with the risk of a public opinion backlash against the Community in the island.

## Radio and TV executives quit

MADRID—Six senior members of the Spanish state-run radio and television system have resigned following the dismissal of Sr Fernando Castedo, the director-general of television.

Sr Castedo, who was appointed 10 months ago by the Government, was dismissed following the poor showing of the ruling UCD party in last week's elections in north-west Galicia.

The director-general has been under pressure to resign for some months by the most conservative factions in the UCD, who alleged that he had allowed television coverage to be influenced by the Socialist Party of the region, led by Sr Carlos Robles Piquer, a conservative member of the UCD. AP-DJ

## Energy consumption falls 6% in first nine months

BY KEVIN DONE IN FRANKFURT

WEST GERMAN energy consumption fell by nearly 6 per cent in the first nine months of 1980 to DM 37.5bn (£9bn), adding a further burden to the country's massive deficit on the current account.

Figures released by the West German Coal Industry Federation show that primary energy consumption fell by 5.8 per cent in the first nine months to 272.6m tonnes of coal equivalent. Coal use grew marginally by 0.3 per cent to 57m tce, but boosted its overall share of the energy market to 20.9 per cent compared with 19.5 per cent in the same period of 1980. Natural gas consumption fell by 7.8 per cent to 42m tce and its share of the energy market dropped to 15.4 per cent from 15.7 per cent.

In spite of the delays in developing West Germany's nuclear power programme, nuclear stations managed to boost output by 27.2 per cent to 13.1m tce in the first nine months of 1981, to take a share of 4.8 per cent in West Germany's primary energy requirements against 3.5 per cent a year earlier.

According to the Industry Office, 60.1m tonnes of crude oil was imported between January and September, a fall of 13.4m tonnes.

The cost, however, jumped by nearly DM 5bn (£1.2bn) in the first nine months against the corresponding period of 1980 to DM 37.5bn (£9bn), adding a further burden to the country's massive deficit on the current account.

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## Carrington warns over anti-nuclear protests

BY JOHN WYLES IN LUXEMBOURG

LORD CARRINGTON, the British Foreign Secretary, last night warned supporters of Europe's anti-nuclear weapons movement that they were risking exploitation by the Soviet Union and that their demands "would make war more likely."

Delivering the Churchill Memorial Lecture in Luxembourg last night, he asserted that maintaining the nuclear balance between the West and the Soviet Union was vital to the cause of peace. The decision to station U.S. theatre nuclear weapons in Europe

from 1983—the focus of last weekend's anti-nuclear demonstrations in Paris, London, Brussels and Rome—was aimed at maintaining this balance in response to the "clear superiority" which the Soviet Union has built up in theatre nuclear weapons.

The Foreign Secretary, whose lecture was entitled "The Foundation of Peace in Europe," argued that there must be no erosion of deterrence which he defined as "blocking off in advance a variety of possible moves in the mind of any possible opponent." If the West's deterrence capability were reduced, then the risks facing a potential aggressor would also be reduced.

The Soviet Union, he claimed, might be tempted to use its military superiority "to win decisive influence" over all of Europe without a war. This "would take us straight to the brink of catastrophe. The many honest people in Europe who oppose nuclear weapons, and those in my country who advocate unilateral disarmament, are mistaken because of one

fundamental fact: what they are suggesting would make war more likely."

Lord Carrington appealed to the movement to "be careful that your agitation does not unintentionally serve the purposes of the Soviet Union."

An effective nuclear balance had helped maintain 36 years of peace in Europe and while the Soviet Union might not have any aggressive intentions, it had shown its willingness to use force in Hungary and Czechoslovakia and now in Afghanistan. Western Europe had not

been threatened and "common prudence" suggested that this was "because the risks have been too great."

Peace in Europe, rested on four foundations, he said: an effective deterrent to prevent war, a search for agreements to control arms on a balanced basis, renewed efforts to develop Western European unity through the EEC, and political co-operation and consultation.

Europe would not find itself at the nuclear brink if it built on those foundations, said Lord Carrington.

## Relations with Moscow loom over Finns' search for leader

BY LANCE KEYWORTH IN HELSINKI

THE RESIGNATION yesterday of Dr Urho Kekkonen, the 81-year-old President of Finland, leaves Finland facing a period of political uncertainty that will extend beyond January 28 next year when his successor takes office.

During President Kekkonen's 25 uninterrupted years in office, the country has largely taken for granted the relative internal political stability it has enjoyed for the past 15 years, to say nothing of its cordial relations with its eastern neighbour, the Soviet Union. Now, the course of Finland's relations with Moscow will depend greatly on the man elected to succeed Dr Kekkonen.

No candidate has been nominated so far but four serious contenders have been named in the media in the past few weeks. Two are from the Centre (Agrarian) Party, one is a Social Democrat and the fourth is from the Swedish People's Party, which represents the Swedish-speaking minority.

It is agreed overwhelmingly that the new President must enjoy the confidence of the Soviet Union if present good re-

lations are to be preserved. On this count, Mr Ahti Karjalainen, acting Governor of the Bank of Finland, seems to have an edge on the field. He has been Foreign Minister for longer than anyone else and still has close contacts with Moscow.

His party colleagues, Mr Johannes Virolainen, the Speaker of Parliament, has been both Prime Minister and Foreign Minister, but has the misfortune to have served in the latter capacity in the 1980 coalition Government which fell in the last "night frost" to blight Finnish-Soviet relations.

Popular choice

The Social Democratic candidate will doubtless be Mr Mauno Koivisto, on leave of absence as Governor of the Bank of Finland since 1979, when he became Prime Minister. He is currently acting President.

If the popular vote were to decide the issue, Mr Koivisto would almost certainly win easily. But the President is chosen by a College of Electors and if Mr Koivisto does not gain an absolute majority in its first

ballot he could be eliminated in the second or third ballots, when party politics take control.

It would be in these two ballots that Mr Ahti Karjalainen, the potential Swedish Party's candidate, might have a chance of victory. He is editor-in-chief of the Swedish-language newspaper, Helsingforsblad, and is also a member of the Finnish foreign affairs debating society. He might well move weight on the foreign policy issue than Mr Koivisto, who by his own admission has little experience of that field.

However, although the Soviet Press has already commented on the Finnish situation in the past few days, it has made no direct or oblique criticism of Mr Koivisto.

While foreign policy dominates the presidential election, a related and important question is whether the present left-centre type of coalition Cabinet, which includes the Communists, will continue. Another, and more difficult problem, will be the possible return to office of the Conservative Party, the second largest in Parliament. Editorial comment, Page 18



A portrait of Dr Kekkonen gazes down on Mr Koivisto who has taken over as Finland's President until a successor is chosen.

## Fresh labour talks open at Renault factory

BY DAVID WHITE IN PARIS

FRESH LABOUR talks started yesterday at the state-owned Renault car group to get its main Paris works back to full production and launch all-round negotiations. Another conflict has meanwhile blown up at the rival Peugeot group at its Sochaux base in eastern France.

The disputes, together with a series of localised strikes and a general offensive by France's second largest trade union body, the CFDT, on working hours, show a big upsurge of union activity in the last few weeks.

Efforts were renewed yesterday to end the strike at two

Renault workshops, which has led to a production loss of 18,000 vehicles. Four thousand workers at the plant have been laid off for more than a fortnight because of the strike.

Strikers at the "Number 74" assembly workshop at the Renault factory voted in a secret ballot on Monday against a return to work by a narrow margin of six votes. The vote, in which only half of the 430 strikers took part, came as a surprise after the powerful Communist-led CGT union had reacted favourably to the management's latest offer, including

partial compensation for strike days.

At the same time, Renault began contact with the unions starting with the CGT, on further talks. Expected to last about six weeks, these are aimed at bringing forward a new company agreement, which should not normally have come into force until next July.

Unions at Peugeot stepped up a campaign begun at the end of last week by staging stoppages in the morning and evening, principally in the body works at Sochaux. The climate was worsened by the suspension yes-

terday of 27 union representatives at the plant.

The CFDT is meanwhile seeking to speed up sector-by-sector negotiations on reduced working hours with a wide-ranging series of protests and stoppages.

A 24-hour strike in French banks has been called tomorrow by four unions to press their claim for a 35-hour week without loss of pay. Social security services are due to be hit by separate strikes tomorrow and next Thursday. Other continuing disputes involve ground staff at Air France and French crews on cross-Channel ferries.

## Europe security meeting off to slow start

BY ROBERT GRAHAM IN MADRID

THE SECOND session of the Conference on Security and Co-operation in Europe (CSCE) started slowly here yesterday. Differences over the work programme held up the start and delegates from the 35 East and West European states, including the U.S. and Canada, indicated that there would be little sign of real progress before the end of the month.

The conference, held to review the implementation of the 1975 Helsinki Final Act, began in full session last November and went into recess in July. However, East-West tensions over Afghanistan and the strained climate of détente

have made substantive progress almost impossible.

The session which resumed yesterday is regarded by the principal Western delegations as almost certainly the final chance to save the conference from breaking up without agreement. Yesterday's meeting was in closed session but the main address came from Mr Leonid Ilyichov, the chief Soviet delegate.

His speech was later indicated by the chief U.S. delegate Mr Max Kampelman, to be disappointing. Nevertheless, some Western delegates appeared less gloomy in their appraisal. For instance, some

said that Mr Ilyichov's speech hinted a willingness to achieve agreement on a European disarmament conference.

Such a conference has been the principal Soviet aim throughout the present review meeting. What the Nato countries, in particular, are determined to prevent is such a conference turning into a purely propaganda exercise.

In yesterday's speech, Mr Ilyichov is understood to have excluded continental America from the area to be covered by what the CSCE process calls confidence-building measures. These are tangible measures,

such as prior notification of troop movements, aimed at reducing East-West military tensions. In order to prevent a disarmament conference from being propaganda for the Nato countries, he insisted, the meaningful and easily verifiable measures of this kind are accepted.

The Soviet Union, for its part, has conceded a demand that the proposed disarmament conference cover Europe up to the Urals, ie troop and weapons displacements inside the Soviet Union. In return, it wants to extend the geographical area to land and sea adjacent to continental Europe.

## Larry Klinger on Belgium's second general election in three years

## Belgian political traditions put to the test

## HOW THE PARTIES LINE UP

● Flemish Christian Democrats (CVF). A centrist amalgam of special interest groups embracing unions, small businessmen, farmers and industrialists, representing the majority in the heavily populated, prosperous north. They have produced most of the country's recent Prime Ministers, including Mr Mark Eyskens.

● French Christian Democrats (PSC). Deeply divided over economic policy in the recession-hit French-speaking south, but still expected to win enough seats to help their Flemish partners to retain parliamentary leadership.

● French Socialists (PS). The most left-wing of Belgium's political groupings, they are worried by the recent trend away from Socialism and hope that the recession will coalesce their traditional union support.

● Flemish Socialists (SF). More "moderate" than the PS, they are in line with their Socialist neighbours in northern Europe. But they lead the opposition to U.S. Cruise missiles being stationed in Belgium, an issue that could win votes following President Reagan's remarks that a nuclear war could be confined to Europe.

● Flemish Liberals (PVV). Expected to make considerable gains, which could promote Mr Willy De Clercq, party leader and former deputy Prime Minister as a potential Premier.

● French Liberals (PRL). Hampered by being a relatively small conservative party in a traditionally left-wing region, they are seeking to stem an expected loss of votes by emphasising a "new conservatism."

Brussels ballot this year.

Furthermore, traditionalism remains strong in the distrustful atmosphere between the two main linguistic groups, the Dutch-speaking Flemings in the north and the French-speaking Walloons communities in the south. "Children grow up encased in a network of organisations so strong that leaving is very difficult indeed," says a French-speaking sociologist. "They are attached by so many strings: school, church, youth groups, health schemes, business organisations, even the papers they read habitually because their predominant language."

In the north, only the Flemish stand for election, and in the south, only French-speakers stand. "This means that at national level political stands are often taken on regional lines, rather than on party lines which might produce a real government opposition to the benefit of the country as a whole," says a Flemish election analyst. "The result is usually stalemate, with a growing disenchantment among the voters."

According to recent opinion polls, the electorate for whom voting is legally compulsory, is likely to express this disenchantment by spilling out to 1.5m ballots, or 25 per cent of those expected to be cast.



Mr Mark Eyskens, caretaker Prime Minister.

For the moment, however, it looks likely that the Christian Democrats will form an alliance with the Liberals. It is also possible that the Liberals will make strong enough gains to force their own views across an eventual coalition or for the voters to feel so confused that the outcome will remain within the 1 per cent traditional swing and produce virtually no change at all.

FINANCIAL TIMES published daily except Sundays and Bank Holidays. Subscription rates: £205.00 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

U.S. \$30,000,000



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October 28, 1981  
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مكتبة النجف



## OVERSEAS NEWS

## Major progress claimed in autonomy talks

BY DAVID LENNON IN TEL AVIV

ISRAEL AND Egypt achieved major progress on the normalisation of relations between them during a three-day visit to Israel by the Egyptian Foreign Minister, Gen. Kamel Hassan Ali. The two countries now intend to push ahead with attempts to reach agreement on the main elements of Palestinian autonomy. This was announced at Ben Gurion airport before the departure of Gen. Ali. He and Mr. Ariel Sharon, the Israeli Defence Minister, yesterday initiated a tourism pact to ease travel between the two countries, especially for Israelis wishing to visit eastern Sinai after it is returned to Egypt next April. The Egyptian minister said that agreement on this and other issues meant that it was no longer necessary to speak about "normalisation" because "relations are now normal."

Mr. Sharon said that while there are "differences of approach" over a considerable number of issues concerning autonomy for the Palestinians of the occupied West Bank and Gaza Strip, agreement could be reached on the main points. The two ministers made it clear that they did not want to

## More held in Cairo clampdown

By Anthony McDermott in Cairo

WITH THE arrest of a further 20 people in connection with the Islamic fundamentalists' opposition to the Egyptian Government, official figures for those held since the assassination of President Sadat on October 6 have risen to 427. Some security officials, however, suggest that the figure may be at least three times as high.

As almost each day brings new reports of arrests, the Government is caught in several dilemmas.

President Hosni Mubarak has to demonstrate that he is on top of this crisis, once described as merely an isolated phenomenon. But the regular clashes and discoveries of arms caches, particularly in Cairo, suggest something more widespread.

At the same time the Government's talk of a planned Khomeini-style revolution, is hard to believe, even if the arrests rise to 2,000.

There must be doubt too whether the oft-mentioned anarchistic Islamic Takfir Wa'l-Hijra group are really the prime movers behind the revolt.

Observers are becoming increasingly convinced that the named group is a convenient target for a looser coalition of Islamic extremists.

But, as Monday's raids showed, these groups have had little difficulty obtaining weapons and funds.

In the last incident, some of those arrested were found to have arms dating back to the 1967 Arab-Israeli war. Meanwhile, the interrogation of Mr. Sadat's alleged assassins has been completed. A bill of incitement has been drawn up by the Judge Advocate's department of the armed forces, on the basis of the fact that the group's leader, Lt. Khalid Islambouli, was a serving soldier.

General Ali said that "the two most difficult issues" are the future of Jerusalem and the Israeli settlements in the occupied territories, but that these would not be raised now.

Israel's state radio and television have been ordered to stop using the term West Bank and refer to the Israeli-occupied territory by its biblical name, Judea and Samaria.

## North Yemen leader seeks Soviet financial aid

BY PATRICK COCKBURN IN SANA'A

THE SOVIET President, Mr. Leonid Brezhnev, and the President of North Yemen, Mr. Ali Abdullah Saleh, opened talks yesterday morning in the Kremlin. Mr. Saleh arrived in Moscow on Monday night on an official visit.

The immediate purpose of the Yemeni President's visit is probably to get part of Sana'a's military debt to Moscow deferred, to obtain some financial aid and to get the Soviets to use their influence on South Yemen to stop it supporting dissidents in its northern neighbour.

Moscow has traditionally had close links with the North Yemenis. The country's 35,000-strong armed forces are mainly armed and trained by the Soviets who have, for instance, supplied about 64 of the army's 700 tanks and most of the aircraft used by the air force.

There are some 600 Soviet advisers in the country badly needs some financial aid. Its central bank reserves dropped to \$500m-600m in September, a fall of \$800m over the last 18 months. There are some signs that the Saudis have cut back on the financial assistance they give and also customs revenues, a mainstay of the government's finances, are being badly hit by smuggling.

Remittances from the 1m Yemeni workers in the Im Arabia have also fallen steeply and this year may be only half the \$1.6bn remitted home in 1979-79. The Saudis are keen to reduce the number of Yemenis in their labour force and Yemeni workers are also suffering from the influx of Indians, Pakistanis into Saudi Arabia, which has sharply cut the wages of unskilled workers.

## PLO chiefs visit Moscow

BY HSIAN HIAZI IN BEIRUT

A DELEGATION from the Palestine Liberation Organisation flew to Moscow yesterday led by Mr. Salah Khalaf, better known by his code name of Abu Iyad, the second in command of the PLO.

It is believed in Beirut that Abu Iyad is carrying with him a shopping list of sophisticated weapons for the PLO.

Mr. Arafat's top military adviser, Brig. Saad Sayel, was quoted as saying in a press interview that the PLO needed certain types of weapons to match the Israelis. He told the London-

based Arabic magazine Al-Dustour: "We have started thinking about obtaining weapons which will have a positive yield in any future battle with the enemy. I mean weapons of accuracy and high percentage of lethality."

Israeli jets yesterday buzzed Beirut and drew ground fire from Palestinian and Syrian positions.

The Israelis have insisted the July 24 ceasefire, which took effect on the Lebanese-Israeli border, did not limit their overflight of Lebanese territory.

## Khamenei picks new nominee for premiership

PRESIDENT Ali Khamenei yesterday nominated Mr. Hossein Musavi, the Foreign Minister, as Iran's new Prime Minister and asked Parliament to give the nominee a vote of confidence. AP reports from Beirut.

An official at the Parliament's public relations office said that Mr. Musavi's nomination letter was read out at an open session of the Majlis by Mr. Ali-Akbar Hashemi Rafsanjani, the Speaker.

The 35-year-old French-educated nominee is President Khamenei's second choice for the premiership. The first pick, Mr. Ali-Akbar Velayati, a US-trained pediatrician, was rejected by Parliament last Thursday.

Mr. Musavi, a mechanical engineer who specialised in construction machinery and Thermodynamics, is a ranking member of the President's ruling Islamic Republican Party and was editor of the party's Jomhuri Islami (Islamic Republic) newspaper in Tehran before his appointment as Foreign Minister in August.

## Nigeria, Angola 'back' Western Namibia plan

BY J. D. F. JONES IN JOHANNESBURG AND QUENTIN PEEL IN LONDON

ANGOLA and Nigeria have both reacted favourably to the latest Western efforts to promote a settlement in Namibia (South West Africa), according to reports from Luanda and Lagos.

President Jose Eduardo dos Santos of Angola yesterday called on all the parties involved in the complex diplomatic initiative—including the South African Government and the South West Africa People's Organisation (Swapo) fighting a guerrilla war in Namibia—"to find ground to re-establish the trust that would permit, once and for all, a just solution."

In a statement issued at the start of talks with a team from the Western Contact Group—the U.S., Britain, Canada, France and West Germany—President dos Santos made clear his own Government's continuing commitment to find a peaceful settlement.

The Western team will hold talks today with the South African Government in Cape Town before flying on to Windhoek in the evening.

TWO POLICEMEN were killed and a police station destroyed in a raid in the Northern Transvaal homeland of Venda on Monday night, J. D. F. Jones reports from Johannesburg. It is assumed that the raiders were African National Congress (ANC) guerrillas, who have been stepping up their operations inside South Africa throughout the year. The "independent" state of Venda lies in the extreme

north-east corner of South Africa and Sibus—where the attack took place—about 100 kilometres from both the Mozambique and Zimbabwean frontiers. This is the direction from which military observers have been expecting the ANC teams to enter the republic, and some analysts have been forecasting that they would use the poverty-stricken tribal homelands as a springboard for their assault on the white urban areas.

Only last week, Gen. Magnus Malan, the Defence Minister, warned the National Party Congress in the Cape that he expected the enemies of the republic to open a "second front" with the help of Zimbabwe and Zambia. He said there had been three times as many sabotage incidents in South Africa in the first six months of 1981 as in the corresponding period of 1980.

be known as UNTAG—United Nations Transition Assistance Group), disarming of local commando forces, withdrawal of South African troops, restriction of Swapo to bases, and arrangements for the election.

All these matters will be open to a host of objections and local apprehensions. It is expected that, just as the Contact Group has "strengthened" the constitutional guidelines in order to reassure the whites and the South Africans, so there will also be various adjustments to the implementation plans to boost local confidence.

In the meantime, the position of Swapo is not clear. The Western constitutional proposals are reported to have been given to Swapo in Luanda last Sunday. In Windhoek a Swapo official has been quoted as saying that the organisation rejects them. This is the main reason why the Western envoys are travelling on from Windhoek to the African frontline states—to urge these Governments to use their influence on Swapo.

The Contact Group envoys, led by U.S. Assistant Secretary of State for Africa, Dr. Chester Crocker, arrived in Cape Town last night from Luanda.

Meanwhile, the response both in Namibia and South Africa to the Western constitutional proposals, which were made known on Monday, has been generally positive. It is appreciated that the proposals—which include a "blocking third" in the Constituent Assembly which will draw

up Namibia's constitution—have been framed with a view to reassuring the Namibian ethnic minorities, including the 100,000 whites, that they will not necessarily be swamped if the UN-supervised election is won by Swapo.

Only the extreme Right wing has rejected the Western proposals outright. The South African Government appears to have signalled that, once the internal parties

have had their brief chance to put their case to Dr. Crocker's team, the negotiations can move ahead to the far more difficult area of what is known as Phase Two—the implementation of a settlement, or the "modalities" as the jargon puts it.

This phase—which is expected to require another visit by the Contact Group—will include enforcement of a ceasefire, arrival of a UN force (to

## Mugabe faces battle to keep pace with expectations

BY OUR FOREIGN STAFF

AFTER 18 MONTHS in office, the Government of Mr. Robert Mugabe is battling to satisfy rising expectations.

Last week's labour unrest in Zimbabwe, when thousands of nurses and teachers went on strike, was a warning that post-independence benefits may not be keeping pace with demands.

Higher wages are being eroded by 15 per cent inflation and the slow pace of land resettlement fails to meet the needs of overcrowded communal areas.

It is estimated that few of the country's 300,000 agricultural workers earn more than the Z\$30 (£23) a month minimum introduced after indepen-

dence. In 1977, official statistics showed that only 10 per cent earned more than Z\$30 a month.

The situation is little better for the country's industrial workers, whose monthly minimum is now Z\$84.

Mr. Mugabe could have found little comfort in last Friday's return to work for these figures reflect a widespread sense of grievance. The Government's reaction to the strikes—demonstrating teachers and nurses were charged with batons, briefly detained and labelled as "enemies of the people"—suggested that the ruling Zanu-PF party has run out of patience.

Opposition parties, however, have been given little opportunity to make political capital out of the strike. A fortnight ago, under emergency power regulations inherited from the era of white rule, the Government banned public meetings without permits.

It is a critical period for Mr. Mugabe. He has to oversee the transformation of Zanu-PF from a guerrilla-based movement to a peacetime party, in which the radicalism of those who returned from exile after independence, have to be reconciled with a more pragmatic group who remained in Zimbabwe during the seven-year war.

He also has to prepare the way for the first party congress in several years, at which these two groups will be trying to get the upper hand.

One key issue will be the rate of progress on land resettlement. Only 4,000 families have so far been moved under the Government's Z\$11m programme, yet one estimate suggests that as many as 185,000 families—around 1m people—need to be shifted.

Mr. Mugabe has recently completed two meet-the-people tours—one in his Mashonaland stronghold, the other in Matebeleland, the heart of Mr. Joshua Nkomo's Patriotic Front. In Mashonaland, he encountered a growing demand from his

supporters for the introduction of a one-party state in the belief that total government control would hasten the pace of economic and social advance.

Mr. Mugabe's reception in Matebeleland was respectful if not enthusiastic and there is no sign that support for Mr. Nkomo in the province is waning.

But whether the PF and the two small black parties, Bishop Abel Muzorewa's United African Council (UAC) and Mr. Ndabanga Sibhele's Zimbabwe African National Union (Zanu), are making significant inroads on Zanu-PF is hard to determine.



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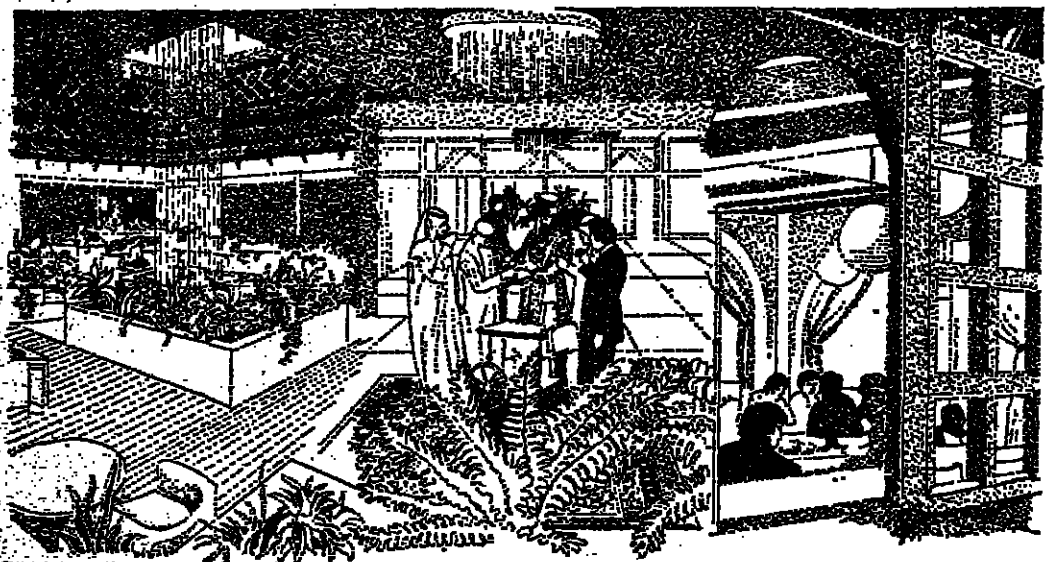
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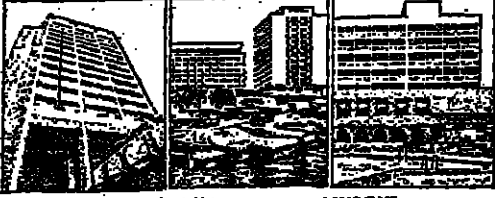
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## AMERICAN NEWS

## Trade Commission chief plans wider role for consumers

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR JAMES MILLER, the new chairman of the U.S. Federal Trade Commission (FTC), proposes a major policy shift to give a greater role to consumers, and less to the FTC, in judging the quality of goods and business practices.

Mr. Miller, who was appointed by President Reagan and took up his new job two weeks ago, has expressed serious reservations about a wide range of past activities by the commission, the Government's regulatory watchdog on business.

Mr. Miller said the FTC could easily sustain the Administration's proposed 12 per cent budget cut, and could function well even if a further 18 per cent reduction was made by Congress. He denied reports that he was planning to close the agency, saying his aim was to make it "leaner".

"Consumers aren't as glib as many regulators tend to think they are," Mr. Miller said at his first news conference.

He questioned the wisdom of the FTC's long-standing requirement that advertisers substantiate their claims. The require-

ment added costs which were passed on to the consumer—and it was often quite obvious to the public whether the claims were true.

Past FTC efforts to improve products quality had also been ill-advised, Mr. Miller said. Consumers should be free to buy a less reliable product if they wanted to spend less money. What was needed was a "dose of common sense."

Savings could also be made by limiting anti-trust and consumer protection cases to areas of economic advantage to consumers. The FTC's anti-trust efforts should be narrowed to focus on cases of competitor collusion such as price-fixing. The agency could help small businesses by dismantling regulations that hurt them, Mr. Miller said.

Subsidies to help public interest groups to present their views on proposed commission rules would be "kierked out" from the budget, and he did not plan to tighten tobacco health warnings.

FTC opposes bid for Grumman, Page 23

## U.S. to change key element in price index

BY DAVID BUCHAN IN WASHINGTON

THE U.S. Government is to change from January 1983 the key housing cost component in the Consumer Price Index, the most widely watched and politically sensitive measure of the U.S. inflation rate.

The controversial move will have far-reaching effects on social security pension payments, already indexed to the CPI, and for revenues from U.S. income taxes, due to be tied to the retail inflation rate from 1984 onwards, as well as inflation-linked labour contracts.

The impending change was announced by Mrs Janet Norwood, commissioner of labour statistics, whose department

compiles the CPI. The change would involve replacing the present measure of house prices and recently volatile mortgage interest rates with an estimated "cost of shelter." This would be gauged from a "rental equivalent," as if a homeowner were paying rent.

In periods of high mortgage rates, like the present, the refigured CPI would show smaller increases in inflation than the current index. Thus, it would tend to narrow budget deficits by keeping pension payments lower and tax revenues higher. This would be very welcome to the Reagan Administration, which now faces the likelihood that its

pledge to balance the budget by 1984 cannot be fulfilled.

Two independent officials yesterday told Congress that budget deficits were likely to exceed by far Mr Reagan's targets. Mrs Alice Rivlin, director of the Congressional Budget Office, said even with further planned spending cuts and an improved economy, the 1981-82 deficit could run to \$65bn and to \$50bn in 1983-84. Mr Lyle Gramley, a Federal Reserve Board governor, said the 1983-1984 deficit could reach \$100bn.

Mr Lane Kirkland, president of the AFL-CIO trade union federation, immediately denounced the CPI change, saying the Administration was taking

the attitude on inflation that "if you don't like the measure-

ments, invent a new yardstick." At least 6m workers in large unions have in their contracts cost-of-living adjustments which are tied to a measurement known as the Consumer Price Index for wage earners and clerical workers.

In the hope of defusing union anger, Mrs Norwood said the housing cost change in this form of the CPI would be delayed until January 1985, giving even those unions with new three-year contracts time to adjust.

"The Administration is out to undercut our most important measure of inflation. Instead of switching to an effective anti-

inflation programme," Mr Kirkland said.

Two thirds of all U.S. families bought houses and did not rent, Mr Rudy Oswald, the AFL-CIO director of research, said. "Thus the new 'rental equivalent' was irrelevant to them."

Mrs Norwood said that there had been a growing feeling that the currently calculated housing component of the CPI was distorting a true picture of the inflation rate.

"In light of the extensive use of the CPI in our economic system it is essential that public confidence in it be maintained," she said.

## Jamaica to launch oil search

By Canute James in Kingston

JAMAICA is to launch a US\$32m (£17.5m) oil exploration programme next month in the hope of reducing the nation's growing oil import bill.

The exploration programme, which covers onshore and offshore sites, is being funded by a US\$23.5m loan from the Inter-American Development Bank. Geophysical surveys have indicated that Jamaica has both onshore and offshore oil and gas, but it is not known if these are in commercially exploitable deposits.

The Government is hoping that it will find enough oil to at least ease the economic burden of the oil bill, which for the first six months of this year totalled \$276.5m. This was \$85.2m more than the first half of last year.

This 44 per cent increase in the bill has increased only a 7.4 per cent increase in the volume of imports.

Onshore exploration is being undertaken by the Petroleum Development Corporation of Jamaica, and Petro Canada, the Canadian state petroleum agency.

This will be followed by offshore exploration, carried out by a consortium of Union Tankers and Agip, a subsidiary of Ente Nazionale Idrocarburi of Italy.

## Ottawa to aid textile industry

BY VICTOR MACKIE IN OTTAWA

THE CANADIAN Government yesterday set up a 17-member Canadian Industrial Renewal Board with a budget of C\$250m (£113m) to help modernise and consolidate Canada's textile industry. Mr Paul Desmarais, President of Power Corporation, was named as chairman of the new body.

Mr Pierre Trudeau, the Prime Minister, said the new agency, which will be based in Montreal, will help restructure the industry to allow it to compete directly with lower price imports controlled by Canadian

quotas. "The board will ensure that industrial renewal, as it affects regional economies, its communities and workers, is fully responsive to the economy and social dynamics at play," he said.

Earlier this year Mr Herb Gray, the Minister of Industry, announced a C\$330m (£160m) aid programme to modernise the industry, attract new industries to textile towns and to help retrain or relocate unemployed textile workers.

The board members will

include Mr. Claude Castonguay, president of the Laurentian Fund, Mr Ralph Barford, president of Valleydene Corporation and Mr Donald McGivern, president of the Hudson's Bay Company. Senior industry and regional expansion officials are also on the board, along with Janice Kerr, President of the Consumers' Association of Canada.

The agency will review and assess applications for government aid and recommend ways to help communities hit by the upgrading.

## Trade union federation delivers snub to Reagan

BY OUR U.S. EDITOR IN WASHINGTON

ORGANISED LABOUR in the U.S. has snubbed President Reagan by deciding not to invite him to speak at next month's New York convention of the AFL-CIO, the country's major trade union federation.

The reason is his handling of the air traffic controllers' strike that began in August.

U.S. Presidents are tradi-

sacking 11,500 striking air traffic controllers, and doing his best to break their union, the Professional Air Traffic Controllers Organisation (PATCO).

Instead the AFL-CIO has invited two prominent Democrats, former Vice-President Walter Mondale and Senator Edward Kennedy, to address the convention.

The federation also hopes that Mr Lech Walesa, the Polish union leader, will be able to put in an appearance.

Mr Reagan is considered persona non grata at the AFL-CIO for

Washington's plans for banking reform create profound alarm, writes David Lascelles

## Deregulation threatens small-town bankers in U.S.

By David Lascelles in New York  
LIKE ALL U.S. bankers, Mr Bob McCormick has his work cut out these days as he grapples with the economic slump and record high interest rates. But the way things are going, they may be the least of his problems.

Mr McCormick, an articulate southerner, is one of thousands of small town bankers who are watching with profound alarm the growing movement in Washington to deregulate the U.S. banking industry, something they have been resisting with considerable success for decades, thanks to sheer numerical superiority.

"People have been trying to reform bank legislation for years, but it looks as if it's for real this time," said Mr McCormick, who is president and part owner of one of the four banks that serve the 40,000 inhabitants of Stillwater, a small university town in northern Oklahoma.

The U.S. has more than 14,000 banks, the vast majority of which are like Mr McCormick's: tiny institutions whose markets stop at city limits. If present proposals

go through, they warn that the local bank with its homely touch and understanding manager, could be washed away by a torrent of unfair competition or simply gobbled up by big town banks, all of which would be a great loss to the nation they say.

Earlier this month Mr McCormick led a delegation of small banks to Washington to testify at Congressional hearings on new bank legislation. The bills would relax some of the tough banking laws which restrict banks to particular geographical areas and types of business. The strongest push for change is coming from the big banks who want access to new markets. The bills may not be enacted in full, but the small bank lobby sees them as the thin end of a wedge that would open up banking into a ruinous free-for-all.

Mr McCormick's bank, the Stillwater National Bank, is exactly one thousandth of the size of Citicorp, the country's largest bank, and he understandably feels a little uncomfortable about the thought of it being allowed to open a branch across the street. He also fears

that non-banking competitors, like savings and loan institutions, stockbrokers and even insurance companies will be given even greater freedom to eat into his painstakingly accumulated market share.

Stillwater National Bank is nearly 90 years old and is still partly-owned by the Berry family that founded it. Mr McCormick himself owns about 2 per cent of the stock. The bank has assets of \$112m (£60m), about 115 employees and about 12,000 accounts.

Like many small town banks in the sunbelt, Stillwater National has thrived on the fast growing local economy, which has a 24,000-strong university and an active oil and gas industry. The bank's balance sheet has grown more than fivefold since 1977 to just over \$1m last year. Typically for a community bank, it gets most of its money from customer deposits.

"We're a conservative community," said Mr McCormick, "and our bank is perceived as a safe place to put money." By the same token, virtually all of the bank's lending is to local individuals and business.

Mr McCormick's main objection to deregulation is that it will lead to a concentration of banking power round the big "money centre banks" in New York, Chicago and California. This would shift the decision-makers away from the localities banks are supposed to be serving and into the impersonal skyscrapers of the giant banks.

"The big banks say that deregulation will make banking more efficient. But I simply do not accept that," said Mr McCormick. "I think efficiency is greatest when decisions are made as close to the market as possible. That's what we do." Mr McCormick has lived in Stillwater for many years and knows his clients well. He points out that large banks in the U.S. have never achieved any worthwhile economies of scale once they get above a certain size. Small banks are consistently more profitable than big ones, frequently earning a return on assets five times greater than the money centre banks. The big bank lobby says this is because local banks are protected from serious competition by banking laws. But Mr McCormick rejects that argu-

ment. In Stillwater, he competes not just against three other local banks, but three savings and loans companies who want the depositors' dollar too. On top of that he sees big stockbroking firms like Merrill Lynch sweeping through his market and siphoning off dollars for their high yielding money market mutual funds. "They're taking money out of the community," he complains.

Local banks enjoy the strong advantage of a ready flow of cheap deposits. But they also tend to charge less for their loans. Mr McCormick does not follow the national prime rate. He sets his prime every Monday at 5 per cent above his average cost of time and savings deposits. It has never been higher than 18 per cent, even though nationally the prime was more than 20 per cent most of this year.

Mr McCormick is not completely against deregulation. He supports proposals to allow banks to compete better against things like money market mutual funds. Even here he fears that Washington will rush proposals through and not leave small banks enough time to



Mr Bob McCormick: small banks are more profitable

The think in the small banks' armour is the takeover after the local bank owner cannot refuse. Large banks believe that small bank opposition will melt away once local owners see what profits can be made by selling out. Mr McCormick agrees that this is a dilemma he could face one day himself.

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Kleinwort, Benson Limited  
28th October 1981

## Chile to raise output of copper

SANTIAGO—Chile's state copper corporation CODECO plans to invest \$2.2bn (£1.22bn) in 1982-86 to raise its production by more than 10 per cent.

Sr Jose Munia, CODECO assistant planning manager, told a Press conference the corporation's 1982 production was expected to total slightly less than 1m tonnes, the standard level since 1976.

Sr Munia said the five-year investment plan was designed to increase production at the mines currently operating—Chiquiamata, El Teniente, El Salvador Andina—without any new exploitation projects.

Reuter

## Playboy move

A New Jersey state attorney-general yesterday called British charges against Playboy's London casinos "serious allegations" and asked the state Casino Control Commission to withhold renewal of the company's Atlantic City temporary permit until a full hearing is held. AP reports from Lawrenceville.

## What's everybody's No. 1 subject these days?



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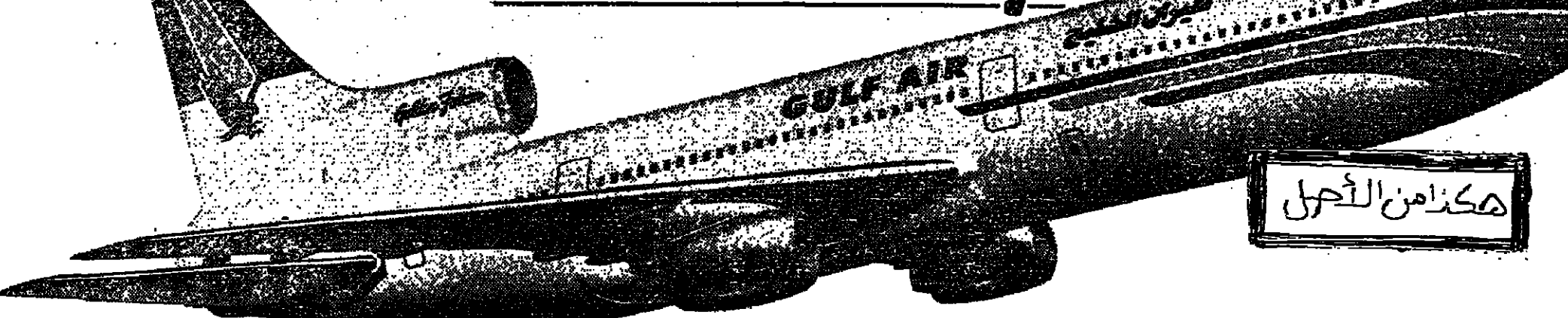
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THURSDAY	10.00 19.30	10.30 06.00	10.00 22.35	10.30 09.05	10.00 00.45 (11.05)
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SATURDAY	10.00 05.50	10.30 19.40	10.00 00.55	10.30 09.05	10.00 11.05
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## Thailand chooses Scandinavian group for fertiliser plant

BY DAVID BUTLER IN BANGKOK

THE Thai Government has picked a Scandinavian consortium to build a \$500m (€394m) fertiliser plant at the site of the large reserves of natural gas in the Gulf of Thailand.

The Government, committee in charge of development of the eastern seaboard of the Gulf, chose the Scandinavian group's proposal over one submitted jointly by Agri-Chemical Company of the U.S. and Mitsui Corporation of Japan.

Many in the fertiliser industry and in the Government had expected that the U.S.-Japanese joint proposal would be accepted.

The successful Scandinavian group comprises Haldor Topsøe of Denmark, Norsk Hydro of Norway and Swedavia Development Corporation of Sweden.

According to Dr. Snob Unakul, secretary-general of the National Economic and Social Development Board, the Thai Government will hold 10 per cent equity in the project.

The rest will be owned by the consortium, which plans to sell shares to private Thai concerns.

The Swedish group was apparently able to meet two conditions set by the Thai.

These were that the Government would not have to guarantee the loans sought for the project and that the fertiliser company would buy natural gas from the Petroleum Authority of Thailand at cost price, including escalations negotiated later between the authority and Union Oil Company of Thailand, the producer of the gas.

The U.S.-Japanese joint venture had asked that the Government guarantee the loans and had sought an initially lower cost for the gas, which will be both fuel and feedstock for the plant.

The plant will produce 510,000 tons of urea and a total of 331,000 tons of diammonium phosphate and mono-ammonium phosphate annually when it becomes operational. Construction is scheduled to begin next March and to be completed in late 1984.

## Coal use will grow, says Ezra

By Martin Dickson, Energy Correspondent

GENERAL industry in the world's developed nations could use up to seven times as much coal by the end of the century as it does now, Sir Derek Ezra, the chairman of the National Coal Board, said yesterday.

He told a conference in Milan that this was one of the major conclusions of a study to be published by the International Energy Agency. It estimated that coal use by general industry in the 23 member states could rise up to four times present levels by 1990, and up to seven times by the year 2000.

The conference was designed to boost exports of British coal and equipment to Italy. Italy is planning to increase coal consumption from 17m tonnes last year to about 37m tonnes by 1990.

NCB officials said the UK would export 9m tonnes of coal this year to customers in 22 countries, and aims to reach 15m tonnes by 1985.

UK coals could be used to complement other imports, ensuring that Italy was not entirely dependent on long distance supplies.

## EEC states fail to agree textile pact terms

BY GILES MERRITT IN BRUSSELS

EEC MEMBER states yesterday failed to agree on the terms of a new textiles importing regime that is due to be negotiated in Geneva next month with 28 developing countries.

As a result of the deadlock inside the EEC Council of Ministers, a special session of EEC trade ministers to be devoted exclusively to the textiles issue is to be held in Brussels on November 10.

Scheduled just a week before the Geneva negotiations on the renewal of the GATT Multi-Fibre Arrangement (MFA) open, the special Brussels talks will offer EEC governments a final opportunity to resolve their differences and agree a common position.

The gap between the hawk and dove over the degree of cut and re-directions that should be imposed on the world's textile exporting nations will nevertheless be hard to bridge.

Seven EEC states favouring an MFA deal tough enough to protect their own textile industries are now ranged against the remaining three which insist that the trade liberalisation sums of the MFA when first launched in 1973 should still be broadly respected.

Ranked at the head of the EEC states demanding a restrictive new MFA package of measures are France, Italy and increasingly, the UK. The equally determined liberal camp consists of West Germany, the

Netherlands and Denmark, but also has the backing of the European Commission.

An issue is the mandate which should be given to the commission when negotiating the Mark III MFA due to come into force at the start of 1982.

Last month the commission produced confidential draft proposals on its mandate that consisted of a tightening of the quotas and growth rates that determine the exporting countries' access to EEC markets. But seven of the Ten member states consider it still too liberal.

If the special council meeting next month fails to find a common position for the commission to negotiate in Geneva, the

immediate consequence will be that the textile exporting countries will be able to fall back on the bi-lateral arrangements they have with the EEC and which run until the end of 1982.

The hard line being taken by a clear majority of the EEC partners is also being reflected in the increasingly militant attitude being adopted by the textile exporting nations themselves. Parallel with the last-ditch November 10 Brussels talks, representatives of the exporting countries are due to meet in New Delhi to hold their own pre-Geneva meeting to discuss negotiating tactics and their response to any collapse of the MFA.

## Expansion sought for training

By Paul Cheeswright, World Trade Editor

THE British Council will shortly canvass major British companies to see whether its training facilities and its knowledge of facilities available throughout the UK could be used more extensively by the private sector.

The planned move underlines the growing importance attached by buyers in developing countries to ensuring that major project contracts contain a training element, so that a transfer of technology may be made.

If the idea is followed through it will align the UK with the French system. There, companies winning overseas contracts involving a training component can call on a state agency to provide the facilities and undertake the training.

At the same time the wider use of British Council facilities would match traditional activities of the public sector with the growing need of the private sector in its search for overseas business.

The British Council, empowered to develop understanding of the UK through cultural, scientific and technical co-operation with foreign countries, is already the main agent for the training programmes in the UK, sponsored by the Overseas Development Administration as part of the UK aid programme for developing countries.

## Shipbuilding recession 'slowly ending'

BY ANDREW FISHER, SHIPPING CORRESPONDENT

THE continued rise in world shipbuilding orders in recent months indicates that the recession in the industry is slowly ending, the Motor Ship magazine has said.

Still dominating the order books are the Japanese and South Koreans, together accounting for well over half the total. But UK orders have moved ahead as a result of new contracts from Hong Kong, Greece, and Canada.

The world order book stood at 53.4m deadweight tons (dwt) on October 1 this year, almost back

to the level of January 1978. This compared with 52.4m dwt on July 1, 1981.

Included in the latest figures, still only about a quarter of the peak order books of 1974, is the \$400m order placed with Korea's Hyundai by United Arab Shipping Company for nine container ships, one of the largest deals ever signed in the industry.

Cautiously assessing the implications of the order figures, Motor Ship described them as "a hopeful sign that the bottom of the worldwide

recession has been reached, despite a severe glut in the crude oil tanker market."

Most of the new orders were for bulk carriers, including large ships of over 200,000 dwt intended for coal and mineral transport. But special purpose ships such as dredgers, offshore boats, car carriers, and refrigerated vessels were also more common on order books.

Japan now has nearly 47 per cent of total world orders, with South Korea accounting for just under 10 per cent.

Shipyards order books (mtn dwt)\*

	Oct. 1, 1981	July 1, 1981
Japan	25	21
S. Korea	5.2	4.3
Brazil	2.6	2.6
Spain	2.5	2.6
Taiwan	2.2	2.2
Romania	1.8	1.8
UK	1.8	1.4
Poland	1.6	1.4
Yugoslavia	1.5	1.4
Denmark	1.4	1.5
World total	53.4	52.4
* Ships over 2,000 dwt		

## Poland holds up delivery of ships to Pakistan

ISLAMABAD — Poland has held up delivery to Pakistan of the first two of eight cargo ships worth \$100m (£55m) because it wants cash instead of credits for the deal, a Polish embassy spokesman said yesterday.

The commercial counselor of the Polish embassy said the decision to cancel the credits was made because of the "deteriorating financial situation in Poland."

He said the demand for cash was part of Poland's decision to renegotiate all its bigger credit deals like the loan to Pakistan for building the ships.

He said a "crisis emergency staff" headed by Mr. Mieczyslaw Jagielski, the deputy Prime Minister, was reviewing credit deals and making decisions on individual cases.

Under an agreement signed in 1979, Poland extended credit of \$75m to Pakistan which was to be used to build eight ships for the state-owned Pakistan National Shipping Corporation. Interest on the deal would have pushed the price of the ships up to \$100m.

The first two ships were scheduled to be delivered last March, and the last ship in December 1982. Polish officials have attributed the eight-month delay in completion of the first two ships to labour unrest at the Gdansk shipyards, where the eight vessels are being built.

Earlier this month Poland asked for a 30 per cent increase in the price of the ships, but after negotiations a 10 per cent rise was agreed. The decision to withdraw credits and ask Pakistan for cash was taken on October 22.

Reuter

## Charles Smith on a bright side of UK-Japan trade relations

## British computer skills have Eastern promise

WHAT HAVE a Japanese electric lighting retailer and a group of young Cambridge architects in common? Answer: they have just combined to form a company which could give Japan the benefit of some of Britain's latest advances in computer-aided design.

The advances are two highly sophisticated packages of software put together by Applied Research of Cambridge (ARC) to enable architects and engineers to speed up and simplify drawing and revising plans and designs. They will be marketed in Japan by ARC Yamaguchi Inc, a ¥20m (£47,000) joint venture which opened on October 1 and already has impressive contacts with Japanese construction companies such as Kajima Corporation, Takenaka Komuten and others.

The combination of ARC and Yamaguchi to exploit what one of the people concerned calls the "ideal combination" of British software, U.S. hardware and Japanese sales know-how illustrates the bright side of Britain's fast changing economic relationship with Japan.

The Japanese partner, which owns 55 per cent of the new venture, is Yamaguchi Denki, a family controlled holding company whose main subsidiary, Yamaguchi Corporation, sells \$200m (£110m) worth electric light fixtures per year through 25 stores in Japan.

### U.S. connection

Yamaguchi's experience with computers is limited to date to the sale of "micros" and "pascons" (Japanese for micro and personal computers) at some of its larger stores. But the company President's son in law, Mr. Takeshi Konishi, acquired direct experience of computer aided design systems while working in U.S. architectural office during the late 70s. He also happened to have a friend, 35-year-old Mr. N. Nagashima, who, after graduating in architecture at Tokyo University, had found his way via the Massachusetts Institute of Technology to a job with ARC. When Mr. Nagashima arrived in Tokyo from Cambridge early in 1981 looking for a Japanese company to sell ARC's systems it was natural for him to tie up with an old college friend rather than with any of the big Japanese trading companies or computer makers who have been trying to gain a position in the booming market for computer graphics systems.

The two systems which ARC Yamaguchi plans to sell in Japan, and which may undergo further development at the hands

of a second joint venture company, ARC Software Japan Inc, are the two-dimensional General Drafting System (GDS) and the three-dimensional and much more costly Building Design System (BDS). Both are the ideas of a team of Cambridge architects headed by Mr. Ed Hoskins, ARC's chairman and both are already in extensive use in Britain. GDS, for example, is being used by the firm of architects responsible for designing Heathrow's fourth terminal.

Japanese architects and civil engineers are familiar with the concept of computer graphics, but Mr. Nagashima admits freely that development of the necessary software has lagged far behind what has been achieved in the West. The computers that go with BDS and GDS are "supermini" computers built by Prime and DEC (both of the U.S.).

### Competition

Nagashima and Konishi admit that the market they are entering on behalf of ARC is intensely competitive. Apart from Cadam, which will have the money and marketing strength of Japan's biggest maker of large computers behind it, several other highly national computer graphics systems are entering the market including the U.S. Computer Vision System. GDS and BDS, however, have already taken hold in the U.S., where they are being distributed by a subsidiary of McDonnell Douglas, and in the Middle East, where two systems were recently sold to Kuwait.

The ARC-Yamaguchi partnership expects to sell (or lease) four GDS in its first year valued at a minimum of ¥80m each. After that it expects a steep climb in turnover, particularly with smaller design offices which may not be able to afford systems based on a full sized computer. If all goes well, the partnership intends to overtake sales in the UK itself where two systems are now being installed every month.

Yamaguchi's Mr. Konishi, in common with the president of Fujitsu, Mr. Takuma Yamamoto, thinks Britain has plenty to reach Japan in the field of computer software and expects the lead established by ARC and other smaller companies in this field to hold good for some time. He attributes Britain's lead to the peaceful atmosphere of places like Cambridge, where people "actually have time to think." In Tokyo thinking time is limited, but sales possibilities seem virtually boundless. ARC Yamaguchi hopes to make the most of them.

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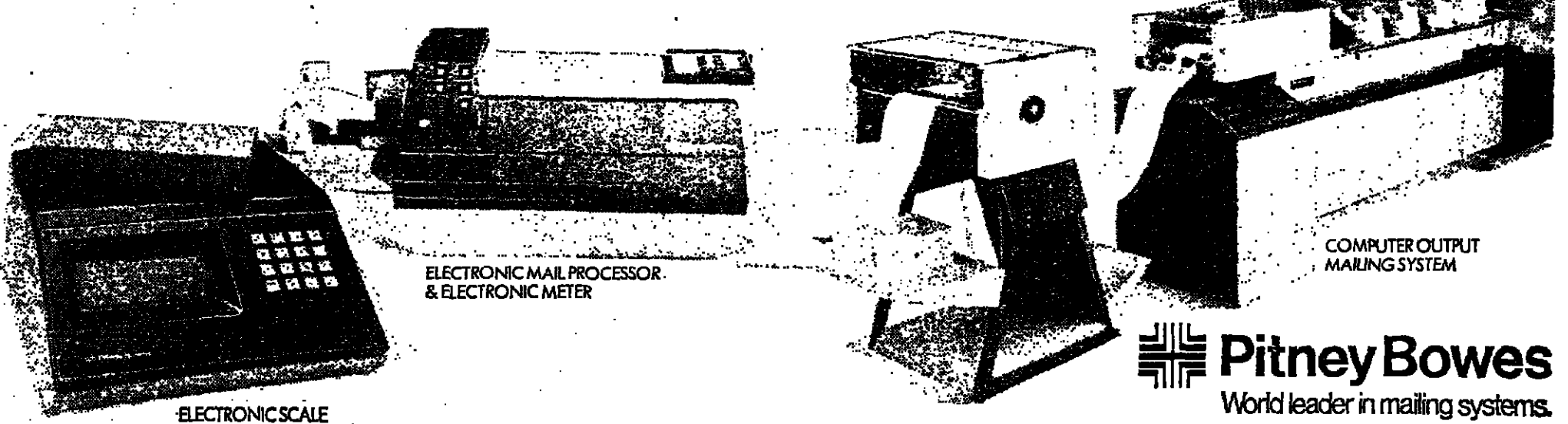
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## UK NEWS

# Daily Mail group to invest £12m in Sunday paper

BY MICHAEL THOMPSON-NOEL

ASSOCIATED NEWSPAPERS is investing £12m in a Sunday newspaper. The Mail on Sunday, which will be Britain's first new national Sunday paper for 21 years, is to be launched on May 2 as a middle-market rival to Express Newspapers' Sunday Express, the average sale of which is 2,996m copies.

The Mail on Sunday, a week-end companion to Associated's Daily Mail, is aiming for an initial sale of 1.23m copies, rising to around 1.6m by 1986. Its launch will be supported by a £2m promotion campaign.

Lord Rothermere, the group's chairman, said yesterday that the paper would be "neither healthy, nor naughty—nor deadly."

The editor is Mr Bernard Shrimley, former editor of News Group's News of the World. His brother, Mr Anthony Shrimley, former editor of Sir James Goldsmith's now-defunct News magazine, will be an associate editor and political columnist.

Lord Rothermere said there was a significant gap in the middle of the market, even with a fifth of all adults did not read a Sunday paper.

The Mail on Sunday will aim for a 60 per cent ADCl readership profile, with an emphasis on young readers and women.

It will be printed at Associated's New Carmelite House, using photocomposition. Associated says it has received the "full backing" of all unions concerned.

Britain's last new Sunday paper was the Sunday Telegraph, launched in 1961. Since then, total sales in the Sunday sector have fallen.

The new paper will be a tabloid, though there was no mention yesterday of a colour magazine to accompany it. Nor was there any reference to the bongo war which has engulfed the tabloid Press, including the Daily Mail, which next Monday launches a roulette promotion.

Mr John Wittington-Ingram, the new paper's managing director, said there might be problems on the union front in the run-up to next May, but he was confident they would be overcome.

The Glasgow Herald has been chosen as the best morning newspaper and the Glasgow Evening Times the best evening newspaper in the annual Newspaper Design Awards announced today.

In the best weekly newspaper section, the winner was the Stevenage Gazette.

# IRA bomb death discourages Oxford Street shoppers

BY LISA WOOD

BUSINESS quite predictably slumped in Oxford Street in the wake of the IRA bomb which killed a bomb disposal expert.

Widespread disruption to office and shop workers in the area was caused in the morning as police maintained a cordon along 300 yards of the road as the search continued for a device at Bourne's, the department store.

The search, the third since the store was named on Monday as a target by an IRA telephone-caller, proved negative and the store opened in the afternoon.

A tight cordon remained round the Wimpy Bar where a bomb killed Mr Kenneth Howarth, a bomb disposal expert employed by the Metropolitan Police.

Further disruption to trade and the public was caused in both Oxford Street and other areas of the capital by bomb alerts. Charing Cross Station was closed for two hours in the afternoon, as was Waterloo East suburban line station.

Scotland Yard urged the public to be vigilant for both suspicious parcels and the IRA "active service unit" believed to be in or near London.

Deputy Assistant Commissioner David Powis said the bombers probably numbered about half-a-dozen and could include young women.

He called on the public to report any people acting in a suspicious manner. They would probably have Irish accents and be living as temporary lodgers, he said.

A similar appeal for vigilance was made by Mr William Whitelaw, the Home Secretary, in a Commons statement.

He was supported by Mr Roy Hattersley, Shadow Home Secretary, who said that he was particularly outraged by the blast because the bombs were deliberately positioned to "result in the death or injury of school children."

Mr Ken Livingstone, Left-wing Labour leader of

Greater London Council, told the IRA bombers to pull out of London. "No one has ever been able to bully Londoners with bombs."

Recently Mr Livingstone was criticised when he refused, after the Chelsea nail-bomb blast, to brand the bombers as simply criminals.

Some Oxford Street stores reported trade halved in a week which would normally be taken because of school half-term holidays and the run-up to Christmas.

# Black and Decker aims for keep-fit market

By Gareth Griffiths

THE UK subsidiary of Black and Decker, the multi-national power-tool group, is to diversify into the keep-fit equipment market which it says offers considerable expansion both in Britain and on the Continent.

The company's British subsidiary yesterday launched a range of home exercise equipment which Black and Decker says is the most significant move towards diversification the company has made. A rowing machine, a pacer and a sprouting machine have been produced and will be on the shops within a few weeks.

Black and Decker says the equipment is likely to tap a fast growing market and it believes UK sales of keep-fit equipment will triple from the present £20m a year to £60m by 1984.

Mr Don Sullivan, Black and Decker's marketing development director, said at the launch of the range that he expected the company to produce 250,000 machines during the first year and the target is some 50 per cent of the total British market.

Black and Decker is spending about £1m on changes to its production lines at its Southampton, Bristol, County Durham and £750,000 on promotion and advertising.

The equipment will be exported to France, Germany and Italy in the new year.

# Monopolies inquiry faces Sheffield newspapers

BY GARETH GRIFFITHS

SHEFFIELD Newspapers, part of United Newspapers and publishers of the Sheffield Morning Telegraph and The Star, is to be referred to the Monopolies and Mergers Commission for further investigation into an alleged anti-competitive policy against a local property free sheet.

The company said it was responding to unfair competition and that the Sheffield Morning Telegraph, which has a 36,000 circulation, was "fighting for its life."

The Office of Fair Trading has been investigating the company since March and says Sheffield Newspapers has pursued and is still pursuing anti-competitive practices. The investigation, the

fourth to be carried out by the office under the 1980 Competition Act, was into allegations that the group told Sheffield newspapers that they would not receive Telegraph and Star supplies if they distributed a free publication called Homes.

Homes has ceased publication since the OFT investigation began but the OFT is concerned that Sheffield Newspapers still requires estate agents to place a substantial proportion of advertising with the Saturday edition of the Morning Telegraph to qualify for reduced advertising rates.

The group applied an annual 5 per cent discount on condition that an estate agent advertised in the property section of the Morning Telegraph for at least 48 weeks.

# Record price of £45,736 for Robert

SOTHEBY'S HELD a very successful picture sale in Monte Carlo on Monday which totalled £560,228, with less than 1 per cent bought in "Le Sommeil de Venus" by Boucher sold for £76,326, while £45,736 secured "Jet d'eau dans un parc fran-

# SALEROOM

BY ANTONY THORNCROFT

cais" by another 18th century artist, Hubert Robert, for whom it was an auction record.

A 19th century American settee by John Henry Belter made £21,000, four times the forecast, at a Phillips sale of the contents of New Hall in the West Midlands yesterday. The buyer, over the telephone, was Richard Dubrow of New York.

# Electricity and gas supply industries in leaflet war

BY MARTIN DICKSON, ENERGY CORRESPONDENT

STATISTICAL WARFARE has broken out between the electricity and gas supply industries. Each side is telling homeowners its fuel makes more economic sense for domestic heating.

A leaflet published yesterday by the electricity industry said electric home-heating was not only cheaper to install compared with gas but in many instances was now cheaper to run, too.

The claim came a few days after British Gas issued a guide to fuel costs suggesting gas was still by far the most economic.

The electricity industry says that, on average, to provide central heating and hot water to a two-bedroom mid-terrace house in the London area

annually costs £186 using gas and £184 using electricity. The gas figure includes £10 for the cost of running the central heating pump and £28 for servicing.

For larger dwellings gas gives better running costs—£293 for a three-bedroom detached house compared with £344 for electricity.

The leaflet says electricity is cheaper, however, when account is taken of the costs of installing the two types of central heating and repaying loans on the capital involved.

The British Gas leaflet makes no mention of relative capital investment but gives running costs for a variety of homes. Gas works out cheaper than electricity in every case.

# A chapter ends as the big ships unload at Tilbury

Andrew Fisher looks at the demise of the Royal Docks

A LONG CHAPTER in the history of the Port of London drew to a close this week as the Chinese-owned Xinfeng left the Royal Albert Dock after unloading an assorted cargo of frozen rabbit, prawns, carpets and other goods.

Last last week the Da Ye discharged a similar mixed cargo of about 1,000 tons at Tilbury. Chinese ships have been there before, but this was the first handled as part of the switch away from the Royal Docks.

From now on the trade formerly handled by the three Royal Docks, last of the up-river docks and recently heavily in the red, will mostly go through Tilbury, about 15 miles nearer the Thames Estuary.

About 950 dockers have transferred from the Royals to the more modern facilities at Tilbury, which is the fourth-largest UK port in terms of non-fuel tonnage.

Chinese business was nearly 30 per cent of trade at the Royal Docks—the Royal Victoria, opened in 1855; the Royal Albert, dating from 1880; and the George V, 60 years old.

Also important was trade with South America.

Though general cargoes will no longer be handled at the Royal Docks, which lost £5.8m last year, there will still be some scrap metal, freight forwarding and haulage business there.

Closure of the Royal Docks, which came as less than a blinding surprise to those in the industry, is the latest step in a desperate attempt by the Port of London Authority to recover from the large losses of the past few years.

"We are very unhappy about the decision, but it was inevitable," said Mr John Pressland, PLA executive vice-chairman. "The closure has been at the back of everyone's minds for a number of years."

The Royal Docks basically fell victim to the rapid trend toward containerisation and the gradual switch in emphasis in

trade from the Commonwealth to the EEC. Tilbury has modern container facilities and is nearer to European ports.

In the fifties and sixties the Royal Docks dealt with more than 18m tonnes of cargo a year. The total for 1981 was forecast at about 280,000 tonnes. Tilbury has moved in those 20 years from less than 500,000 tonnes to 7.5m.

Most of the growth at Tilbury has come from container traffic, packaged timber and bulk grain.

In the late 1970s a £25m container complex was completed there at Northfleet Hope on the

riverbank. To absorb the extra business from the Royals further berth improvements are planned.

The PLA said that the shift in business to Tilbury had gone fairly smoothly. The next step in its bid to stem the losses, over £18m last year, is to persuade the Government to back it with more financial support while it struggles through the recession and continues to cut its workforce.

There are fewer than 5,000 registered dock workers in the port, against 23,000 in the mid-1960s.

With debts above £100m and an accumulated deficit of nearly £38m, the PLA has submitted a recovery plan to the Government for the next five years.

# TSB lifts rate for mortgages

THE Trustee Savings Banks (TSB) are raising their home mortgage rate by 1 per cent, bringing it into line with rates offered by other major clearing banks. They are raising their base mortgage rate to 14 per cent, which means TSB customers will typically be paying 15 per cent on mortgages of up to £20,000.

Since the TSBs launched their national mortgage scheme in November 1979 they have lent more than £260m. But they are approaching their ceiling on mortgage lending, determined by the prudential arrangements agreed with the Treasury.

# Lords appeal on Ronan Point refused

BUILDING contractors Taylor Woodrow Anglian were yesterday refused leave to appeal to the House of Lords against a finding that they were in breach of contract over the 1968 Ronan Point flats disaster.

Last July, the Court of Appeal rejected the company's appeal against a High Court decision in December, 1979, that the partial collapse of the 22-storey tower block which killed four people in East London following a gas explosion had been as the result of their breach of contract.

# TV employees plea for licence increase

A LAST-minute plea to the Government to grant the BBC its full £50 colour television licence fee request (the present level is £34) came yesterday from three organisations representing television employees. The Writers' Guild of Great Britain, the Association of Cinematograph Television and Allied Technicians, and the Society of Authors, "deeply concerned about the current funding of the BBC," have sent a joint letter to the Prime Minister.

# Move to condense Companies Acts

MR Reginald Eyre, Under-Secretary for Trade, will shortly be consulting companies, accountants and lawyers as to whether the various Companies Acts should be consolidated into one "mammoth" act or several.

# Print plant jobs to go

EIGHTY jobs are to be axed at the Rotaprint factory in Honey-pot Lane, Queensbury, which employs 550 workers.

Company Secretary, Mr Malcolm Lassman, blamed the redundancies on the effect of the recession on sales.

Last December, 96 workers at the factory, which makes printing equipment, were made redundant.

# New Telecommunications Charges.

Proposals to increase telephone charges which were announced on 24 July 1981 come into effect next month.

From 1 November rentals for residential exchange lines go up by £1.50 to £13.50 per quarter and for business lines by £4.25 to £21.00 per quarter.

The maximum standard charge for installing a new residential line will be £70 and for a business line £80.

From 2 November the basic call charge unit will go up to 4.3p from 4p.

The time allowed in any one local call per charge unit from non-coinbox lines will be reduced from 9 minutes to 8 minutes at Cheap Rate; from 3 minutes to 2 minutes at Standard Rate; and from 2 minutes to 1½ minutes at Peak Rate.

For trunk calls from non-coinbox lines the time allowances remain unchanged except for calls over 56 km. at the Standard Rate, where the allowance on any one call per charge unit will be reduced from 15 seconds to 12.8 seconds.

The time allowed in any one local call for 5p from pay-on-answer coinboxes will be reduced from 3 minutes to 2 minutes and there will be some adjustments on trunk calls. The minimum charge for calls made from the new coin-operated press-button coinboxes will be increased from 6p to 8p, with the same local call time reductions as for pay-on-answer coinboxes. More time (than from pay-on-answer coinboxes) will be allowed on most trunk calls.

For International Direct Dialed (IDD) calls adjustments will be made, in most cases, to offset the increase in the unit fee and a common charge will be introduced for all EEC countries (excluding Republic of Ireland). Although calls to some countries will be dearer, to many others calls will be significantly cheaper.

On 1 February 1982 charges for calls to North America will be substantially reduced.

These are the main changes.

Apart from the coinbox call charges, all prices exclude VAT which is added separately to your bill.

If you want further information, just call the operator and ask for Freephone 2500 and we will be pleased to provide details.

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## Britain allocated £100m EEC aid for job projects

BY JAMES McDONALD

THE European Commission has allocated £100m for job creation and training and employment projects in Britain, bringing the total EEC Social Fund grants to the UK in 1981 to £140.2m.

About £50m of the new grants is for "helping more than 180,000 young Britons seeking their first jobs. The money will be spent on vocational preparation and guidance schemes under the Youth Opportunities Programme run by the Government's Manpower Services Commission.

In this last allocation of EEC social fund grants for the UK for 1981, more than £25m has been granted to help handicapped people enter open employment.

Social fund grants by the EEC to member countries this year will total 983m units of account, or nearly \$600m.

A European Commission spokesman in London stressed that the social fund budget had not been altered in any way by "supplementary measures" affecting other Common Market budgetary allocations. He said: "The social fund is continuous in its autonomy."

Other major beneficiaries this

year from the social fund include Italy, Greece, the Irish Republic and France.

Money from the social fund is used to assist vocational training, retraining and resettlement schemes in member states, with special emphasis on helping the unemployed.

In the UK, most applications for assistance from the fund are made by the Manpower Services Commission, supporting the Youth Opportunities Programme, the Training Opportunities programme and a number of other schemes aimed at helping the unemployed.

But the European Commission says that in Britain "applications have increasingly come from private companies and voluntary bodies supporting local unemployment and training incentives."

To be eligible for assistance from the social fund, a job training scheme must have financial support from a public authority. For schemes run by public authorities themselves, the commission will meet up to half the cost of the project.

For schemes run by private organisations, the commission may match public authority support.

## Thames Nitrogen to close

By Sue Cameron, Chemicals Correspondent

THAMES NITROGEN, once the fourth biggest producer of ammonium nitrate fertiliser in the UK, is to close. Its 100,000 tonnes a year site at Rainham, Essex, will go, with the loss of 60 jobs.

One of the main reasons was the Shell group's decision to shut its small ammonia terminal at Shellhaven on the Essex coast last year. Thames had relied on the terminal for its supplies of ammonia, one of the main raw materials used in the making of ammonium nitrate fertiliser.

Since the end of last year, Thames has been buying ammonia from Imperial Chemical Industries which it transports to Essex from the Severn. This has added considerably to costs.

Thames used to have about 5 per cent of the UK ammonium nitrate fertiliser market. This year it has been running its plants at 30 per cent of capacity.

Last night, Thames said it had been making "substantial losses."

The company, part of the Exchem Holdings group, said its plants were not big enough to offer the economies of scale that would enable it to compete against its main rivals in the UK—ICI, Fisons and UKF.

Alan Friedman and William Hall examine a Scandinavian-style change in the City

## Samuel Montagu adopts international outlook

STAFFAN GADD's assumption of the chairmanship of Samuel Montagu, the City's fourth largest accepting house, had been widely expected ever since he was brought in as chief executive from Scandinavian Bank last November.

Malcolm Wilcox, the former joint chief executive of Midland Bank, who has been holding the fort since Philip Shefferson resigned in June 1980 to become chairman of the British National Oil Corporation, had always let it be known that he saw his job as a temporary assignment.

Nevertheless, the appointment of Gadd, a Swedish national, to the top job in a City accepting house, will no doubt cause a few eyebrows to be raised among some members of the Accepting Houses Committee, who pride themselves on their "Britishness."

The fact that Midland Bank, Montagu's parent, felt it necessary to head hunt a new chairman and chief executive from outside the group, shows that it was not particularly happy about the progress of one of its more expensive and least successful acquisitions.

Midland Bank has had a stake in Samuel Montagu since 1967 but did not take full control until the early 1970's when it merged the Drayton Group with its own merchant banking operation, Midland Bank Finance Corporation.

At the time the deal was seen as a test case in the City since it marked the first time a clear-

ing bank had tried to graft a ready-made merchant banking operation onto its own organisation.

With hindsight, the deal has not been particularly successful. Philip Shefferson, the chief executive of Samuel Montagu in 1974, was responsible for welding the three organisations together.

This he has done, but under his direction the bank has not appeared terribly active in the international capital markets, preferring to concentrate on its traditional strengths in bullion dealing and UK corporate finance.

### Reputation

Gadd's job is to build on the bank's reputation in areas such as bullion dealing and bond dealing and develop Montagu into the international merchant banking arm of the Midland Bank Group.

During his first year, Gadd has already pushed through a major reorganisation of the bank and brought in several new faces. The two former banking divisions have been split into three new operations: international capital markets; UK and international banking; and loans administration and operations.

Gadd has not hesitated to go outside the bank to recruit new blood. David Potter, has been brought in from Credit Suisse, White Weld to head the new capital market operation. Derek



STAFFAN GADD: Samuel Montagu chief executive

and David Hudson, one of the international banking directors, has also left.

Gadd admits that Montagu is not doing as well as it should. "In many areas we are behind the other banks. In the capital markets primary side, we are 10 years behind. It is a matter of catching up," he explains.

With the same candour Gadd comments that "the main profit area is in dealing." Montagu has 35 bullion dealers, eight bond traders and also a heavy involvement in foreign exchange and money markets.

The arrival of David Potter as a managing director on the capital markets side was seen by many in the City as a signal that Montagu is going to develop its primary as well as secondary market capacity.

Potter is particularly fond of developing the area of "bulldozing" domestic sterling issues for corporate and national borrowers. But so far there have been no UK corporate borrowers willing to pay the current high rate of interest on a new bulldoz issue.

### Change needed

According to Gadd, there will be major developments over the next few years in the areas of banking, capital markets, corporate finance and investment management. "We are activating ourselves on a broad front," he explains.

In banking, Gadd clearly wants a more international pre-

sence. He has already set about restructuring the Midland-Montagu Far East bank by divorcing Montagu's functions from Midland's. "One of the first things I noticed when I got here was that we needed to change."

The bank's corporate finance division, says Gadd, was predominantly domestic when he arrived. But now it is time to branch out and establish international ventures. "We want to capitalise on Midland Bank's connections and we will go out and actively seek more business."

### Frank style

But the core of Gadd's strategy lies in "cross-fertilisation." It is vital, he claims, to tie corporate finance to banking and capital markets, and vice versa.

To this end, Gadd promises to develop a strong New York office within the next 12 months. He also plans to increase Montagu's presence around the world. "In five years time you will see the Montagu flagpole in many more places," he concludes.

The Gadd style of management appears to be frank, open and undaunted by tradition. Gadd more or less admits that Montagu has been rather latent, but by hiring competent professionals and developing new business, he reckons he can change the track record of the recent past.

## Brokers discount onshore oil hopes

BY MARTIN DICKSON, ENERGY CORRESPONDENT

STOCK MARKET optimism over Britain's onshore oil exploration programme is not supported by historic or recent results, according to a report from brokers Henderson Crosthwaite.

The report points to three positive developments onshore—the success of BP/British Gas Wytch Farm field in Dorset, which is by far the largest UK onshore find; the development, albeit slowly, of the smaller Humbly Grove field in Hampshire; and a recent well drilled by BP at Brigg, Lincolnshire, which is being tested.

However, it says that the general onshore drilling record to date has been discouraging, and that it is improbable that substantial fields will be discovered.

Major oil companies are disinclined to become too involved at a time when they are spending heavily offshore. There are bureaucratic delays in obtaining the necessary permission to drill onshore. Landowners are uninterested or hostile because they have no financial stake in any finds.

Small independent oil companies involved onshore are relatively weak when faced with these problems, as well as hostility from environmentalists, according to the report.

"Overall, the market value attributed to onshore acreage assumes future drilling success, an optimism not supported by historic or recent results."

Contrasting the UK programme unfavourably with that in the U.S., the report points out that while ownership of onshore oil in the UK is vested in the Crown, in the U.S. "what lies beneath the soil is the property of the landowner."

"Over here, the landowner has no such interest and finds the presence of a rig a hassle and a disturbance. Until this is changed, with some controls on the number of admissible wells given the size of the country, onshore exploration could drift along almost indefinitely, with such success as there are relying more on luck than as part of a determined and concerted programme."

## Collaboration among all sizes of business urged

BY TIM DICKSON

SMALL BUSINESSES alone do not hold the key to economic recovery, the winner of the Mobil Oil Company design award for small firms said yesterday.

The most important development, according to Mr Brian Rigby, managing director of Rigby Electronics, Manchester, is not so much creation of new ventures as the increasing co-operation between large and small companies.

Mr Rigby was speaking after receiving a cheque for £10,000 as part of the award. The winning product was his company's infra-red machinery guarding system, Electroguard.

Besides the cash prize Rigby Electronics gained access to Mobil's marketing expertise, an opportunity which the judges hope will help transform the business into an international company in its own right.

Mr Rigby said after the ceremony that the typical small businessman today was unlikely to become "the large company of tomorrow."

"If you have a good product

and a market for it there is a good chance that you can build up a business with turnover of perhaps £1m. Beyond that, however, I think you need different skills which most of us who are still small do not have."

"The key to a small business is in the close relationship between those who are driving and those who are driven. There is no 'us and them,' but once you get too big there almost inevitably is."

"For that reason particularly most people do not want to grow too large."

Viscount Caldecote, chairman of the judging panel, said there was nothing more important for a business than well-designed products. The standard of the 315 entries was so high that the panel had decided to recommend two products for special commendation, he said.

These were Ewelpoint, for a stainless steel detail brace for sheep; and Keith Hancock Structures, for Canilock, a heavy-duty cam-lever storage system.

## GLC supplementary rate faces High Court challenge

BY ROBIN PAULEY

WESTMINSTER Chamber of Commerce was given leave in the High Court yesterday to challenge the Greater London Council's supplementary rate. Also several London hotel groups, including Grand Metropolitan, Trusthouse Forte and Savoy Hotels, are appealing against the rate.

The Chamber of Commerce, which represents about 3,500 businesses, claims the GLC acted illegally when it decided to impose a 6.1p in the £ supplementary rate to fund its reduction in tube and bus fares.

Mr Justice Phillips gave the chamber leave to apply to the Queen's Bench Divisional Court for an order quashing the GLC resolution of July 21 which sanctioned the overall 25 per cent cut in fares.

The hotel group, plus some individual hotels, are appealing to the crown court against the extra rate. The British Hotels, Restaurants and Caterers Association say that if the GLC pursues its present course it could seriously damage London's tourist industry.

In an earlier action, Bromley Council, a Conservative-controlled outer London borough, was granted leave to appeal to the divisional court against the rate and the case is expected to be called within the next few days.

In addition to the Westminster Chamber of Commerce action, a number of businesses in London have lodged individual appeals in the crown court against the supplementary rate, under the General Rate Act 1967.

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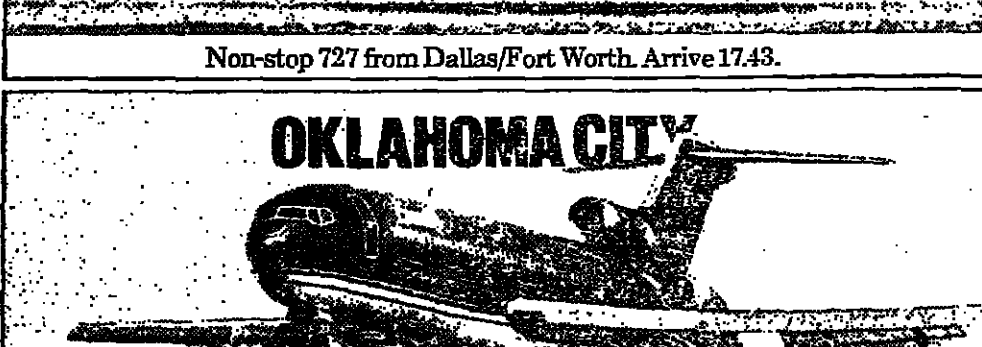
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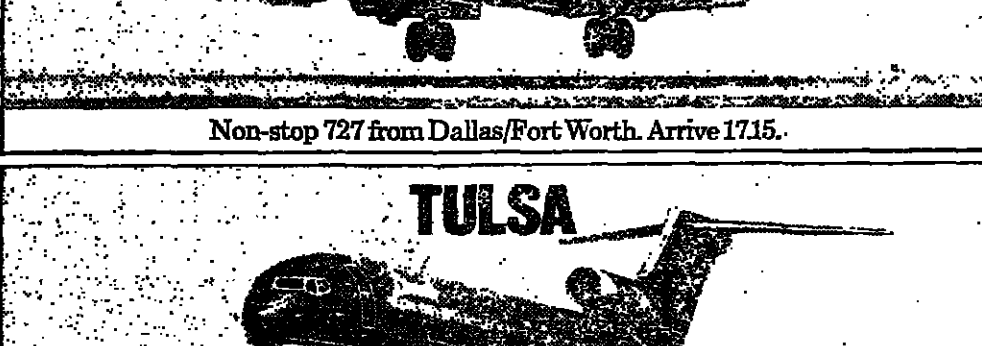
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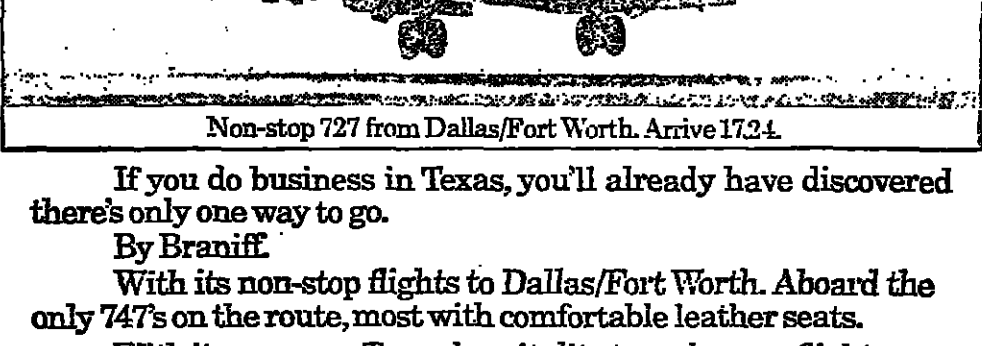
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## UK NEWS

## Further increase forecast in Scottish unemployment

BY MARK MEREDITH, SCOTTISH CORRESPONDENT

INDUSTRIAL output may have reached a trough in Scotland but the recessionary influence on unemployment has yet to run its course, according to the Fraser of Allander Institute of the University of Strathclyde.

The institute, which has opposed the Government's policy of monetary control to bring down inflation, said even if a recessionary policy were followed, it was unlikely unemployment would fall next year.

In its quarterly look at the Scottish economy, the institute said that "high unemployment is therefore going to be with us

for a considerable period of time whichever policies are pursued and regardless of their success."

The economic commentary queried the Government's claim that the Scottish economy was weathering the recession better than the rest of the U.K. Recent export orders or expansions in Scotland had been offset by closures and contractions.

"Interest rates are high, inflation is likely to increase, real consumer spending to decrease, public contracts are scarce and our trading partners are also in recession," it said.

Employment figures reflected

a dramatic decline in manufacturing and a continuing significant shift toward service industries.

The number of jobs in the manufacturing sector fell 18 per cent between December 1980 and March 1981 and 67 per cent for the year up to March.

The institute forecast that the present level of 324,000 unemployed in Scotland would continue to rise, reaching about 347,000 in the third quarter of 1982.

Of the indicators of economic activity, metal manufacturing, engineering and textile indus-

tries accounted for the main fall in production, although there were slight indications of recovery in food, drink and tobacco, and chemicals, coal and petroleum products.

Turning to industrial performance the institute notes that UK oil and gas production rose 11.5 per cent from April to June of this year, compared with the previous year.

The Scottish coal industry, it said, may face problems next year, when the Government's coal-burning subsidy to Scotland's power stations runs out. About 70 per cent of Scottish

coal goes to power stations and the subsidy is necessary to ensure an outlet for production.

The Fraser of Allander Institute in its section on the UK economy said the Government's use of interest rate manipulation as its major weapon against inflation was unlikely to please those critics within the "monetarist" ranks who have long argued the need for more elemental forms of monetary control.

"To control the price of money does not guarantee that its supply will respond sympathetically and thereby neutralise interest rates as an instrument for controlling the level of domestic activity."

The level of inflation in the next six months or so would depend on how other cost factors adjust to the higher interest rates.

"If recent improvements in productivity per unit wage and salaries can be maintained and the pricing policies of nationalised industries amended to make them more sensitive to market forces, then inflation may fall to single figures some time next year."

## SMALL FIRMS

occupy London's Design Centre. Big oil company pays £10,000 bounty to leader. Award-winner + other selected small-firm products now featured at The Design Centre, Haymarket.

## Work of Schools Council 'hampered by rivalries'

BY MICHAEL DIXON, EDUCATION CORRESPONDENT

MEASURES to prevent "power politics" from dominating the Schools Council, which supervises the curricula and examinations of schools in England and Wales, are recommended by an official report published today.

The report by Mrs Nancy Trenaman, principal of St. Anne's College, Oxford, says the council's work to improve school education is hampered by rivalries between various interest groups with multiple representation in the council's committees.

She proposes to remedy this by cutting the size and number of the committees, and changing their duties to place the currently diffused control of the council firmly in the hands of its finance and priorities committee whose members would be reduced from 28 to 17.

The main effect of the cut would be to curb the power of the National Union of Teachers, the biggest of the teaching unions.

The NUT and the associated National Association of Teachers in Further and Higher

Education now control six of the 28 votes on the finance and priorities committee. Another four teaching unions share a further six votes, with central and local government each controlling eight.

The proposed change would leave central and local government each with five seats. The NUT and NATE would have only three, and so could be outvoted by the other four unions with one seat apiece.

Teachers represented in the Schools Council, Mrs Trenaman argues, are supposed to work as professionals in improving educational services to school pupils. But it is not in this capacity that they join unions.

Like other workers, teachers become union members in pursuit of their own interests such as "pay, conditions of service, and protection against redundancy, accident and other misadventures."

She therefore sees no rational case for allocating the unions power on the council according to the size of their membership.

## Too many staff volunteer to BA for redundancy

By Michael Donne, Aerospace Correspondent

EFFORTS BY British Airways to reduce its staff by 9,000 to about 43,000 by the end of next June already appear likely to be more successful than the airline's management had originally hoped.

It is understood that its voluntary severance scheme, whereby members of staff applying to leave may receive payments of up to 18 months' salary depending on length of service, has attracted about 10,000 applications.

This has embarrassed the airline, because in many departments virtually every member of the staff has applied to leave. This is especially so in clerical and administrative grades, although it is understood that more than 300 pilots and 1,000 cabin staff have also asked to go.

The management's problem now is to sift through these applications, some of which will be refused in order to preserve vital operations.

## Channel tunnel group submits finance plans

BY ANDREW FISHER, SHIPPING CORRESPONDENT

FINANCIAL proposals for an undersea rail link to Europe have been submitted to the Government by the Anglo Channel Tunnel Group, which wants to construct the UK half of the project at a cost of at least £500m.

No details of the financing were given, but the scheme has been drawn up in line with the Government's insistence that no public money should be involved in any tunnel project. The consortium includes merchant bank Morgan Grenfell, and construction companies Balfour Beatty, Edmund Nuttall, and Taylor Woodrow.

The group believes a bored rail tunnel system is the best form of Channel link. At 1981 prices, the UK half of such a tunnel would cost some £500m for a six-metre diameter system and £550m for one of seven metres.

If full agreement is reached by the British and French governments by mid-1982, a Bill

could be passed by Parliament in the 1982-83 session, allowing the group to start work on the project in 1983 for completion in 1990.

The chairman of the Anglo Channel Tunnel Group is Sir Raymond Pennock, president of the Confederation of British Industry and chairman of BICC, which owns Balfour Beatty. The three construction companies in the group are members of Cross Channel Contractors group which was involved in the start of the abandoned 1973 tunnel project.

Under the group's proposals, the six-metre tunnel would carry services operated by the British and French rail networks, as well as a cross-Channel car shuttle. The larger tunnel would provide for the same traffic, but would be large enough to transport heavy goods vehicles and other big units by rail. If this was thought necessary, to make the link viable.

## Computer-aided design given boost of £6m

By Jason Crisp

THE DEPARTMENT of Industry is to spend £6m over three years encouraging British companies to use computer-aided design and manufacturing.

The system, known as Cad-Cam, was developed for the electronics industry to help design complex printed circuit boards and integrated circuits. It is widely used in the aerospace and automobile industries for mechanical engineering. It is being increasingly used in other mechanical engineering sectors, and also in construction.

Mr Kenneth Baker, Information Technology Minister who announced the scheme, said yesterday that the awareness of Cad-Cam among British companies now was comparable to the level of knowledge of word-processing six or seven years ago.

About one third of the £6m is expected to go towards grants for employing consultants to examine the economic and technical feasibility of using Cad-Cam systems.

## British move to lift U.S. books barrier

BY ALAN PIKE

BRITISH BOOK producers have been told that both the Government and the EEC Commission will support them in a drive to gain easier access to the United States market.

The manufacturing clause in American copyright law—which gives copyright protection to English language publications only if they are produced in the U.S. or Canada—is scheduled to lapse next July. But the U.S. Administration is coming under increasing pres-

sure from the American printing industry to retain the clause.

Existence of the clause has prevented British printers from operating effectively in the American market, at a time when the British book market is under strong attack from competitors in the United States and elsewhere.

Members of the book production section of the British Printing Industries Federation, which represents most British book producers, have been told

that the EEC Commission intends to raise the issue with the U.S. administration, and seek assurances that the abolition of the manufacturing clause will be abolished as scheduled.

The British Government has already discussed the question with the U.S. administration, and BPPI officials say they have been assured that ministers will continue to argue for abolition of what they regard as an "unreasonable" non-tariff barrier.

Rigby Electronics has won the Mobil Design Award for Small Firms: £10,000 plus marketing expertise.

Rigby's prize-winning 'Electroguards' infra-red guarding system—as well as selected designs from over 40 small firms—can be seen until December 5 at The Design Centre, 28 Haymarket, near Piccadilly Circus. Open Monday to Saturday, 9.30 to 17.30, Wednesday and Thursday till 20.00. Admission free.

The Mobil Design Award for Small Firms. Organised by The Design Council &

Mobil

## Energy Review: Oil from coal

By Sue Cameron, Chemicals Correspondent

## Receding prospects for profit

IMPERIAL Chemical Industries did it on Teesside in the 1930s; the Germans, who had found out about it in the first place, did it throughout World War II. The South Africans began doing it in the 1960s; and in the aftermath of the Iranian revolution, the Americans started working away at it with a positive fury.

But now doubts are being raised about the economic viability of making oil from coal on a world scale—at least in the short or even the medium term.

Nobody doubts that it can be done. Few doubt that oil-from-coal will one day make a major contribution to international energy supplies. But the hopes engendered by the last oil crisis that this might happen before the end of the century are evaporating fast. The day when crude price minus the cost of making oil from coal will equal profitability has yet again been pushed towards the far horizon.

The point was put forcefully by Dr Hal Telfer, former head of ICI's petrochemicals division and currently the company's energy adviser as well as being chairman-elect of the Mather and Platt engineering group. Speaking at the National Energy Management conference in Birmingham earlier this month, Dr Telfer pointed to the "reluctance of companies and governments to commit massive expenditure" to the building of oil-from-coal plants.

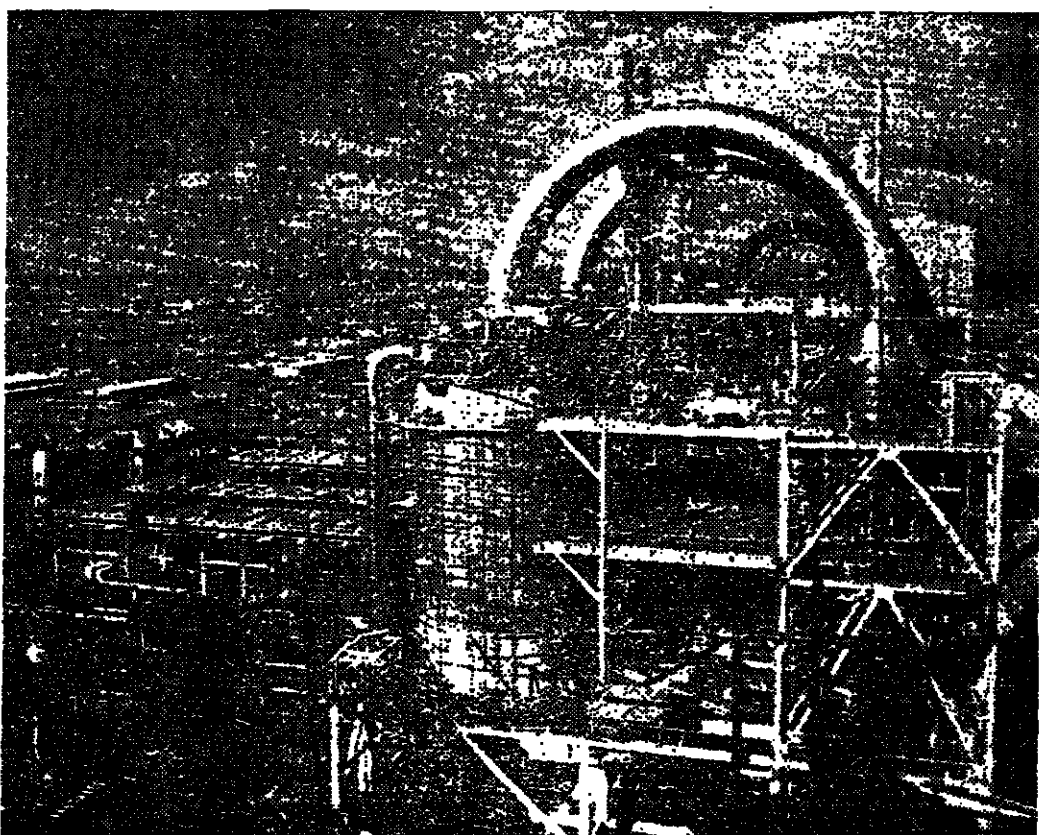
He estimated that large, commercial coal-based complexes would cost £1bn to £2bn each. Very few companies, he noted wryly, could "afford to gamble that sort of money."

## Planning a third plant

And Dr Telfer made it clear that he believed gamble to be the operative word. He spelt out some of the risks involved—chief among them being the difficulty of predicting accurately future trends in world oil prices.

Yet only when the price of oil-from-coal can compete in the marketplace with the price of oil out of the ground will investment be justified. And although crude prices have risen dramatically over the last few years, they are still not high enough to make oil-from-coal a viable alternative.

Which is not to say that no oil is being produced from coal on a commercial basis. It is. Only last year the second Sasol—South African Coal, Oil and Gas—plant was opened with the capacity to produce an estimated 40,000 barrels a day of synthetic oils. And South



The liquefaction plant at the Sasol 2 oil-from-coal project near Johannesburg

Africa is planning to build a third plant.

But Dr Telfer pointed out that commercial oil-from-coal projects—past and present—had nearly all been built for "political or strategic reasons."

And he stressed that "even with oil prices at their present high level," none of these schemes were or had been economic.

For more than 50 years the prospects for making oil from coal have brightened briefly in the face of war or revolution—only to be dashed by a surge in the supply of cheap, natural crude. In 1925 Franz Fischer and Hans Tropsch developed an indirect coal liquefaction process. The coal had to be broken down into gases but the Fischer-Tropsch process enabled the gases to be turned into synthetic fuels such as petrol, diesel, jet fuel, fuel oil—used to fire industrial boilers—and even chemicals. The Fischer-Tropsch process is used today in the Sasol plants and it was used during World War II to provide the German military machine with around 15,000 barrels a day of fuel.

But the impetus to develop it further on a world scale was lost only five years after it was first discovered. For in 1930 oil

was found in Texas. World War II fostered the interest of the U.S. Government in oil-from-coal technology. Between 1944 and 1955 the U.S. funded a research programme and two experimental oil-from-coal plants were built. But then the scheme was dropped. For oil was found in the Middle East.

The most recent boost to oil-from-coal technology came in 1979 when the Iranian revolution sent crude prices soaring. The U.S. took the lead in promising Government funds for research into oil-from-coal production processes. But less than three years later, the western world has found itself with an oil glut and the Reagan Administration has taken the opportunity to cut Government money for oil-from-coal projects.

With the oil glut has come the realisation that crude prices may not necessarily continue to spiral upwards in real terms as they have done over the last few years. It is this recognition that has perhaps played the most important part in slowing down the further development

Dr Telfer believes that any major company worth its salt will look at a number of possible oil price scenarios before decid-

ing whether to invest in a real live oil-from-coal project. And the company—probably one of the great oil companies—will have to be satisfied that it will obtain a decent return on its investment in the event of any of the possibilities coming true. The average crystal ball will reveal three main possibilities:

● War, revolution or an oil embargo on a major crude exporting country causes a drastic shortage of supply and sends world prices rocketing—in real terms. The shock-horror prospect is as manna from Heaven to those who are keen to invest fibre or so in making oil from coal. History suggests that national and international strife always provides a major boost to technological advance. And a number of the big oil companies firmly believe there will be another Iranian-style "accident."

● World oil prices leap by 10 to 20 per cent, remain static for a few years, rise sharply again and then level off for a period. Such a pattern gives an average annual oil price rise of between 2 per cent and 4 per cent—in real terms—by the end of the century. Or, to put it another way, current crude prices would go up by between 50 per cent

and 100 per cent by AD 2000. Many oil industry experts believe this is what is most likely to happen. This scenario clearly leaves room for a commercial, viable oil-from-coal project before AD 2000.

● Static oil prices or an actual decline in oil prices—in real terms—between now and the end of the century. Today the possibility of stable or falling crude prices is being taken much more seriously. And this scenario is the joker in the pack as far as the oil-from-coal lobby is concerned because if it turns out to be the right one, there is little chance of a commercial plant being anything other than a world-scale loss maker until well into the next century.

The prospect of oil prices dropping in real terms is probably the biggest potential headache for those anxious to push ahead with oil-from-coal technology on a commercial scale. But it is not the only one.

Not only is the £1bn plus capital cost of a commercial project daunting to even the biggest companies, but such is the state of the art that the cost estimates could prove to be out by a substantial margin of error. A 10, 20 or even 50 per cent increase on a £1bn programme represents a huge increase in money terms.

Already some of the ambitious projects that were being planned have been cancelled. The 20,000 barrels a day direct coal liquefaction plant that was to have been built jointly by the U.S., West Germany and Japan has been scrapped, chiefly on grounds of cost. The original cost estimate in 1979 was \$1.4bn but by this summer inflation had pushed the figure up to \$1.8bn and the cost by the time of completion in 1985 was expected to have risen to \$2.7bn.

Another danger is that history will repeat itself for the "Texas" and earlier this month the group also announced plans to build a \$600m gas-from-coal plant at Rotterdam in the Netherlands. Exxon said the Rotterdam plant would be the precursor to a commercial gasification complex costing between \$3bn and \$4bn. It added that a commercial complex "could" be constructed in the late 1980s.

synthesis gas which can be produced from coal—into high quality petrol.

Yet there is always the risk that a company will start building a commercial oil-from-coal complex only to find that one of its competitors has discovered a way of doing the same thing in half the time and at half the price.

These are some of the factors that led Dr Telfer to say most major companies would require some form of government support or guarantee before embarking on an oil-from-coal scheme of any size. But he went on to point out that hard-up governments were unlikely to oblige.

As a result of the diminished enthusiasm to provide such guarantees, the greater expectations of yesterday that a series of large-scale demonstration plants would clarify some of the technological unknowns have tended to melt away," Dr Telfer said in Birmingham.

Today's reality would seem to be that no really large impact from coal-based synthetic liquid fuels is likely before the end of the century.

It is worth noting that even if 2m barrels a day of synthetic fuels were being made from coal by the 1980s, this would still represent less than 5 per cent of projected U.S. energy needs.

## Smaller, cheaper pilot plants

But although the likelihood of commercial oil-from-coal projects being built before the end of the century is receding, a number of companies are still pushing ahead with research and with the building of much smaller, cheaper pilot plants.

The U.S.-based Exxon, the largest of the world's oil companies, has an experimental direct coal liquefaction plant in Texas and earlier this month the group also announced plans to build a \$600m gas-from-coal plant at Rotterdam in the Netherlands. Exxon said the Rotterdam plant would be the precursor to a commercial gasification complex costing between \$3bn and \$4bn. It added that a commercial complex "could" be constructed in the late 1980s.

But even if projects such as Exxon's go ahead within the next decade, it now seems almost certain that oil-from-coal will play little part in meeting the world's energy needs until at least the year 2000. Says the original Fischer-Tropsch dis-

محرك الاحتراق



## Process and manual men reject 8% Shell offer

By Our Labour Staff  
SHELL'S offer of an 8 per cent increase in basic pay rates has been rejected by the 2,400 process and other manual workers in its factories.

The company was last night still waiting for the official results of mass meetings from the Transport and General Workers' Union, but said the offer had been rejected at its four refineries. It had also to hear from the Carrington chemicals complex near Manchester.

## GKN workers near deal on cutting jobs

By Nick Garnett, Northern Correspondent

WORKERS AT the GKN plant in Sharnlow, Rotherham, have accepted the basis of a new efficiency programme linked to a voluntary cut in jobs, to prevent about 300 compulsory redundancies.

The package, which still involves short-time working and nearly 200 voluntary redundancies, includes agreement to review working methods.

The company manufactures crankshafts, mainly for the hard-hat truck and tractor market. It is now consulting unions on changing shift arrangements, job flexibility and reducing the ratio of indirect workers (white collar and maintenance staff) to direct production workers.

The company, which employs 1,200 at Rotherham, said the unions had also agreed in principle to a programme of technical changes.

## Union predicts 5.5m jobless by next election

By Brian Groom, Labour Staff

THE TRUE level of unemployment will reach 5.5m by the next election, even if the rate of growth of the registered jobless figures is halved, Mr Clive Jenkins, general secretary of the Association of Scientific, Technical and Managerial Staffs, forecast yesterday.

Mr Jenkins said the union's research officer, said that in fact it would probably accelerate further. ASTMS, like the TUC, puts current registered and unregistered unemployment, including those kept off the register by special employment measures, at more than 4m.

They were introducing the union's quarterly economic review which highlights the Government's "disastrous" record nearly half-way through its term of office.

The review expects a 3 per cent fall in gross domestic product this year in spite of a likely minor recovery in output in the latter part, and predicts that output will remain flat next year.

Mr Sherman said that the events of the month since the document was drawn up, including the rise in interest rates, had made the prospects worse.

The document foresees the rate of inflation remaining about its present level throughout 1981 and 1982. Manufacturing investment, which is likely to have fallen by 15-18 per cent in 1981, is likely to be checked next year but will still fall by up to 5 per cent.

Mr Sherman said that the Government had failed in its only real objective to reduce inflation. Public expenditure, which the Government had

aimed to cut as a secondary aim, had actually risen.

Mr Jenkins attacked the "disgraceful and discreditable" way in which pension funds were being managed.

Sums invested overseas this year would outstrip the £9m in new money which would flow into the pension funds, he said.

UK private investment overseas had totalled £5bn in the first six months, compared with £6.89bn in the whole of 1980.

Overseas investment coming into the UK totalled £1.46bn in the first half. The removal of exchange controls had resulted in an "enormous torrent" of investments as U.S. and Canadian money "going abroad into such areas as real estate and Japanese equities."

The review cites portfolio investment as the main reason for the outflow of funds. Mr Jenkins saw pension fund managers as particularly guilty.

"The workers' money in pension funds is being betrayed," because whatever they gained from the investments was wiped out by the collapse of the home industries in which they worked," he said.

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## Printers reject pay-freeze appeal

By Our Labour Staff

NEGOTIATORS FOR 35,000 Fleet Street print workers have rejected a suggestion by the employers that they accept a six-month pay freeze in recognition of the industry's problems.

The unions are now waiting to see if the proposal, made at a negotiating meeting on Monday, is repeated in a letter from Lord Marsh, chairman of the Newspaper Publishers Association, before deciding whether another meeting is worthwhile.

If the employers are not prepared to make an offer, the

unions will meet to decide their course of action. They may, among other steps, tell members to go ahead and win what they can through in-house bargaining.

The unions' claim—for settlement in January—is for substantial rises at least in line with the cost of living, an extra week's holiday, separate negotiations on the lower paid, and improved transferability of pensions. Average earnings are about £235 a week.

The NPA told the unions that the claim would add £60m to

the industry's pay bill, and presented them with a document which put the industry's profits for 1981 at £8m on sales and advertising revenues of £900m. There would be a loss in 1982.

The net cost of newspaper had increased from £240.19 to £308.22 per copy in the year to October 1981 because of the fall of the pound against the dollar.

The NPA pointed to the possibility of newspapers going out of business. There was union criticism of the state of things in some papers to boost circulation.

## Wales TUC report on co-operatives attacked

By Robin Reeves, Welsh Correspondent

THE WALES TUC's recent report aimed at establishing a trade union-backed workers' co-operative movement in Wales was described in Cardiff yesterday as superficial in its analysis and misdirected in its recommendations.

A highly-critical appraisal of the government-funded study has been made by Welsh Community Enterprises, a federation of co-operative and common ownership organisations operating in Wales.

It accused the Wales TUC of paying less attention to actual local experience than to the more glamorous achievements of the Mondragon scheme in the Basque country of northern Spain.

As a result, the federation said, the report had failed to identify the special characteristics of co-operatives, assumed they were primarily about job-creation and treated their problems as if they were identical with those of establishing any new enterprise.

The federation said that if the Wales TUC went ahead with establishing a Cardiff-based resource centre (it wants a £150,000 a year government grant to pump-prime such a centre), it risks creating a "top down" structure in which the number of failures will be high. The corporation has put its own case for the £34 fee in 20 up to £50 and the request is being considered by the Home Secretary.

## Cumberland miners give Chadburn election hope

By Our Labour Editor

THE 1,000 miners of Cumberland's only colliery have enabled Mr Ray Chadburn, the leading moderate candidate for the presidency of the National Union of Mineworkers, to stay in the race.

They have come to his rescue by nominating him after his embarrassing failure to secure the vote of his own Nottinghamshire area branches. By 15 to nine, with eight abstentions, the Nottinghamshire branches nominated Mr Arthur Scargill, the left-wing candidate from Yorkshire.

Apparently undisturbed by his setback Mr Chadburn was yesterday leaving Britain for a 10-day visit with the Miners International Federation, to

Peru, Bolivia, Colombia and Venezuela.

He said: "I realise I may be criticised for leaving the country during the campaign but a promise is a promise. When I get back I'll be taking up invitations to visit Cumberland and other collieries in the new year."

The national pithead ballot to decide the successor to Mr Joe Gormley is five weeks away. Mr Scargill's supporters are confident of a sweeping victory.

Mr Chadburn said he was grateful to the Cumberland miners for ensuring his name would be on the ballot-paper. "I am confident the majority of members in Nottinghamshire and Derbyshire, and other Midland coalfields, will vote for the Cumberland candidate," he said.

## BBC video editors' pay dispute ends

By Our Labour Staff

A DISPUTE involving BBC television videotape editors over rates of pay in Newcastle was settled yesterday after talks at the Advisory Conciliation and Arbitration Service.

The dispute caused the loss of three programmes on Sunday and Monday.

Meanwhile, three unions yesterday urged Mrs Thatcher to support the BBC's request for an increase in the colour TV licence fee, to £50.

Representatives of the Association of Cinematograph, Television and Allied Technicians, the Writers' Guild and the Society of Authors delivered a letter to Downing Street, saying the BBC must have adequate funding.

## Youth scheme 'inadequate'

By Our Labour Staff

THE INADEQUACY of the Government-backed Youth Opportunities Programme was attacked yesterday at the annual conference of the 90,000-strong Assistant Masters and Mistresses Association in Sheffield.

Mr Roger May, the retiring president, told delegates: "A YOP placement which does not lead to genuine employment is like learning to swim in the Kalahari desert—at best an arid irrelevance, at worst a cruel charade."

He said that from the perspective of a decade hence the present short-term expedients

to deal with the problem of youth unemployment might seem as therapeutic as the issue of sticking-plaster at the outbreak of plague.

Mr May said large-scale youth unemployment would create a climate in which this summer's riots were likely to be repeated.

Taking Sheffield as an example, he said that if all the young people who could be in the city's dole queue next January went into full employment at the present rate at which vacancies were occurring, it would be more than five years before the last of them started work.

## Lloyds Bank changes

The following have been appointed directors of LLOYDS BANK from December 1: Mr Geoffrey C. Kent, Sir Gordon Hobday, and Sir Peter Ramsbotham.

At Lloyds Bank UK Management Mr Kent will resign from the board on November 30 and Sir Gordon Hobday will be appointed a director from December 1. On December 4 Sir Gordon Hobday will succeed Mr Kent as chairman of the North and East Midlands regional board.

Mr Kent has recently been appointed chairman and chief executive of the Imperial Group. Sir Gordon Hobday will be retiring as chairman of Boots Company on December 3 1981. He is also chairman of Central Independent Television (previously ATV). Sir Peter Ramsbotham is a director of Lloyds Bank International. He relinquished his appointment as Governor of Bermuda and retired from the Diplomatic Service in December 1980.

THE DEPARTMENT OF INDUSTRY has appointed Mr Ray Atkinson to succeed Mr Richard Sutton as director of its North Eastern region, based in Newcastle. Mr Sutton retired on November 2 and Mr Atkinson is expected to take up his appointment shortly afterwards. Mr Atkinson is currently head of the Department's division responsible for the electronics industry.

Lady Elizabeth Cavendish has joined the council of the ADVERTISING STANDARDS AUTHORITY. She is chairman of the North Westminster Petty Sessions Division and chairman of Wandsworth Juvenile Court.

Mr John Sparrow, a director of Morgan Grenfell Holdings, has been appointed to the board of PETERBOROUGH DEVELOPMENT CORPORATION from November 1. He is also a director of Coalite Group, United Gas Industries, and W & M, and chairman of Worworld International Holdings (UK).

Mr Terence R. Smith has been appointed managing director of MENDHAM BOWEN FINANCIAL AND GENERAL PRINTERS. He continues to be a director of the parent company.

Mr John E. Lloyd, controller of purchasing and supplies for the north eastern region of British Gas, has been seconded to BRITISH GAS headquarters for about two years as the assistant director of supplies and transport in the resources and external affairs division. In particular he will be responsible for the production and supply and planning branches, and for new developments and systems.

Mr Ivor C. J. Morgan has been

appointed managing director of the catering equipment division of ASSOCIATED BRITISH ENGINEERING. This comprises Staines Catering Equipment, Mollett Berry and Warrington and Cooney Catering Equipment. He was previously a director of E. Cooney and Co. and is a director of Cedabond, the trade association of the catering equipment industry.

Mr A. L. Woods, currently marketing director, has been appointed deputy chairman of ALLIED SUPPLIES.

Mr C. G. Ross is to resign as managing director of GEC LARGE MACHINES. In addition, he will be responsible for GEC Marine and Industrial Gears, and Keith Blackman.

W. GOODKIND AND SONS property and financial services group has appointed Mr Ian White a director.

Mr C. J. Whittles, managing director of Profile Expanded Plastics has been appointed to the board of its holding company, PENTOS HOME AND OFFICE PRODUCTS GROUP.

Mr David M. Coupe has been appointed managing director of BELL AND HOWELL, A.V. distributor in the UK and Ireland of Bell and Howell audio-visual products, Fuji video tapes and the JVC range of professional video equipment.

Mr John Bateup, becomes (on January 1) chief executive of the RELIANCE MUTUAL INSURANCE SOCIETY and its subsidiary companies, the Reliance Fire and Accident Insurance Corporation and The British Life Office. He succeeds Mr Gordon Malcolm, who retires at the end of this year after 30 years' service with the society.

Mr Barry R. Chapman has joined WARD AND GOLDSTONE as managing director of its wholly-owned subsidiary Salford Plastics. He was formerly director-in-charge of Cortec, a Glynwed subsidiary. Mr Kenneth S. Hooper has been appointed company secretary. He joins Ward and Goldstone from Bernard Wardle and Co., where he was secretary for 10 years.

The Industry Secretary has appointed Dr Ronald Coleman as GOVERNMENT CHEMIST. He will succeed Dr Harold Egan, who retires on December 22. Dr Coleman is currently deputy director of the National Physical Laboratory.

Mr A. J. Archer has joined the board of R. D. UNDERWRITING AGENCIES, the Lloyd's managing agent for G. Ring and Others, Syndicate No. 272.

## Coffee should get what it deserves.

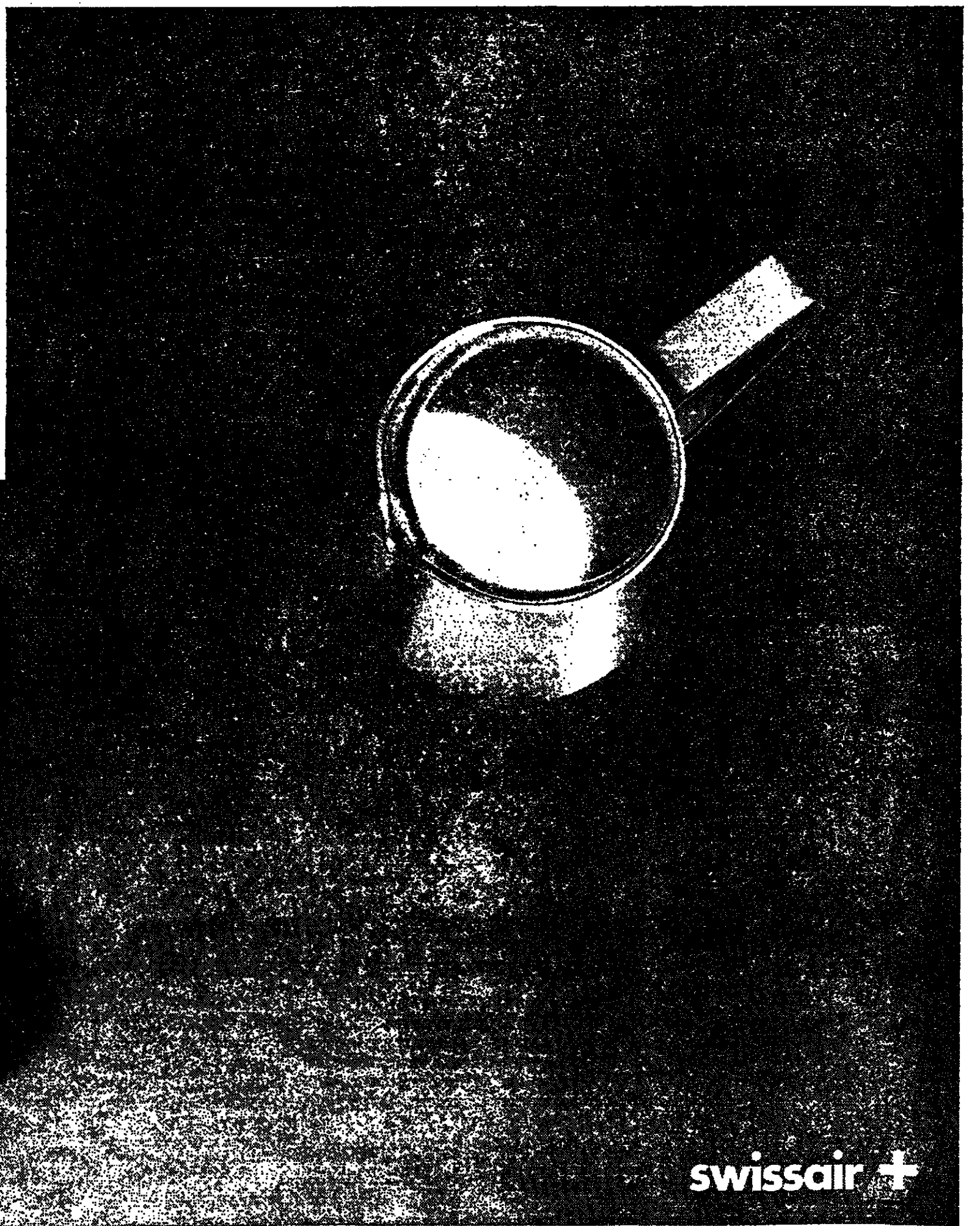
There was never any question of the airline of a country that invented Emmentaler cheese offering its passengers anything other than liquid cream or milk with their tea and coffee.

As the shepherd boys up on the Alpine meadows will tell you, our cows would be quite shocked at the thought of producing milk powder instead of milk.

And none of our hostesses would ever dream of recommending anything else with coffee than what they themselves have recognized since childhood as the only correct thing. In the same way as every other culinary detail on board our aircraft conforms to the high standards of Swiss cuisine. If we could possibly avoid it, for example, we'd never think of making our guests put up with crude disposable cutlery or drink good wine out of plastic beakers. Then again - just another small touch - there's the fact that on long-haul flights the breakfast rolls are warmed up to make them nice and crisp.

If, despite all this, our guests find something not entirely to their satisfaction, we're not afraid to use a typically Swiss word "Axgüsi" (please excuse). And in typical Swissair fashion we'll take steps to ensure we don't need to say it again.

Swissair, your travel agent or your freight forwarder will always be happy to tell you about other things by which you can recognize the Swissair standard, such as its route network, timetables, fares, fleet, hotel reservations and cargo services.



swissair +



## UK NEWS — PARLIAMENT and POLITICS

## Intervention in BL dispute ruled out by Government

BY IVOR OWEN

THE GOVERNMENT will not intervene to prevent BL liquidating plants halted by strikes, the Prime Minister declared in the Commons yesterday.

Her insistence that the handling of industrial relations problems must be left to the company, coupled with another reaffirmation of her faith in the Government's economic policies, brought roars of approval from the Opposition benches, and was heard in stony silence by most Tory backbenchers.

Mounting concern was apparent on both sides of the House at the attitude of Sir Michael Foot, BL's chairman, who has indicated that the strike due to start on Monday if a pay dispute is not resolved could lead to the closure of some plants.

The concern was underlined by Mr Michael Foot, Opposition leader, who twice used the word "indefinite" in pressing the Prime Minister to accept that a position had been reached where the Government would be justified in using its mediating powers.

Describing the situation as "extremely critical", he suggested that the Prime Minister should seek to use her influence directly or should instruct one of her Ministers to intervene to ensure serious negotiations between BL management and the unions.

Mr Foot stressed that both Conservative and Labour MPs whose constituencies include BL plants had told the management of their anxieties about the effect of further closures on the already serious unemployment problem in the West Midlands.

Refusing to accept that BL was on the verge of collapse, he maintained that there was a prospect of the company moving back to a position of "con-



Mr Thatcher: views of MPs will be drawn to BL's attention, but "Industrial relations are a matter for the company, and the Government is not seeking to influence the company in those matters."

considerable" profits and success. Mr Foot appealed to the Prime Minister to reflect on the matter and make a considered statement tomorrow rather than give an immediate reply.

Mrs Thatcher opted for an immediate response. The Government wanted BL to succeed, she said, and this had been made abundantly clear by the huge sums of taxpayers' money invested in the company, including £900m for the two years to 1982/83.

She declared: "Industrial relations are a matter for the company, and the Government is not seeking to influence the company in those matters."

relations are a matter for the company, and the Government is not seeking to influence the company in those matters."

Mr Foot turned to pleading when he told the PM: "Anyone who talks to the management and the unions as we have done would come to the conclusion that there is a possibility of a settlement without victory or defeat for either side, but solely a victory for the nation as a whole."

"So can I plead with you again not to say no now, and to see if the Government cannot use its mediating powers?"

The Prime Minister replied that the views of MPs would be drawn to the attention of the company. The Government, she repeated, wanted BL to succeed, but it would not intervene in matters which should be handled by the company.

Mr David Steel, the Liberal leader, taunted the Prime Minister over the Government's reverse in the Croydon NW by-election and asked when she would allow the judgment by the people to affect her "draconian policies on unemployment."

In dismissive tones, Mrs Thatcher reminded Mr Steel that in earlier years the Liberals had also enjoyed temporary success at Orpington and at Sutton and Chesham.

Mr Steel later enthusiastically endorsed the view of Mr Michael Neubert (Con, Romford) that it would be "folly" for the Government to change its economic policies at a time when production was increasing and wages were taking an anti-inflationary trend.

The Prime Minister added: "If there are to be increases in public spending they have to be financed either by taxation or from borrowing, and that could mean even higher interest rates."

## Protest in gallery over 'racist Bill'

By John Hunt, Parliamentary Correspondent

A DEMONSTRATION against the British Nationality Bill took place in the public gallery of the Commons last night as Mr Enoch Powell (Official Unionist, South Down) was speaking.

There were cries of "this House stinks of racism" and "this is a racist Bill." Leaflets were showered on the floor of the chamber.

A man was hustled out by attendants and three people were asked to leave.

Mr Powell was criticising the section of the Bill which allows Britons living abroad to pass on British citizenship to their grandchildren. This is allowed if the parents of the child have spent three years in the UK.

The so-called "grandmother clause" was introduced by a government amendment in the Lords to meet criticism from peers. The Commons was considering the large number of amendments which had been made in the upper House.

Mr Powell argued that the "grandmother" proposal was a serious departure from the general structure of the Bill and from nationality law hitherto.

The amendment was however approved by the Commons despite criticism from Tory backbenchers.

Mr Ivor Stanbrook (C, Orpington) said it was diluting the concept of British citizenship. Some people who had no real connection with the UK would simply be coming to this country for three years to that they could pass on citizenship. He thought the qualifying residency should be extended to ten years.

## Liverpool MP expected to join SDP

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

MR ERIC OGDEN, the Labour MP for Liverpool West Derby, and an early casualty of Labour's re-selection procedure, was last night hovering on the brink of becoming the SDP's 22nd MP after finally breaking his ties with Labour.

He told his local party he was no longer prepared to continue the fight against extremism within Labour, and the only way to be true to the principles which brought him into the movement was to leave now.

He is expected to announce shortly that he is joining the SDP after one of the most long-drawn-out transitions of any MP from Labour to the Social Democrats.

Local Liberals have already told him they are prepared to stand aside for him, if he wants to fight the area for the alliance.

But last night, he was still

trying to avoid spelling out his future intentions for a few more days.

Mr OGDEN's split with Labour has been expected since the summer, when beaten for his party's nomination by Mr Bob Wareing, a Left-wing Merseyside councillor.

But, coming only days after another Labour MP, Mr Ben Ford, blamed his failure to get re-elected on the Trotskyite Militant Tendency, it will increase the pressure on Mr Michael Foot, the Labour leader, to take action against Militant, particularly in Liverpool, where it is very well entrenched.

In a bitter resignation letter yesterday, Mr OGDEN accused Mr Foot of having taken "a minimal interest in the battle for Liverpool."

He said he had a lot of sup-

porters within his constituency, but too many were "like rabbits, mesmerised by political weasels, too afraid to fight back openly."

Immediately after failing to win re-selection last June, Mr OGDEN threatened to resign and force a snap election against Mr Wareing.

After a frantic day of behind the scenes negotiation, he was reluctantly persuaded by Mr Foot against this plan, and an investigation was launched into the circumstances of Mr Wareing's selection.

The results of this investigation are to be published shortly, and yesterday Mr OGDEN claimed the inquiry had come down on his side. But he said he was not prepared to go through another selection conference.

He said he believed his constituents wanted "a man, not

a mouse," an MP—not a puppet.

Two of the five MPs elected for Labour in Liverpool in 1979 have already gone over to the Social Democrats, while a third Liverpool seat is held by the Liberals.

This means that, if Mr OGDEN does go over to the SDP, the alliance will have half the city's parliamentary seats.

His defection could, by highlighting Militant's Merseyside activities, boost Mrs Shirley Williams' campaign in nearby Crosby.

In his resignation letter, Mr OGDEN hinted he might still try to force a snap-by-election, but SDP strategists are likely to advise him against such a step. This would make it difficult for the party's other MPs to refuse demands from Labour to prove their electoral support by fighting by-elections.

## Union backs rejected Labour MP

By Philip Bassett, Labour Staff

THE Amalgamated Union of Engineering Workers is to lodge a formal complaint with Mr Michael Foot, the Labour Party leader, about the decision by Bradford North constituency party not to re-select Mr Ben Ford, an AUEW-sponsored MP, as the constituency's candidate.

The union's executive decided yesterday to complain to Mr Foot on the eve of today's meeting of the party's national executive committee. Some moderates hope that the composition of the NEC's organisation sub-committee, which is expected to be decided today, could help Mr Ford's appeal against the decision.

Mr Ford was ousted as the candidate for the seat in favour of Mr Pat Watt, a supporter of the party's Militant Tendency. Mr Gavin Laird, an AUEW executive member, who was chairing yesterday's meeting in the absence of Mr Terry Duffy, AUEW president, said the executive was distressed and failed to understand why a man of Mr Ford's qualities and service should not be re-elected.

He hoped the NEC would "have the sense" to reverse the decision.

The AUEW has consistently opposed the principle of mandatory re-selection of MPs. Mr Laird said the case of Mr Ford confirmed the union's stance. "What we feared is now happening."

## Thatcher hits at anti-nuclear campaigners

By Ivor Owen

CAMPAIGNERS for Britain to unilaterally abandon nuclear weapons are jeopardising the prospect of persuading the Soviet Union to participate in all-round disarmament negotiations, the Prime Minister warned in the Commons yesterday.

She told Mr Michael Colvin (Con, Bristol NW) that she was aware of reports that the Soviet Union had spent some £6m on encouraging anti-nuclear propaganda in Western Europe.

Mr Norman Atkinson (Lab, Tottenham) clashed with the Prime Minister when he asked her to explain why she and President Reagan were insisting that before nuclear disarmament talks could proceed Cruise and Pershing missiles needed to be installed in Europe to restore nuclear parity with the Soviet Union.

The Prime Minister said she found it surprising that Mr Atkinson should ask for such an explanation when the Soviet Union was constantly adding to the number of its SS20 missiles targeted on Europe.

## Companies Bill censure fails

THE GOVERNMENT last night fought off a censure motion from Opposition peers dissatisfied with the time given to the Companies Bill, now in its final stages in the Lords.

## Whitelaw calls for public vigilance to combat IRA bombs

FINANCIAL TIMES REPORTER

MR WILLIAM WHITELAW, Home Secretary, yesterday made a fresh appeal to the public to be vigilant and to help the police track down IRA bombers.

His plea, made in a Commons statement, was supported by Mr Roy Hattersley, shadow Home Secretary, who said he was particularly outraged by Monday's blast in Oxford Street because the bombs had been deliberately positioned to "result in the death or injury of school children."

Both Mr Hattersley and Mr Whitelaw, who were heard in silence, praised the courage of Mr Kenneth Howarth, the police bomb disposal officer who was killed in the Oxford Street explosion.

MPs on all sides of the House joined in expressing sympathy for the relatives of the two people killed in the Chelsea bombing earlier this month.

Mr Whitelaw and Mr Hattersley also won support from all sides for a tribute to the courage of Lieutenant General Sir Stuart Pringle, who was injured by a car bomb 10 days ago.

Mr Whitelaw said the Provisional IRA had claimed responsibility for all the bombings.

"The emergency services have responded swiftly and efficiently on these occasions. I can assure the House that the police are taking all possible steps—as they have done with success in the past—to bring the criminals to justice," he said.

"I should like to underline what the police have already said. They need help from the public, and above all, vigilance. Any suspicious objects or actions should be reported to the police immediately."

Of yesterday's blast, Mr Whitelaw said: "The House will wish to express its revulsion at this vicious act. It will also, I am sure, wish to



Whitelaw: revulsion at this vicious act.

join in paying tribute to the courage and dedication to duty of Mr Howarth.

Mr Hattersley said he wanted to join the Home Secretary in his "utterly unequivocal condemnation of the outrage which took place yesterday."

"Since all such vicious acts are morally inexcusable it is not perhaps right to draw a distinction, but for my part I feel particular revulsion that bombs have been placed in a position and at a time likely to result in death and injury of school children."

Mr Hattersley also paid tribute to "the courage and dedication" of Mr Howarth and added: "We offer too, our gratitude to his colleagues who continue, at great risk to themselves, to protect innocent members of our society."

"Our hope is, of course, that the vigilance of the public and the determination of the police will both prevent further death and injury and will bring the people who are responsible for these three murderous attacks to speedy justice."

## Support for police ombudsman

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A BILL to set up an independent ombudsman to hear complaints against the police was introduced in the Commons yesterday by Mr Alfred Dubs (Lab, Battersea S.).

The measure was introduced under the Ten Minute Rule procedure and has no chance of becoming law. But it was approved without opposition and with this encouragement Mr Dubs intends to bring in a similar Bill in the next session of parliament, which starts next week.

Such a Private Member's Bill could stand a reasonable chance of success. Lord Scarman's report on the summer riots in Brixton is expected to recommend an independent complaints procedure for the police.

Mr Dubs, a former local

government officer, pointed out that the chief constables of Lancashire, Manchester and Thames Valley now favoured some form of independent machinery.

He said that in recent months more attention had been drawn to police operations and the general public had become more concerned.

"The time has come to legislate," he said. "There is overwhelming support for this proposal and there is enormous concern and disquiet about the way the system operates at present."

The Bill was not in any sense an anti-police measure. "If this Bill became law it would lead to more public confidence in the police," he said.

Under his proposal there

would be a police ombudsman with a staff which would include ex-police officers but not serving police officers.

The present Police Complaints Board considers 15,000 cases a year, he said. But it merely looks at the reports of the investigations already carried out by the police.

Only 31 reports of complaints in 1979 were referred back by the Board, although this rose to 110 in 1980.

The proposed ombudsman would recommend, where necessary, that the Director of Public Prosecutions should prosecute police officers. He could also invoke the police disciplinary code.

The annual report of the ombudsman would be considered by the Commons Home Affairs committee.

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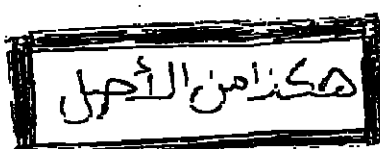
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## TECHNOLOGY

# Ferranti shows how to close the radar gap

BY GEOFFREY CHARLISH

SOFTWARE DESIGNED by Ferranti Computers in a private venture could lead to improved utilisation of radar for the military and perhaps safer air traffic control in civil flying.

The software, which can be used with an existing computer or with the Ferranti Compact Argus machine, allows the operator to know with reasonable accuracy how the radiation pattern of his own, or the enemy's radar is being modified by the existing atmospheric/weather conditions, allowing him to exploit either gaps in coverage or extensions of radar range.

Almost since radar was invented operators have known of the effects of so called "anomalous propagation" in which, due to atmospheric variations with altitude, radar returns on the screen have been prone to disappear unexpectedly and appear again just as readily at various ranges.

## Water content

The reason is that changes of water content or temperature with altitude can change the refractive index of the air, distorting the normal coverage pattern of the radar in the vertical plane.

These patterns show how much microwave energy is being sent out at each angle of elevation, in turn determining the amount of energy that can be reflected to give a target on the screen.

The result can be an almost complete loss of returns at a specific angle of elevation while in another direction

(often parallel to the earth's surface) targets can be detected up to 1,000 miles away.

The problem to date has been that, although it is known that these effects can occur, it has been next to impossible to determine (at any practical speed) when they are taking place and in precisely what fashion.

Ferranti perceived that, if the situation could be quickly determined, then the information could be used to ensure better radar coverage in defence or improved low risk radar penetration in attack.

## Descriptions

Three inputs are required for a computer program of this sort. Clearly a description of the atmosphere in the operational area is needed and this would be derived from standard radiosonde data or from similar devices dropped from the aircraft.

Secondly, a description is needed of the radar the operator wishes to examine, obtained in the case of the enemy's apparatus via special receivers that examine the incoming radar "signature".

Finally, operational factors have to be entered such as the nature of the target and its probability of detection.

The computer will then quickly digest all this data and come up with a radar coverage diagram on the VDU screen, together with valid detection ranges.

The diagram that appears on the screen is designed to be simple—a plot of height

against range for detection to occur at a given probability.

Armed with this picture, various tactical applications become possible. For attacking aircraft, anomalous propagation conditions (which in tropical countries can be present for 90 per cent of the time) will open up gaps in the defence radar coverage.

On trials it has been shown that aircraft can penetrate right down to the radar aerial without being detected.

In defence, Ferranti's system, which is called IMP (standing for indication of microwave propagation) can be used to assess the performance of friendly radars. Long-range ground-based surveillance radar cover is particularly important, but sets in airborne early warning aircraft and in fighters can also benefit from IMP assessments.

In a typical Middle East situation, a ground radar site might produce extended detection ranges at low level due to the atmosphere but considerably reduced detection at medium levels.

An attacker aware of this weakness could exploit the gap in the coverage. However, an IMP assessment will show the best height and positioning for an airborne supplementary radar to ensure adequate coverage of the area to be defended.

Ferranti believes that without such assistance, there is no way for the defender to know if his radar has gaps that can be exploited by aircraft or cruise missiles.

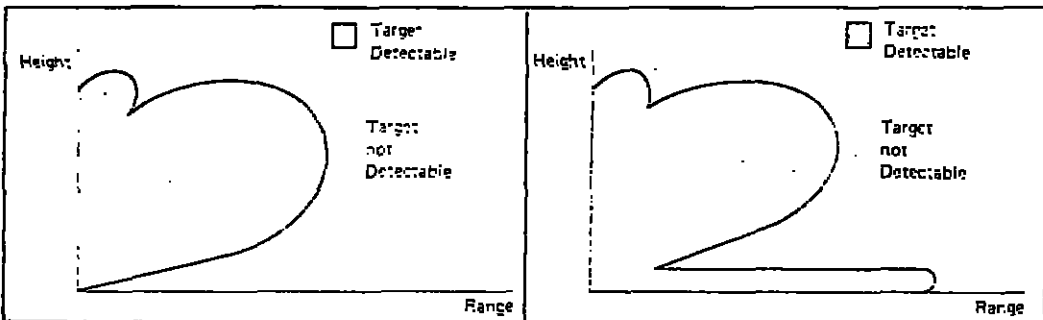


FIG. 1: The normal coverage pattern of a ground based surveillance radar in the vertical plane. Fig. 2: The same pattern modified by atmospheric conditions, shown on the screen of IMP. There is extended range at low levels but a gap just above.

## Electronics for high temperature

GALLIUM phosphide diodes and transistors designed to operate efficiently for long periods in high temperatures such as those encountered in geothermal drill holes or aircraft jet engines are being developed and tested at Sandia Laboratories, Albuquerque, New Mexico.

Conventional silicon semiconductor devices do not function at temperatures above 300 deg C, but the Sandia devices are claimed to operate reliably at between 300 deg and 400 deg C and are being improved to operate at 500 deg C.

There is a growing need for active electronics (transistors, diodes, resistors, thyristors, etc) which can operate at between 200 deg and 500 deg for periods from 100 hours to many years," says Dr R. J. Chaffin, supervisor of Sandia's Solid State Device Physics Division.

Applications include use in geothermal well-logging tools, fossil fuel plants, jet engine control systems, planetary probes, underground coal gasification and nuclear reactor safety equipment.

## Characteristics

In recent tests at Sandia a prototype gallium phosphide bipolar junction transistor produced a current gain of six to 10 between 20 deg and 440 deg C, while a simple transfer amplifier made from the new transistor material produced power gains of 16dB at 20 deg, 350 deg C, 12.5dB at 400 deg, and 2.9dB at 440 deg C.

Sandia claims that unencapsulated gallium phosphide junction diodes have shown excellent rectification characteristics and extremely low reverse-leakage current densities in oven tests for 2,000 hours at 300 deg C.

Second-generation gallium phosphide transistors and diodes, designed to operate efficiently at 500 deg C, will have electrodes made of non-crystalline amorphous metals such as nickel-niobium and silicon-tungsten instead of gold or aluminium.

Research indicates that high temperature failures in semiconductor materials are caused by diffusion at grain boundaries in current systems," says Dr Chaffin. "Utilisation of amorphous metals will eliminate this failure mechanism because there are no grain boundaries."

# Clean-up for wire industry

BY LORNE BARLING

THE CLEANING of wire, either by manufacturers or users, has always been an expensive and dirty process but unavoidable because industrial use of wire almost always demands it. Now a new and considerably cheaper method achieving better cleaning has been found.

Paramec Chemicals, of Telford, Shropshire, has recently marketed a high pressure water cleaning unit which incorporates a special operating head for the rapid removal of rust, scale, contaminants, lubricants and coatings. Orders from China, worth more than £100,000, are now being met and the new system has attracted worldwide interest.

The major problems of conventional cleaning are that they involve the use of acids and chemicals at considerable cost and require a fair amount of wire handling as it goes through the process. There is also the difficulty of disposing of toxic wastes.

Paramec's Parorbital 80 system allows continuous, in-line cleaning and the company says that tests have shown "a greater and more consistent level of surface cleanliness than any of the processes presently within use in the wire industry."

Mr Robert Gough, managing director, said that the company's single line system was

selling at about £7,000, compared with as much as £150,000 for the installation of a new conventional plant. So far Paramec has sold six in the UK and 20 abroad, with demand now increasing.

"We have been in the wire industry for 20 years and have known for a long time that this sort of system was required. We have applied for patents in all relevant countries," he said.

## Rinsing

Parorbital 80 is said to be significant because of its new approach to wire cleaning. Since it leaves no residual deposits on the wire surface, the cleaning head incorporates precision machined guides and carbide inserts, through which high pressure water and air are pumped as the wire passes through the head.

The head contains two operating zones, cleaning and rinsing, and drying. Each can be individually controlled, with water and air pressures being variable to enable maximum flexibility of operation.

At its present stage of development, the system can take wire diameters of up to 7.5 mm at drawing speeds of 10 m/sec depending on the type and condition of wire. Eventually, up to 13 mm wire will be able to be handled.

There are occasions, how-

ever, when certain cleaning agents need to be added to water used, although they are environmentally safe. Another advantage, it is claimed, is that soft metals such as copper, aluminium and zinc can be cleaned without metal loss or surface scratching.

"The system offers wire producers the ability to substantially reduce production and running costs, the virtual elimination of bulk chemical storage, use and disposal costs, and the savings made from the reduction of production scrap," the company said.

Some extraction plants, acid pickling baths and the attendant environmental hazards are also eliminated, while the percentage of wire returned as sub-standard is reduced.

It also reduces the damaging effect which burnt-off residuals have on surface linings and elements, which can lead to expensive maintenance and repair work.

As with any major innovation, the system has to overcome the basic inertia of the industry and the well-recognised resistance to change.

"However, various single and multi-strand versions of the Parorbital 80 are in operation in Australia, France, Italy and the UK, with orders from China and the possibility of orders from Pakistan," the company said.

## Robots are worth about £1m

TWELVE engineering robots supplied by the U.S. subsidiary of the Swedish company ASEA are to be installed in the Flint, Michigan, plant of General Motors' Chevrolet Division. The order, valued at about £1m, is due to be completed next February.

Ten of the robots are IRB-60s, each with a capacity of 60 kg, and will be used for machine loading. Five of them will load and unload connecting rods into and from machine tools, three will load and unload four-cylinder camshafts for the same application, and two will be used in the assembly of four-cylinder engines.

The other two robots, IRB-65, each with a capacity of 8 kg, will be used to deburr oil-holes in crankshafts.

## Packaging service for shippers

A PACKAGING service for exporters and shippers, comprising the lamination in tough polyester plastic of data sheets, photographs and other documents for use in areas of high humidity such as the Far East and Central America, has been introduced by Eurolink (01-978 8174).

Paper, light card and photographic bromides up to 580 microns (0.020 in) thick are heat laminated with either 0.005 in or 0.010 in thick clear polyester protective film, which is impervious to water, oil, grease and mild acids. Documents up to 17.5 in by 41 in can be laminated within four to seven days after receipt of the material.

## Chubb's fire extinguishers

MAIN features of a new range of cylindrical fire extinguishers introduced by Chubb Fire are increased diameter to give greater stability in use, lighter weight, and a plastic skirt fitted to the base of the larger free-standing units to eliminate corrosion and damage to polished floors.

The variety of potential products ranges from knifing needles to electrical conductors, window frames, and thin-wall tubing for domestic refrigerators. It is claimed. More from 0734-281177.

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#### A. SALES CONDITIONS:

- "As is, Where is."
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- The offer must be accompanied by a bidding bond for US\$140,000 for Item 1 and US\$20,000 for Item 2 in favour of the Instituto Nacional de Canalizaciones.
- Offers will be received and opened in a public ceremony at the office of I.N.C. in Caracas, Venezuela, on January 19, 1982, at 10.00 a.m. Venezuelan time.
- Preference will be given to those bids for the entire package.

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The equipment may be inspected in Maracaibo, after previous agreement with: Mr. Augusto Mata and/or Mr. Luis Roo, I.N.C., Av. El Milagro, Maracaibo, Venezuela. Phone: (061) 19.14.74 and (061) 91.32.33; Ext. 150. Telex: INCANAL 61391.

For additional information please contact: in Caracas: I.N.C. Attn: Eng. Miguel Munoz-Tobar, Phone: (2) 91.75.24, Telex: 23.172. In New York: CVG International America, Inc., 576 Fifth Ave., New York, N.Y. 10036. Phone: (212) 921-9466, Telex: 429250, Attn: Antonio Nogales.

#### C. RESERVE CLAUSE:

I.N.C. reserves the right to extend the afore-mentioned closing date, or to take any other decision in this respect, should it be considered favourable to its interests. In like manner, I.N.C. reserves the right to discontinue the bidding process or to declare it cancelled if the conditions of the process do not comply with the existing regulations.

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1



BBC 1

TELEVISION

LONDON

Chris Dunkley: Tonight's Choice

Try as I may I cannot find a single programme on TV tonight which I can even pretend I am going to watch. BBC 1 starts the evening for those home early enough, with a repeat of a marvellous programme about the way foxes have adapted to city life. Called 20th Century Fox it includes extraordinary infra-red photography. Later the same channel screens the last of its eight films called Fighter Pilot: there is now just one man left from the group we started with and he is faced with the realisation that success means his is the finger on the nuclear button.

BBC 2 offers yet another episode of MASH which, although it was one of the best television comedies ever to come out of the U.S. and still achieves huge American ratings, ought to have stopped a couple of seasons ago leaving us wanting just a little more. In Part 3 of The Borgias, Rodrigo (Top Of The Pops) concentrates on crushing the Orsini, but Cesare (pronounced to rhyme with the American version of Desires) is green with envy over his brother's promotion to commander of the papal army. When Juan comes home badly wounded Cesare suggests he should not be cured.

BBC 2

9.35 am Gharbar.  
10.00 The Royal Tour of Wales.  
11.15 Play School.  
1.15 pm Racing from Ascot.  
2.55 Snooker: The State Express World Team Classic.  
5.00 Grange Hill.  
6.20 20th-Century Fox.  
7.00 News Summary.

7.05 MacLeod's Russia.  
7.30 Games People Played.  
7.40 Collecting Now.  
8.10 The Body in Question.  
9.00 M\*A\*S\*H.  
9.25 The Borgias.  
10.15 Out of Court.  
10.45 Newsnight.  
11.30-12.00 Snooker.

9.30 am Schools Programmes.  
12.00 The Munch Bunch.  
12.10 pm Rainbow. 12.30 Turning Point. 1.00 News. 1.20 Thames News with Robin Houston. 1.30 Afternoon Theatre. 2.00 Afternoon Plus. 2.45 The British Fashion Awards for 1981. 3.45 About Britain. 4.15 Twenty Pic. 4.20 Country Camera. 4.45 Dangerous. 4.55 Six of the Dumb. 5.15 The Brady Bunch.

5.45 News.  
6.00 Thames News with Andrew Gardner and Rita Carter.  
6.25 Help.  
6.35 Crossroads.  
7.00 This Is Your Life.  
7.30 Coronation Street.  
8.00 Starburst.  
9.00 Diamonds.  
10.00 News.  
10.30 Mid-Week Sports Special presented by Brian Moore with Jim Rosenthal.  
11.40 Hammer House of Horror.  
12.30 am Close: 'Sit Up And Listen' with Lord Willis.

↑ Indicates programme in black and white

The honeysuckle's ascent

EVERY YEAR, the prospect of November is softened for me by my honeysuckle. It ought to have finished flowering weeks ago, but somehow it keeps a few buds back until the last weeks of British summer time.

I bought it as a Late Dutch honeysuckle, the variety which 18th-century gardeners used to call "long-blowing". This lovely name suits it better as it flowers long rather than late, lingering on from July until the frost. Its trumpets of yellow and purple-red are sounding their final blow before the winter.

Not all of the honeysuckle family is so rewarding. Five years ago, I bought bush honeysuckles with obscure names, hoping to find some forgotten beauties. Nothing much came of them except long growths. The flowers are too small and the scent is elusive.

The best, I found, is one called Syriacantha but I cannot call it as good as its name, the "lilac flowered" honeysuckle. It is a Chinese shrub, tough, hardy and pleasantly lax in growth to a height of about 5ft. The flowers are massed in long racemes on thin stems and appear on sort stems among the dark leaves of the main branches. They are lilac in colour, but the scent belies the name.

honey-suckle's season beyond the last little fling of the Late Dutch variety.

There are two points to note. First, these bushes must stand on sheltered wall for the sake of their early flowers. They are thoroughly hardy, but the blossom will be spoilt if it is exposed to a severe wind.

Second, the better form is

age. They are almost ever-green in the dull manner of a privet, but they are happy to be trimmed into a narrow space beside doors or between front windows. I wonder what happens to the stock of the many nurseries who list them as they seldom appear in the sort of garden which would suit them best, the occasional cottage which com-

GARDENS TODAY  
BY ROBIN LANE FOX



the true Frangrantissima. Order it from a reliable nursery, like Hillier of Winchester, and when it flowers after a few years, check that it does not have bristles on its young shoots and flowers stalks. If it does, it has been wrongly named.

Frangrantissima's flowers ought to be cream-white, not ivory, and will usually appear around Christmas, showing in pairs up the stems. The scent is wonderfully sweet, having a curious stickiness about it which wafts powerfully on a winter breeze.

I have often wondered why so many winter shrubs from China and Japan are so sweetly scented. If the reason lies in the insect-life of their home countries, nobody has ever explained it.

For most of us, these wall shrubs are better value than the lovely Winter Sweet, if only because the take less room and will flower at an earlier

pels its owners to visit it at weekends in order to dry out the damp in the closed season. Winter varieties apart, the honeysuckles are climbers and trailers, not upright shrubs. You all know the two native Woodruffs, the early and late Dutch varieties, those old favourites which Matthew Arnold draped around the windows of his poem's cottages and which Milton missed out of season with bunches of spring flowers.

They will grow up a wall, across wire netting over drain-covers and will built upwards in a tub where they can be trained into small standard trees. Their only weakness is a fatal attraction for black fly in early summer. I tried to check mine over in early May and spray them when the plague begins, otherwise it stops most of the growth during the season.

The old advice was that their

This slow start is not unusual, so be warned when you give it its favourite place on a sunny wall. With patience, it is a glorious climber, not least because its pink and yellow flowers open all up the last foot or so of the stems into a long waving spray of sweet scent.

It is not American at all, and nobody knows how it arose as a natural hybrid in Europe. It lacks the long season of the ordinary Late Dutch, but it would dignify any house with a tall south wall and remind you that climbing honeysuckles are a charmingly varied group.

Approaching a repeat of Kempton success

RACING  
BY DOMINIC WIGAN

SO CONVINCINGLY did Approaching score over three miles at Kempton on October 17 that I see no reason why he should not follow up that success by winning the Bagshot Handicap Chase (2.00) at Ascot this afternoon.

Admittedly, he carries a 4 lb penalty as a result of the Kempton race, but he never looked like being beaten from the turn into the straight that day, and the going, which is forecasted

as good to firm, will suit him. Bob Champion, who missed the ride at Kempton, owing to injury, resumes in place of Bob Davies.

by the Queen Mother, and trained by the late Peter Cazalet, will be well worth watching.

Whisky Gold Cup Chase, run over the distance here last November with Beacon Light and Fairy King filling the intervening places.

At Liverpool on Grand National day, Western Rose trounced Analogue's Daughter by five lengths. But Western Rose was receiving 13 lb that day, whereas this afternoon the difference in the weights is only 2 lb, if one includes the 4 lb allowance claimed by Martin Mulligan, Analogue's Daughter's regular rider.

Provided that the ground rides fast, I doubt whether the Irish mare will be caught. She had Western Rose 12 lengths behind her when winning the Buchanan

At Newcastle, Father Delaney, who started favourite and was fourth behind Approaching at Kempton, has good prospects of landing the John Eustace Smith Trophy Handicap Chase (2.45).

2.00—Approaching\*  
2.35—Northover Manor  
3.05—Sea Imase\*\*  
3.40—Analogue's Daughter\*\*\*  
4.10—Glamour Show  
NEWCASTLE  
2.45—Father Delaney

RADIO

(S) Stereophonic broadcast  
M Medium wave

**RADIO 1**  
5.00 am As Radio 2. 7.00 Mike Reid. 8.00 Simon Bates. 11.30 Dave Lee Travis. 12.30 pm Paul Burnett. 2.30 Steve Wright. 5.00 Peter Powell. 7.00 Radio 1 Mailbag. 8.00 David Jensen. 10.00-12.00 John Peel. (S).  
VHF Radios 1 and 2—5.00 am With Radio 2. 8.00 pm Alan Dell with Dance Band Days. 8.30 The Mitchell Minstrels (S). 9.00 The Boston Pops Orchestra (S). 9.30 With Radio 2. 10.30 With Radio 1. 12.00-5.00 am With Radio 2.

**RADIO 2**  
5.00 am Ray Moore (S). 7.30 Tariq Veswan (S). 10.00 Jimmy Young (S). 12.00 John Dunn (S). 2.00 pm Ed Stewart (S). 4.00 David Hamilton. (S). 5.45 News. Sport. 6.00 David Symonds with Much More Music. (S). 8.00

**RADIO 3**  
6.55 am Weather. 7.00 News. 7.05 Your Midweek Choice (S). 8.00 News. 8.25 Your Midweek Choice (cont.). 9.00 News. 9.05 This Week's Composer: Armande Coralli (S). 9.45 Music for Organ (S). 10.30 Your Egarov piano recital (S). 12.00 BBC Scottish Symphony Orchestra (S). 1.00 pm News. 1.05 Concert Hall. Cello and

**RADIO 4**  
6.00 am News Briefing. 6.10 Farming Today. 6.25 Shipping Forecast. 6.30 Today. 8.35 Yesterday in Parliament. 9.00 News. 9.05 Mid-Week. Tony Lewis. 10.00 News. 10.02 Gardener's

**RADIO 5**  
5.00 am As Radio 2. 7.00 Mike Reid. 8.00 Simon Bates. 11.30 Dave Lee Travis. 12.30 pm Paul Burnett. 2.30 Steve Wright. 5.00 Peter Powell. 7.00 Radio 1 Mailbag. 8.00 David Jensen. 10.00-12.00 John Peel. (S).  
VHF Radios 1 and 2—5.00 am With Radio 2. 8.00 pm Alan Dell with Dance Band Days. 8.30 The Mitchell Minstrels (S). 9.00 The Boston Pops Orchestra (S). 9.30 With Radio 2. 10.30 With Radio 1. 12.00-5.00 am With Radio 2.



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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ



L to r: Tom Schmucker and Friedrich Thomee worked closely together for many years—in the event of Schmucker emulating Thomee's departure two outsiders, Carl Hahn and Edzard Reuter, and an insider, Werner Schmidt, are likely contenders for the chief executive's job

## VW's hierarchy in the melting pot

A management crisis has arisen at a critical time for the West German motor group. Kevin Done reports

PROFESSOR FRIEDRICH THOMÉE who, until his abrupt resignation last week, was head of finance and acting chief executive of Volkswagen, was honoured last year with a special commemorative volume written by his university colleagues to celebrate his 60th birthday. It was called "The Problems of Running Industrial Enterprises."

The title has suddenly taken on a bitter new ring for the man whose career for 16 years has been indelibly linked to the fortunes of West Germany's biggest motor manufacturer.

Thomee's premature departure has plunged VW into yet another top management crisis of the sort that was all too familiar in the late 1960s and early 1970s when VW changed its chief executive three times in six years.

His resignation comes at a particularly difficult time for the company because of the management vacuum that had already been caused by the illness of the VW chief executive, Toni Schmucker.

Since early 1975 when he left the board of the Thyssen steel group to take over the chairmanship of Volkswagen—he had earlier served on the board of Ford in West Germany—Schmucker has worked in tandem with Thomee.

The two became clearly established as one of the most successful management teams in West German industry. Riding a wave of success during the five boom years enjoyed by the motor industry in the Federal Republic during the second half of the 1970s Schmucker and Thomee led VW strongly out of the crisis years of 1974 and 1975, when the company ran up cumulative losses of nearly DM 1bn.

After nearly five years of strongly rising profits VW has again fallen sharply from grace, however, hit partly by the mistakes of its diversification

policy, and partly by recession or economic turmoil in some of its most important foreign markets in the U.S. and South America.

At the very moment that it most needs strong leadership, it has lost Thomee, its most experienced and longest-serving board member and it appears inevitable that it will soon lose its chief executive, Schmucker, as well.

Toni Schmucker has been out of action since the middle of June when he suffered a heart attack. Since early October Schmucker has been spending a few hours each day at his desk to see whether he can resume his full duties, but all the indications are that he will have to give up the post. He is expected to reach a decision in consultation with his doctors in the next two weeks, and even if he were to choose to soldier on, it would only be seen as a temporary solution. The world motor industry is no place to be convalescing.

The supervisory board of Volkswagen holds its next meeting on November 13 and it is clear that by then the board's executive committee hopes to have come up with a candidate for chief executive who will be acceptable to the various interest groups that must first be satisfied. It is a difficult balancing act.

Volkswagen is still 40 per cent owned by state interests—20 per cent by the Federal Government and 20 per cent by the state of Lower Saxony—and they are well represented on the VW supervisory board.

A successor to Schmucker certainly cannot be appointed without a nod of approval from Bonn.

The successful candidate must also be passed, however, by trade union and workers' interests which enjoy parity on the VW supervisory board. The board's deputy chairman is Eugen Loderer, head of IG

Metall, which with 2.7m members is the largest trade union in the Western world. He is backed by nine other IG Metall officials or representatives of the workforce, including Siegfried Ehlers, chairman of the VW group workers' council.

The sensitivity of VW to such trade union and political interest groups was amply demonstrated last month when they forced the company to abandon its plans to close down the heavily loss-making plant in Frankfurt of its office equipment subsidiary, Triumph Adler.

After 16 years on the main board of Volkswagen, Friedrich Thomee had considered himself to be the leading contender to take over from Schmucker. Having already served under three other VW bosses, Nordhoff, Lotz and Leidig, Thomee made it clear that he would be unwilling to work under a fifth. At short notice he departed on holiday two weeks ago and sent a letter of resignation from abroad asking to be relieved from his contract four years before it was due to be terminated.

Publicly Thomee had run into heavy criticism for his handling of the troubled Triumph Adler and for his role as one of the main architects of VW's ill-conceived diversification into electronics in 1978. But his resignation seems to have been prompted more by his failure to win support from some of the vital interest groups which he needed if he was to move up to the top post at VW, rather than by the Triumph Adler affair.

The tricky job of filling the

management vacuum falls to the small four-man executive committee of the supervisory board, which comprises Loderer, Ehlers, Walther Leisler Kiep, economic spokesman for the Christian Democrats in Bonn and the chairman of the board, Karl Gustaf Rajten, chairman of Metallgesellschaft, the Frankfurt-based metals, mechanical engineering, transport and chemicals group.

The board does not have a lot of time at its disposal; Volkswagen's profitability has spiralled downwards at an alarming rate in the past 18 months and the company can hardly afford a prolonged wrangle over the succession.

The race to take over the reins in Wolfsburg appears to be centring on three runners; the number has in any case been limited by the supervisory board's intention to appoint someone with motor industry experience.

Heading the list is Dr Carl Hahn, currently chairman of Continental Gummi-Werke, the West German tyre maker, but formerly a member of the VW board with responsibility for sales. Hahn, 55, entertained hopes earlier of taking over the chief executive's chair at VW but he left the company following deep differences of opinion with Rudolf Leidig, the short-lived VW chairman from 1972-74. Hahn's advantage is that he already has an intimate knowledge of VW.

During the long 20-year reign of Professor Heinrich Nordhoff at VW, he was responsible for building up VW's business in the U.S. and, more important, he had enjoyed good relations with leaders of the VW workforce.

His successor as board member with responsibility for sales, Dr Werner Schmidt, is now a rival for the chairmanship at the supervisory board is looking for an internal appointment, but his chances appear to

be foundering on the opposition of workers' council representatives.

The man with the most obvious credentials for meeting the sectional interests of the VW supervisory board is Edzard Reuter, the finance chief of West Germany's other major motor manufacturer, Daimler-Benz. The son of the legendary post-war Berlin mayor, Ernst Reuter, he is a rarity among leading West German industrialists in that he is a self-avowed member of the Social Democratic Party (SPD) and an outspoken protagonist of the view that corporations have social duties and responsibilities over and above the aim of profit-taking.

Reuter was a leading choice to succeed Professor Joachim Zahn as chairman of Daimler-Benz at the beginning of 1980, but was pipped at the post by Dr Gerhard Frin, by then a fellow board member, but earlier also a member of the VW board.

Whoever is brought in to fill the vacuum in VW's management will face an uphill task to re-establish the company's fortunes. Last year the VW group's after-tax profits were more than halved to DM 321m (£77m). In the second quarter of this year it dropped into loss for the first time since 1975 with a deficit of DM 28m and in his last major public appearance for the company last month Thomee admitted that Volkswagen was unlikely to do more than break even for the whole of the year.

The core of the group's activities—car manufacturing in Europe—has, however, not fared badly during the last two years of recession.

Its downfall has come in certain key overseas markets, where it has built up substantial local manufacturing activities, and in the electronics sector, into which it began an ill-judged diversification in early 1979.

Profits from the fast-growing office equipment sector were supposed to offset the cyclical earnings of the motor industry. Instead VW is formerly having to carry losses from Triumph Adler at a time when its cash resources are being stretched to the limit to fund an ambitious DM 13bn four-year investment programme needed to underpin its competitiveness in world car markets. Losses from Triumph-Adler are expected to total well in excess of DM 100m this year.

The other major reason for VW's profits collapse is Brazil, where its local sales plummeted by 46 per cent in the first eight months of the year as a result of what it calls "the catastrophic economic situation of the country." In addition it is facing a hard struggle to break even in the U.S., where it is suffering from the general recession and high interest rates as well as falling customer preferences for its apparently over-priced models.

However it is constituted, the new VW board faces a mighty management challenge in correcting the diversification mistakes of the past two years and of holding the group's position in world markets. With the decision to build one of its models in Japan the company has already taken the first step towards trying to establish itself more strongly in the Far East; currently 95 per cent of sales come from Europe and the Americas.

## BOARDROOM BALLADS

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The marketing director's job  
Is much more easily carried than others  
Among his managerial brothers;  
Since, from the moment he can walk,  
His quintessential work is talk!  
And happily enmeshed between  
The sales and the production team,  
Can always blame the one or other  
In any little boardroom pouter,  
Sitting on the very fine  
Fence between the staff and line  
He eloquently adumbrates  
The failures of his other mates;  
And, in the process of the story,  
Moves faster on the path to glory.

This, of course, is not to say  
That he has no role to play  
And often his superior station  
Reflects a higher education,  
Which places words at his command,  
The others cannot understand;  
And so he may prove quite a bargain  
In bringing in the kind of jargon  
Many businessmen may feel  
Crucial to their sex-appeal.

Unquestionably deprived to be  
Who has no "media strategy"  
Or has not bored his listening wife  
With theories of "product life"  
And is there hope for such a man  
As lacks a decent "pay-off plan"?

Another marketing credential  
Is inescapably essential  
If he is to show defiance  
To criticism of the sciences;  
Never decide on any matter  
Without a mile or so of data  
Even when it's based on samples  
Considerably short of ample.

So marketing would seem to be  
A necessary entrance fee  
For companies whose boards aspire  
To peak their business profiles higher  
And include their sagging tds  
By making predatory bids  
Or other market-oriented tds  
Like multi-million dollar tds.

Bertie Ramsbottom

NEXT WEEK: THE MANAGEMENT CONSULTANT

## BUSINESS PROBLEMS

## Requirement to assign

Persons A, B, C, D and E were in partnership and some three years ago D, shortly followed by C, resigned. The lease of a branch office is in the names of A, B, C and D, and A, B and E now want to assign it. C has signed the assignment. Can D be forced to do so? Is there not a maximum of English law which states that a person cannot be forced to sign a document against his will?

If D holds as trustee for the members for the time being of the partnership he can be directed to assign to whomsoever the partners designate. If he refuses to comply he may be ordered by the Court to execute the document in his name. We know of no such maxim as you suggest.

## Portfolio in two parts

I am the treasurer of a medical missionary society and following the passing of the Trustee Investment Act 1961 our portfolio was divided into two equal parts, (1) "Narrower Range" and the other "Wider Range". This has proved rather a nuisance to us as inter alia it means using two ledgers instead of one. The old system suited us best: the division of our funds always being in the ratio of 75 per cent "gilts" and 25 per cent "equities." I should very much like to re-

turn to our old system without any mention of "Wider Range" and "Narrower Range". Can you say if we may legally do this now?

No, you must observe the provisions of the Trustee Investment Act 1961 unless your Trust Instrument confers powers of investment which are wider than the statutory powers. The fact that you have been operating under the statute suggests that you do not have an express wide power.

## Commodity speculation

Twelve months ago I entered into a 12 month Full Discretionary Commodity Investment Agreement with a firm of commodity brokers who operate a syndicate investing in 10 different commodities. My investment was £2,000 and its value is now £3,000. If I realise the investment in total, would in your opinion the gain of £1,000 be taxable as investment income or capital gains? I am retired and have no other business interests. My marginal rate of tax is 45 per cent. Would you indicate under which section of

my income tax return I should declare these commodity gains?

It is a pity that you did not think about your prospective tax position before committing funds to commodity speculation. From the time you gave your profit (calculated on schedule D case 1 principles) appears to be assessable to income tax under case 1 of schedule D as investment income. If your tax inspector decides to assess your income under case VI of schedule D instead, you will probably need professional guidance if you wish to argue the point on appeal. If you consider that your activities do not constitute an adventure in the nature of trade (and do not constitute the carrying on of a trade), you should report your individual gains and losses (calculated on capital gains tax principles) in the capital gains section of your tax return. Otherwise, you should report your profit (calculated on schedule D case 1 principles) in the trade section of the form.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post or shown as possible.

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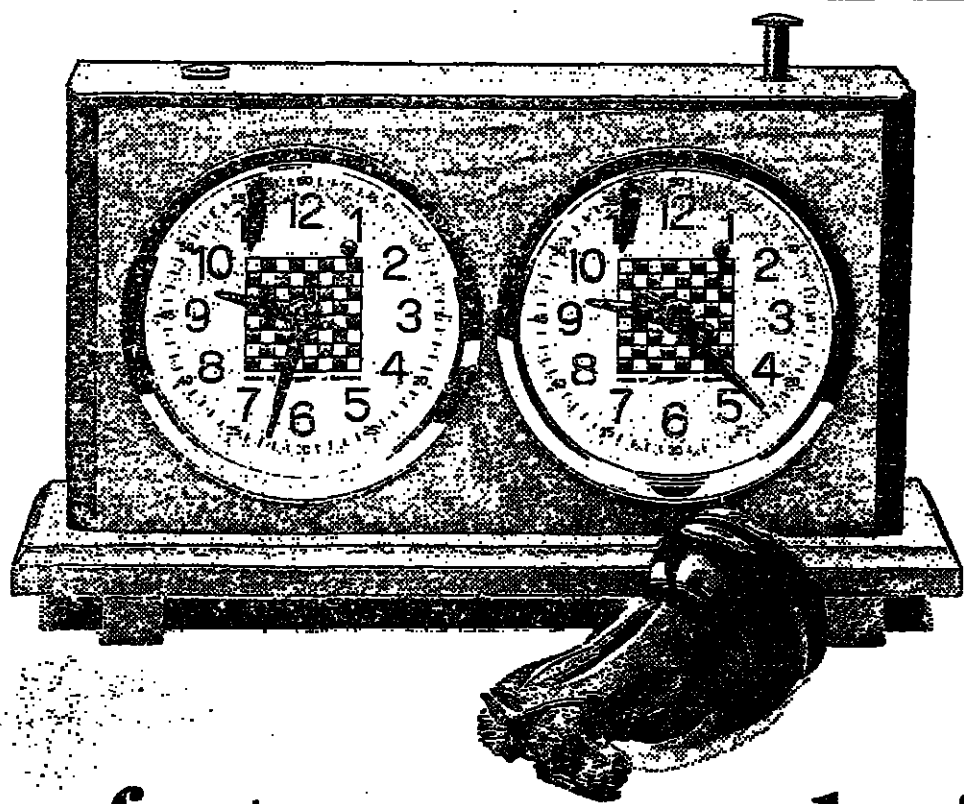
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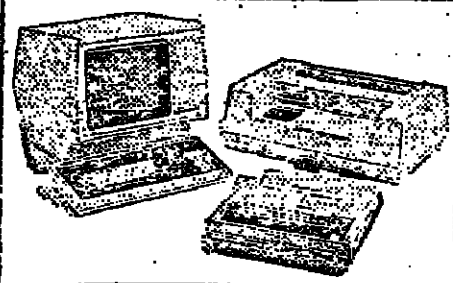
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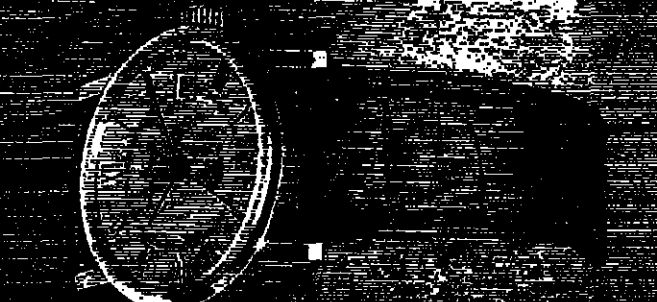
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## Television

## Signals to the left

by CHRIS DUNKLEY

Television is often said to provide a "window on the world," or to reflect a picture of our society back into our sitting rooms. But how broad is the view through the window? Is it accurate, the reflection? It is difficult to say, because few of us have wide enough experience geographically, socially, politically or in any other respect to be able to compare the whole of reality with television's representation.

No doubt every one of us has some special area of expertise, be it stamp collecting or metal futures, in which we have compared our own knowledge with television's version, and been appalled at the inaccuracy, or appalled at the incompleteness of the picture thrown up by the mass medium. Yet most people do not seem to make a logical extension from the distrust engendered within their own area of specialisation outwards to everything else covered by television.

When it comes to estimating the trustworthiness of the general picture each of us has to judge television against the accumulated evidence of our own eyes and ears culled from school, office, pub, and hearsay. On that basis I suspect that most people grudgingly accept the argument so often advanced by those who run television: that whatever its shortcomings, it occurs equally in all areas, and eventually cancel one another out.

"We're attacked as much by the multinationals as the consumers just as much from the left as the right, so we must have got it about right," is the familiar line of reasoning. I suspect, however, that it is faulty. Though the thinking (and working) of most television administrators may well be such as to support the status quo—inevitably perhaps, given the broadcasting structures we have always had—my guess is that among programme makers there is a rather more pronounced leaning towards the left than the right as compared with the population at large.

Not is that necessarily a bad thing. It could be argued that because of the massive influence wielded by the traditional power blocs in our society—his business, the armed forces, Whitehall and so on—it is only right that television should be

biased the other way. That it is biased the other way if only slightly seems fairly clear.

In the 35 years after the end of World War II Britain became a solidly middle-class country. The unfulfilled aspirations—material, educational, medical, and so on—of the working classes in 1945 had to a very large extent been fulfilled by 1980. Though the bulk of the world's population was underfed or even starved, millions upon millions of Britons drove Ford Cortinas, possessed refrigerators and televisions, saw their children receive 10 years' or more schooling, and had access to an unprecedentedly high level of care for the ill and the old.

In fact, having been the first country to go through the industrial revolution Britain in the last quarter of the 20th century looked suspiciously like one of the first to start emerging on the other side of, perhaps, going into another revolution involving information, job-changing, and "leisure."

But supposing you are a Left-wing television playwright, how do you react to this bit of history? Do you write plays about these modern phenomena? Apparently not. You do one of two things. Either you ignore the overwhelming majority of your fellow countrymen and concentrate on writing plays about the minority of people who still have problems: the tramps, the alcoholic, the social inadequate who perpetually slips through the net of state welfare. We saw this in television plays throughout the 60s and 70s: *Cathy Come Home*, *Edna the Inebriate Woman*, *Poor Cow*, *The Spenglers* and so on.

Or you do what Trevor Griffiths did in his BBC1 play *Country* last week: you ignore recent history and hark back to a time when "the issues" seemed simple and straightforward, and you write a play about the very rich and the very poor of 1945. That, after all, makes the injection of drama much easier than does the theme of a huge and recession or no recession relatively comfortable middle class.

Though some attempt is made to deal with middle-class hopes and aspirations in television series, these are more often set in the past than the present. *Pastor* made a promising start last week (could this be the BBC's answer to *Brideshead*?) presenting a fascinating picture of the British upper-middle class. However, it is not set in the here and now but in Singapore in 1942.

Look away from drama towards current affairs and you

find programmes showing that Britons are turning away from both the political groupings which were given such striking manifestation in Griffiths' play. In that we saw the brewing magnates, the Carillons, in the big house dancing in evening dress and diamonds while the hop-picking squatters down in the stables huddled around the bonfire. It was, for Griffiths, a remarkably heavy-handed bit of 19th-century-style symbolism leaving little doubt about its message.

But two nights later, during a pair of the most entertaining programmes for ages—the coverage of the Croydon by-election on BBC2 and ITN—it became utterly clear that in their droves Britons are turning away from the Carillons' party and in their precisely equal droves they are turning away from the top pickers' party and moving instead to the party of the centre, the party of the post war middle class, the party which television has usefully christened *The Alliance*.

Delve further into current affairs and you know you will find attitudes, however tacit, which almost invariably line up with Guardian ideas, practically never with those of the Telegraph. When *TV Eye* covered

the subject of "sexual harassment" at work last week it would have been astounding if the approach had been that of *Prior Simple* rather than that of the Guardian woman's page. Sure enough, the whole thing might have been produced and directed by Clare Howitzer herself.

*Newsnight's* report on Tuesday of on-shore oil prospecting in Britain was a hatchet job on oil companies, full of phrases such as "oil companies are increasingly eager to maintain their profits" juxtaposed with coverage of two women who are opposing a particular drilling site. The idea that viewers might actually welcome companies supplying them with oil, might miss the stuff if it wasn't available, might not want to go back to summer holidays in Frinton and give up flying away to Marbella, none of this was ever even hinted at.

Of course the multinationals are very powerful, they are quite capable of looking after themselves, and it is just as well that the mass media should keep a sharp and sceptical eye on them. But it is equally important to acknowledge that this is what is happening, and that consequently the viewpoint from

which we look out of our window onto the world is often decided by people whose own views are somewhat to the left of society's mid point.

A new BBC guide to the spoken word written by Dr Robert Burchfield largely rejects the fears of those who believe standards are falling and claims that "most of the English spoken or read on the networks is pleasantly presented in a variety of styles." Since I feel that the glories of English lie in its variety, adaptability and openness to change, I have much sympathy with the good doctor.

However, his book deals specifically with radio. Were he to turn his attention to television he would find soliloquies so ugly that he, like me, might well object on grounds of elegance alone, never mind correctness. Would he really approve, for instance, of saying "A town crier who looked like he'd just stepped out . . ." as Philip Hayton did on the *Nine O'Clock News* last week? And what does he imagine the weather forecaster meant when she promised on Wednesday "some brighter showers?"

\*The Spoken Word, BBC Publications, £1.95.



Sui Kan Chiang and Serge Lavoie

## Sadler's Wells

## The Nutcracker

by CLEMENT CRISP

Northern Ballet Theatre opened a London season on Monday with André Prokoviev's well-reasoned staging of *The Nutcracker* given the restricted forces of NBT, and the no less restricted space of the Wells stage, which inhibited some of the scene changes that looked much more efficient in the company's home theatre in Manchester, this is an honest, even honourable view of the dear old Christmas treat.

There is no fuss to the narrative: the children are kept very much in their place (except in the Mère Gigogne divertissement, when I felt that they should all have been in bed hours before); the settings and dances by Peter Farmer are extremely pretty; and Prokoviev's choreography does not strain for a grandeur outside the range of NBT's cast. It is, in sum, a most agreeable and sensible production.

NBT's artists have nothing to dance which will over-tax them; rather do Prokoviev's dances enhance their abilities, notably in the pretty and well planned *raisé des fleurs*, where a dozen dancers seem to fill the moonlit staze with airy curves and swishes of movement.

I like the opening Christmas party because it is credibly a happy evening in a bourgeois household, with decent manners and an entire absence of character quinness—apart from Drosselmeyer. He is presented as a conjuror of

sorts—even if he recalls the description of Marcel Proust interring purple-clad over the golf-course at Cabourg—and David Newthman gives him a neat touch of other-worldly magic. The snow-scene is frostily charming; the Kingdom of Sweets' diversissements bubble along with enthusiasm and a bright energy. And in Sui Kan Chiang and Serge Lavoie, NBT shows us two attractive principals.

Miss Chiang has a generous, unforged style, cravily easy at all times. Her dancing, always secure, lacks something in dynamic vivacity for the glories of the final duet—there are accents, stresses, that might make it seem less ingratulatingly *marionnette*—but it engages our feelings by its gentleness and undermannered good school-ness.

Mr Lavoie, a young Canadian dancer, is a fine premier danseur in the making: a fluent technique, easy presence, mark him as a talent to watch with interest. Chalkovsky's glories are rather dimmed by NBT's small orchestra, but even here the advantage is that their muted playing does not propose a Maryinsky splendour missing on the stage.

## Half Moon, Old Theatre, E1

## Angels of War

by ROSALIND CARNE

Mrs Worthington's Daughters was formed in 1978 with the aim of reviving plays by women writers. *Angels of War* is their first production by a living playwright, Muriel Box. Written in 1935 and set in the First World War, the play should have powerful reverberations today, particularly in the aftermath of the largest march for peace this country has ever witnessed.

A team of women ambulance drivers behind the British lines in France receive a new recruit Nobby (Peta Masters). Eager, raw and snobbish, she is soon cut down to size by the seasoned old-timers. Personalities are neatly defined; the dialogue is fast and lively. But here praise must end, for the atmosphere never transcends the petty chumminess of a girls' boarding school.

Death occurs offstage, yet there is no stench of it round the messroom table. Inconvenience, irksome discipline and a mild claustrophobia is as close as we get to the nightmare of war. The actresses have little to get stuck into in the speech mundanity of their speeches, though the whiff of mortality almost hits us in Jill Stanford's horrified reaction to her friend's death by shrapnel. Stolen cocoa, fooling the Commandant, sisterly squabbles and sisterly loyalties provide

the stuff of action. And the excitement of a stolen night out with the lads provokes more convincing passion than the extinction of passion itself.

With the armistice, and preparations for return, the women can reflect on what they have learned and what they have before them—a male population decimated, no husbands, no jobs, no vote. We know it in a fuller version from Vera Brittain, and despite her very English niceness, with considerably more guts.

There are comic moments, but comedy fails to sharpen tragedy. Rather it sets the mood itself. Serious business is out of place. There is much to enjoy and I was certainly not bored. Just mildly uncomfortable that this most heavyweight of subjects could become so successfully lightweight. The subdued, realistic design is by Sarah Paulley, and the well-paced direction is by Angela Langfield.

## Dave Allen back in the West End

Dave Allen is returning to the West End with his one-man show, opening at the Theatre Royal, Haymarket on Tuesday, November 10, for a limited engagement. Performances will be nightly at 8.00 pm. There are no matinees.

## Purcell Room

## Trio Zingara by ANDREW CLEMENTS

Over the past three years the young Trio Zingara has steadily accumulated an impressive list of prizes and, to judge from Monday's packed Purcell Room, a considerable and enthusiastic following. In June this year it gave an impressive Wigmore Hall recital (reviewed here by Dominic Gill) in which the main works were in piano, trios by Ravel and Shostakovich; on Monday the focus was switched to the 19th century, with equally impressive results.

Yet for a group which takes its name from the finale of a Haydn piano trio (the G major, Hob. XV/25), the Trio Zingara

began its programme with a surprisingly unconvincing account of the A major trio, Hob. XV/18. Nervousness could have shorn the music of much of its charm, emphasised a hardness in the tutti; harder to explain away was an apparent unawareness of how witty this music can be, and how it should sound. But Mendelssohn's C minor trio brought a complete change of approach and of effect. The players set about their task with confidence, projected the music with an assurance that alone will get them a long way. Backing it up was some highly disciplined technique, and great enthusiasm for the intricacies of

a typical Mendelssohnian scherzo.

There are still weaknesses to be removed—Brahm's B major trio showed up some faulty intonation in *extremis*, and a tendency to parcel up the phrases of the slow movement into self-contained expressions—but the faster music of the finale had an irresistible drive. The unconventional tonal blend—a forthright, sometimes acrid-toned violin, gentler cello sometimes more sensed than heard, and agile, wiry piano—takes a little getting used to, yet it gives the performances a most involving immediacy.

## Round House

## Carla Bley by ANTONY THORNCROFT

The Carla Bley Band opened the Camden Jazz Week at the Round House on Monday and is now touring the country, thanks to the Arts Council Contemporary Music Network. She has many advantages over her few competitors in the world of contemporary jazz. She is attractive and moves prettily around the stage, sometimes waving her hand vaguely in time at her ten-man band, sometimes sitting astride organ and piano peering at musical manuscripts through granny glasses. She also refuses to take what is usually the most serious music imaginable too seriously.

She sends up the avant-garde and so defuses one major criticism of it.

Her own compositions are fiercely eclectic (the word could have been invented for her) and so on Monday night a heretical gospel blues might be followed by some jazz funk with the hand struggling to blow some novelty into what can so easily be musical clichés. Indeed the professionalism of the all-American group, especially Gary Valente on trombone, saved all but the most pretentious numbers.

Where this jumble of musical bits and pieces—a hint of

French apache music; some old fashioned thrumming jazz saxophone; marching strut; Latin American rhythms—failed to hold the interest was in the determined attempts at humour. This is a very highly trained ensemble and pretending to horse around did not do it justice. But in the main anyone who gave up jazz a decade or so ago when it seemed to be soullessly searching for the last screaming chord could learn to enjoy it again through this modern version of the old time jazz composer-leader in the Duke Ellington mould.

## OPERA and BALLET

SADLER'S WELLS THEATRE, EC1, 01-437 1270/1271. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50.

## THEATRES

ADRIAN'S THEATRE, EC1, 01-437 1270/1271. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50.

CAMBRIDGE THEATRE, 01-336 7040. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50.

LYRIC, CC 437 3585. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50. *THE GREAT NEW ENGLAND TIME*. Grown boys and girls. 11.30 and 7.30. Tickets £2.50.

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**F.T. CROSSWORD PUZZLE No. 4,709**

ACROSS

- 1 Seldom found in patterns (6)
- 4 How Paul and Elsa started (4, 4)
- 9 Look for the admiral in the head (6)
- 10 Health after work abroad refused to join in (5, 3)
- 12 "When... wreck thy bark" (Iolanthe) (8)
- 13 A day starts this way in Scotland (6)
- 15 She stood in tears amid the alien corn (4)
- 16 The principal found with a young girl in Berks (10)
- 19 Merely familiar for a Frenchman, but not too late for us (4, 2, 4)

Solution to Puzzle No. 4,708

DOWN

- 2 Lizard assisting with school discipline (7)
- 3 A party to look for little ones in the mountains (3)
- 5 Gets on as a spectator, and is handsome after a good start (6)
- 6 Knocks up the Yard (4)
- 7 The smell has nothing to do with the City (5)
- 8 It affects the service—well, let it (3-4)
- 11 Possibly the salt of secrecy (7)
- 14 Something left over for those who are out before tea (7)
- 17 More green, but ready to, express himself (9)
- 20 Certain Tories return in agitation (4)
- 23 Second shot on location (6)
- 25 Unlucky, and possibly drawn out (8)
- 27 Albert recalls the partners (8)
- 28 Lupin of the underworld (10)
- 29 Of his bright passage to the (Richard II) (8)
- 30 Ancient dress—the church takes it on (6)
- 18 Tree that suggests Dylan Thomas (8)
- 19 It is a curse to be sent to this city (7)
- 21 Wine-god gives us the bird (7)
- 22 Out of place but welcome a the bridge table (6)
- 24 A pick-me-up is the fashion in this city (5)
- 26 Take us from the station to school (4)

## FINANCIAL TIMES

PUBLISHED IN LONDON &amp; FRANKFURT

Head Office: The Financial Times Limited, 1, Abchurch Lane, London EC4N 3DF. Tel: 01-555 5000. Telex: 330600. Cable: FT. Telegrams: FT LONDON.

For Share Index and Business News Summary, Telephone 246 8026 (number, preceded by the appropriate area code valid for London, Birmingham, Liverpool and Manchester).



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4A 3DF  
 Telegrams: Finantimo, London PS4. Telex: 8954871  
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Wednesday October 28 1981

# The pensions challenge

THE SCOTT COMMITTEE'S report on pensions, published last February, refused to condemn the inflation-proofing of civil service pensions, and indeed posed the question why most private sector schemes were not good enough. But the debate that has followed has not yet produced any clear signs of a way forward.

Now the actuarial profession has had its own examination of the issues at stake. On Monday the Institute of Actuaries met to discuss the Scott report and the Government Actuary's paper on the comparative value of pensions which largely consisted of evidence given to the Scott Committee.

## Rate of return

In one important respect the debate has shifted its ground since the Scott report came out. Then, the Government Actuary's assumption that private sector pension funds could be expected to achieve a rate of return of 3 per cent over and above the inflation rate was widely criticised as being too optimistic. Indeed, the two London Business School economists brought in to give independent non-actuarial advice by the committee, Prof R. A. Brealey and Dr S. D. Hodges, arrived at a best estimate of minus 1 per cent for the return on a hypothetical index-linked bond.

Now, however, there are two actual index-linked bonds in issue, and an observed available real rate of return in the market of around 3 per cent. In theory this means the riskier assets that pension funds are suitably invested in—such as equities, property and fixed coupon gilts—should hold out the promise of a premium over this return.

It is possible to argue that the return on the indexed gilts is distorted by their restricted availability, when only pension funds can own them. Yet there is some corroboration from conventional gilts, which currently yield close to 17 per cent, giving a wide margin over any plausible future inflation rate—at least for the next year.

Although actuaries see this phenomenon in the capital market as giving more plausibility to the Government Actuary's calculations on civil service pension rights, they do not grasp it as an opportunity to improve the benefits generated by private-sector schemes. Most pen-

## Safety valve

The question is whether today's employees are being offered future benefits which it is unlikely can be afforded in full in the future. If the inflationary safety valve is eliminated the pensions industry will have to face up more directly to the challenge. The obvious answer is to cut the benefits to a level which can be afforded without risking a future pensions crisis. The current proposals for the British Airways pension scheme could be an early hint of the future pattern. Yet actuaries are uncomfortably aware of the bitterness that will arise if promises are broken.

This might seem a long way away from the Scott Committee, with its comparatively modest brief to pronounce on the value of inflation protection of public sector pensions. But the committee did suggest that its report could provide helpful lessons for the private sector. For the time being the pensions industry can continue to absorb the mounting pressures, but the sooner the adjustments are made, the greater will be the drastic restructuring later.

# A tough heritage in Finland

THE RESIGNATION of President Urho Kekkonen is the end of an era in Finland. It is not the end of his policy of "active neutrality" between East and West. None of the known candidates with a chance to win the succession could afford to break with the established pattern of Finnish foreign policy which Mr Kekkonen has shaped for a generation. Nor would they wish to.

The indirect electoral system, under which President is chosen by an electoral college to be elected by the people on January 17 and 18, has many pitfalls. It encourages wheedling and dealing between ballots, so that the final outcome is uncertain. The people's choice is Mr Mauno Koivisto, the Social Democratic Prime Minister and acting President. A recent poll found that he was favoured by 60 per cent of the electorate, with solid support extending well beyond the confines of his own party. But the leadership of the Centre Party, though it serves in the coalition, will not readily accept a Social Democrat as President.

## Candidate

The Centre will meet next month to choose its candidate, with the likelihood that it will pick Mr Ahti Karjalainen. He may however be challenged by a former speaker of the Finnish Parliament, Mr Johannes Virolainen.

All three are closely associated with the so-called Paasikivi-Kekkonen line, named after the outgoing President and his predecessor, which is designed to allow Finland to live as a democratic, predominantly capitalist state in friendship with its powerful neighbour, the Soviet Union. That policy evolved from the facts of geography and from the lesson of two lost wars fought against the Russians in the 1940s. The settlement after the second, fought in alliance with Hitler's Germany, included a treaty of friendship and co-operation with Moscow.

It terms entitle the Russians to insist on consultations with Helsinki in case of a threat through Finnish territory. It took stubborn diplomacy by the Finns before Moscow was ready to accept Finnish neutrality by including references to "neutral Finland" in communiques issued after the frequent meet-

## Neutrality

The case against unilateralism is compelling, but the phrase "neutrality" is an undesired slur on Finland. Mr Paasikivi and Mr Kekkonen manfully protected both Finnish neutrality and democracy. In their heart of hearts most Finnish politicians, apart from Stalinist Communists, would probably be reluctant to see Norway and Denmark loosen their ties with Nato. Finland's position at the hinge is unique.

"OUR GOAL is to become the premier provider of consumer financial services." With these words Mr Edward Telling, chairman of Sears Roebuck, set off this month on his own shopping spree to transform the world's largest merchant into a place where America not only shops, but also banks.

In the matter of barely a week, he picked up for \$500m Dean Witter Reynolds, the fifth largest securities firm on Wall Street, and Coldwell Banker, the country's leading real estate brokerage house.

But these two major acquisitions, dramatic as they may seem, are only part of a broader and longer-term process, which has already changed Sears into a huge diversified financial and retailing conglomerate with 24m credit card customers. It offers a formidable array of goods and services from washing machines to insurance, from lingerie to mortgages, from home computers to stocks.

The latest developments at Sears are also part of the sweeping changes that are now reshaping the U.S. financial service industry, and Sears is rushing to be at the vanguard of it. Referring to the proposed regulation of the U.S. banking industry, Mr Telling has said: "The banks are going to be come unfettered. Hopefully we'll be a few miles down the road when that happens."

In the three-and-a-half years Mr Telling has run the Chicago company from the tallest building on earth, this quiet, retiring, former store manager has completely re-organised and redirected one of the most cumbersome battleships of corporate America.

Mr Telling, whose friends describe him as "a shaggy dog type not very comfortable with people but with a great sense of humour," was a surprise choice as chairman. His leadership of the \$25bn corporation has also proved so far a big surprise.

## Nothing short of a revolution

Sears, before he took over, was a bit like the U.S. Government, with its own executive, judiciary and legislature all acting as checks and counterbalances. Its management was too heavy, its decision-making was inflexible, and while its dominance of the market place remained unchallenged, its profitability in recent years has steadily declined.

Merchandising no longer dominates Sears. It is just one of four operating divisions which reports to a holding company which now sits high up in the Sears Tower on top of the world.

Numerous outsiders have been drafted in. The company's entire financial hierarchy has been cleaned out. An early retirement incentive plan has been 1,000 executives over the age of 35 leave the company. Although in Chicago they claim all this is part of a natural evolution at Sears, from within the company it looks like nothing short of a revolution.

Sears has been in the business of providing financial services to consumers for exactly 50 years. In 1931, under the leadership of General Robert Elkington Wood who became president of Sears in 1928, Sears went into the insurance business and launched the Allstate Insurance Company. Recognising the need of the average American family for low-cost automobile insurance, General Wood offered car insurance through the Sears catalogue.

# The world's biggest retailer changes tack

By Paul Betts in New York

Sears Roebuck is the world's largest retailer with total revenue last year of \$25.2bn and net income of \$606m. But the company's interests in insurance, stockbroking and real estate are transforming its image.

The company, which has 24m credit card accounts, 390,000 staff and 350,000 shareholders is organised into four operating groups:

**MERCHANDISING:** 1980 revenues, \$18.7bn (income \$204.8m). Comprises traditional catalogue business, \$59 stores in U.S. and more than 120 in 13 foreign countries.

**ALLSTATE:** insurance group. 1980 revenues, \$6.2bn (income \$450.4m).

**SERACO:** real estate. 1980 revenues, \$420m (income \$48.8m). Includes Homart, third largest builder of U.S. shopping centres, and PMI with \$9bn of mortgage insurance policies. Will now include Coldwell Banker, largest independent U.S. real estate broker, bought this year.

**FINANCIAL SERVICES:** new group. Will consist of Allstate Savings and Loan with \$3bn of assets in California and the planned purchase of Dean Witter.

Two years later Sears pioneered the idea of selling Allstate policies from counters inside the company's large network of stores. But until recently, Allstate lived very much under the shadow of Sears' traditional general merchandising activities.

The picture started to change dramatically at the beginning of the last decade as merchandising, still representing the bulk of Sears revenues, started to suffer and lose profitability. Merchandising accounted for 82 per cent of operating revenues and nearly 90 per cent of net income in 1975. Five years later, traditional retailing accounted for about three-quarters of revenues and only a third of net income. By contrast, Allstate, which in 1975 contributed 18 per cent of operating revenues and just over 10 per cent of earnings, last year accounted for 25 per cent of revenues and as much as two-thirds of earnings.

"I've been negative on Sears for 11 straight years. I'm what you'd call a Sears merchandising bear," remarked Mr Stanley Iverson, of the Chicago investment research house of Duff and Phelps. "But two years ago, as Sears started transforming itself essentially into a financial services concern, I became more optimistic." And Mr Iverson is not alone in applauding the direction Sears is taking.

A Chicago businessman who has had long-standing dealings

with Sears put it this way. "They clearly sat down and said to themselves, let's find a way to stop suffering and make some money out of the 24m active Sears credit card customers. What is surprising is that Ed Telling should be making such a bold move."

In the financial services business, Sears starts with huge advantage. It has always had a unique relationship with the American consumer and its strength, historically, has been built on this love affair between the giant merchant and the mid-American family.

Mr Edward Brennan, the head of Sears' merchandising division, says that perhaps 50 per cent of all American families shop at Sears. "There are 24m American families with active Sears credit accounts. There are 24m actively shopping by our catalogue. If 12m are duplicated, that leaves 36m families we can track" and this estimate does not include cash customers.

While there are clearly considerable risks in the course Sears is now undertaking, the company, according to one banker, "is going into battle with a lot better equipment than most other people." And although the idea of a financial service supermarket where with a hit of plastic one can buy anything from a home to a stock is somewhat farfetched, Sears has already proved it can

sell automobile and home insurance from its stores. Who is to say it cannot do the same thing with securities and real estate.

Moreover, retailing is what business school students like to call a mature industry. As a result, it holds out only a minimal promise of improved return on investment. "Sears is probably the most mature merchandiser in the U.S. with the possible exception of Woolworths," says Mr Iverson of Duff and Phelps. But the company can clearly expand its franchise of American families into consumer finance. "Sears is in the business of attracting savers, of addressing the problem of providing its customer services to deal with inflation," adds Mr Iverson. "Telling is a merchandiser but he recognised that Sears had to move in a new direction transforming itself from a merchandiser of goods into a merchandiser of services."

Although the company now has a new structure with the holding controlling the four operating divisions—merchandising, Allstate, Seraco (real estate), and financial services—it has yet to be tested.

Securities are also an entirely new ball game for Sears. As one Wall Street investment banker put it: "How will the Sears people react when they take their first big trading losses? The same banker added:

Street securities firms. Terms are not disclosed because both companies are private. Dillon Read wanted to stay private and the acquisition makes Bechtel not only a builder but also a financial engineer.

August 4: Phibro, the giant commodities trading firm, acquires Salomon Brothers, the fourth largest securities firm,

for \$550m. For some this is the consolidation which makes most sense.

October 8: Dean Witter Reynolds, the fifth largest securities firm, for \$600m. Sears wants to become not only the nation's biggest retailer but the country's dominant financial department store.

"What they are doing is extremely logical. But that doesn't mean it will be a success. Ultimately it will depend on how good is Sears' managerial talent."

For all the new consumer finance ventures, Sears is embarking on the bulk of the company's investments remains squarely in retailing. To the American in general, Sears remains a unique mass merchant of goods.

In this respect, Sears is an American institution. Indeed Franklin D. Roosevelt once said there was a very simple way of demonstrating to the Kremlin America's superiority. All you had to do was shower Russia with Sears catalogues.

Sears is still part of American folklore. It even supplied a directly a wife to a Montana farmer who had ordered one from Sears although the item was not listed in the catalogue. A mail order clerk left her job to go out and marry the farmer.

Now merchandising is under the microscope. It no longer lords it over the rest of the company. And under the new company structure, it will have to fight hard for capital funds from the parent holding against the three other financial divisions.

In the past year, dramatic changes have been taking place in the traditional merchandising operations. After suffering its first quarterly loss since the depression in the first period of

future growth and stronger earnings by positioning itself in a dominant spot in the rapidly changing environment of U.S. financial services. It will be attacking head-on the recently formed Federal Reserve, Citicorp, and Salomon Brothers, and Paine and eventually, with deregulation, the commercial banks themselves.

## Consolidation now the buzzword

It's a calculated gamble, Sears has put together all the right pieces but in so doing, it is seemingly going back to the 1960s when the big corporate raid was a sure thing. The ability of two or more organisations to group under a single umbrella to perform more strongly than if they were performing independently.

But the concept of the conglomerate has lost some of its glamour. Nor has diversification always proved successful. For example, Mobil, the huge oil company, is still bleeding heavily from its acquisition of Montgomery Ward, the large retailer. And Exxon has been losing a fortune as a result of its ill-fated diversification into electronics and office equipment.

In America's dramatically changing financial services industry, consolidation now appears to be the buzzword. But nobody has yet tested the idea of a financial department store.

Sears, with its deep pocket of 24m active credit card accounts, believes it will have a leg up on the competition in the financial services industry. Back in the 1930s, it successfully sold insurance first through its catalogue and then through its stores. It now believes it can repeat the Allstate insurance success story in the 1980s with financial services.

# Men & Matters

## Mail offspring

"You're not still alive, are you?" said one ad-man generally to another, while the sharp young men from Saigon stood double-drawling in their grey double-breasted pinstripes. It was, as the men from Associated Newspapers kept on reminding us, the first new Sunday newspaper launch since 1961, when the Sunday Telegraph began. The last one before that was as long ago as 1918, when the Sunday Express rolled off the presses ceremonially started, as it happens, by the timeless Lady Diana Cooper. And now, as of May 3 1982, the Mail on Sunday.

Lord Rothermere, managing director John Winnington-Ingram, editor Bernard Shrimley and advertising manager Ian Fry hammered home similar points, it might be said, the same points. Gap in the market, neither naughty nor naughty. Daily Mail readers

a ready market. "It's what Sunday's been missing."

"It will be new," says Shrimley, "but it will not be a novelty." Readers are "no more looking for an unconventional newspaper than they are for an unconventional gin and tonic." Among staff so far recruited are the Daily Mail's Christopher Fides as City editor, Tatler's Georgina Howell as fashion editor, and the nomadic Tony Rocca as features editor.

The Great British Public, for its part, is expected to serve up 2.7 readers for each of 1.25m copies. 60 per cent ABC1 ("lifestyle and aspirations," of course), young and with a female bias. They should be in a "leisure-oriented mood," and "waiting to be satisfied."

Sounds like you? You will find out soon enough, since "£3m plus" has been allocated for launch promotion—with a substantial amount devoted to "below-the-line activities," which should be fun.

Had the paper been scheduled to appear two days later, I could have made a joke along the lines of "May the Fourth be with you." As it is, best of luck.

## Local problem

One of Britain's smallest and most successful councils, which trimmed its staff, reformed its structure and cut its overheads under the enthusiastic guidance of a retired brigadier who took over as chief executive two years ago, now at a near-stagnant. Some 120 of the 150 Nalco members at Penwith District Council, Cornwall, are on strike. Those who refused to strike some of whom have resigned from the union, are helping Brigadier John Moore and his senior officers to run affairs between Penzance and Land's End as best they can.

The row has blown up over the decision, ratified last week, to make 44-year-old father of four Alec Maund redundant.

Maund was the council's chief architect, and chairman of the local Nalco branch.

The Penwith council has been moving over to the private sector for its new building work. A £1m contract for 40 new council houses was awarded to a private company on a design-build basis, while the architect's department, which would have tackled the job on a design-and-supervise basis, was not invited to compete in the tender. The shift has left the new building section of the council redundant, and Maund with it—though his three departmental colleagues will be redeployed. But the Cornishmen are angry, and their feet in, and Brigadier Moore faces a problem unknown in the strike-free army.

## China service

My suspicions that Cable and Wireless is counting on Hong Kong's fearless investors to subscribe for rather a lot of the shares in the telecommunications group's current offer for sale were aroused again yesterday when my copy of the Cantonese version of the offer prospectus arrived.

My Chinese is a bit rusty, but there was no mistaking the title on the back of the 50-page booklet, which announced not "Cable and Wireless" but "The Great Eastern Radio Company."

Kleinwort, Benson, the lead underwriter of the C&W offer, insists that this label in no way constitutes an extra pitch to the Hong Kong audience. C&W's Chinese name goes back half a century when even in English the group was called Eastern and Associated Telegraph Companies.

Still, the bankers are being very coy about the Hong Kong sales effort, saying only that "several thousand" Cantonese prospectuses have been prepared and that the translation and printing job, courtesy of the Hong Kong men of Slaughter and May, "wasn't

## Eau, dear

Sad news from Russia. "There are still people among us," reports Armenian newspaper Daily Kommunist, "out to cheat, to steal from society." The scheme which caused the paper to shake its anguished head was an elaborate but desperately greedy fraud which has now seen 45 factory workers gaoled for a total of 410 years.

Armenian authorities must have been worried for some time about the huge deficits turned in by the Ankavan mineral-water bottling plant near the town of Yerevan. When the inspectors finally moved in, they discovered a scarcely imagined dedication on the part of the factory workers towards reimbursing deposits on empty bottles. Indeed, over 16m bottles had been bought in — roughly 16 times as many as there are residents of Yerevan.

The bottles had, in short, never existed at all. And, in their dogged way, the plotters led by manager Melice Karapatzyan had siphoned off around \$3m at the rate of 12 kopeks per imaginary bottle.

## Apple flavour

Rather an intellectual joke, his morning, I'm afraid:

Q. What is the difference between yoghurt and New York? A. Yoghurt has an active culture.

Observer

# Take 22% from 32123 and you're left with a great deal.

Skelmersdale has factories and workshops ready to move into. For qualifying manufacturing industry there are full 22% Regional Development Grants and tax allowances. Well planned spacious housing to rent or buy, combined with all the other facilities of a new town. Over 130 companies, many from Europe and the U.S.A., have found that Skelmersdale does provide a great deal. Now is the time to leave the recession behind.

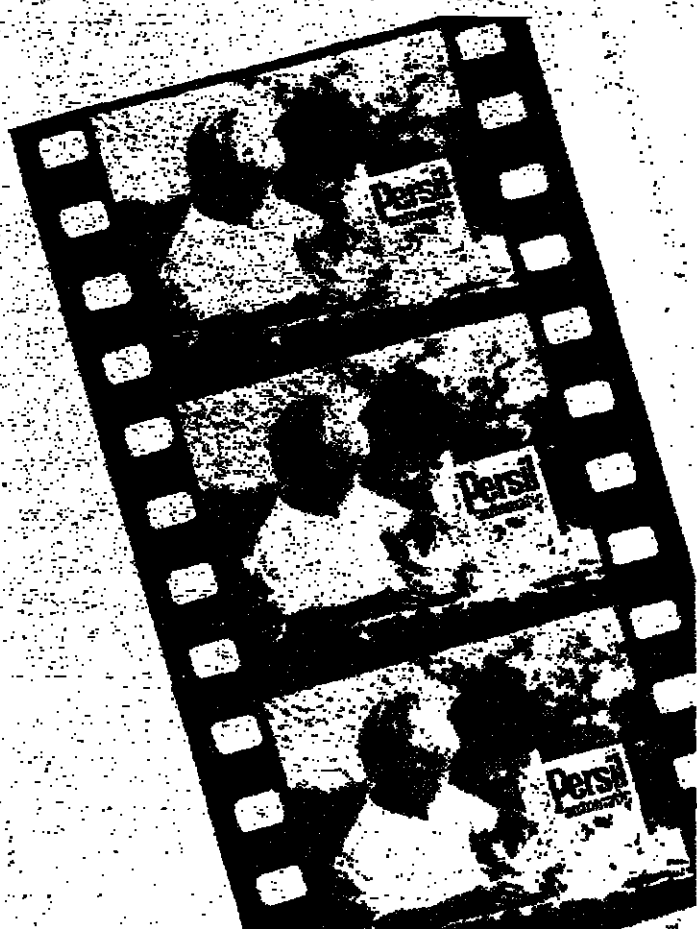
So for a good deal more telephone John Leigh to-day

# Skelmersdale 32123

Skelmersdale Development Corporation, Pennylands, Skelmersdale, Lancashire WN8 8AR. Telex: 628259 SKEMDC G. Telephone: Skelmersdale (0695) 32123.

هكنا من الأهل





# International Advertising

Whatever the recession has done to manufacturers' profits, advertising expenditures in many major markets, and across a diverse range of products, have either held their ground or retreated only slightly. Yet the challenges are multiplying, from new technology and other changes.

## Industry's task to match social change

BY MICHAEL THOMPSON-NOEL, MARKETING EDITOR

ADVERTISING IS an upbeat business. It has to be, it is there to sell products, build brands, reassure the faithful, soothe the corporate brow and help nourish, as diverse a range of media as the market will support, to name but five of its many reasons for existence.

Given that, it would be a rash advertising agency chairman who did not repeatedly claim that business was brisk, and getting brisker, and that his clients were gratefully convinced of advertising's worth,

whatever the state of their businesses and profits.

Claims like those ring a little hollow at present, for in most of the bigger markets, though by no means in all product categories, clients are on "Pause." There is no marked depression in the world's advertising markets. But volume growth is static as the recession grinds on.

The wonder is that total expenditure levels have held up so well, for despite terrible pressures on profits, many advertisers are sticking to their guns. A year ago it was said that despite the recession advertisers were bravely maintaining expenditures so as to hold on to market share in readiness for when the trade cycle turned up—determined behaviour, it appeared, and contrasting sharply with advertisers' panic measures in the recession of 1974-1975, when budgets were bled and brands left to die.

With only minor qualifications, the picture of a year ago still holds true today.

### Sea-change

This sea-change in clients' behaviour, it has been said, raises two key points. The first is that advertisers en masse may at last have been persuaded to treat advertising expenditure as an investment and not a cost—as a permanent part of the marketing equation of research and development, product improvement, cheaper and better packaging, new plant investment, more efficient distribution, more intelligent pricing, and so on, and not as a bauble

to be looted and chopped at the first sign of trouble.

The second is that international advertising in the 1980s could well see itself launched on a significant new growth path similar in kind to the extended period of consumer marketing activity that followed World War I.

In the view of one U.S. commentator a year ago: "Modest economic variations will probably have little effect on present [upward] trends. Advertising as a percentage of gross national product had been declining up until a few years ago in most of the key industrialised countries. Now the trend is in the other direction."

He may well be proved right, for although the current sluggishness of advertising growth in most major markets is causing a blip, cuts in expenditure are being offset by other factors.

In the U.S., according to Mr Robert J. Coen, of McCann-Erickson in New York, the outlook for this year, let alone for next, is already reasonably bright, so that total expenditures may very well reach \$61bn to \$62bn, a gain of around 13 per cent on 1980.

Next year, he says, tax cuts and Congressional elections, the latter of which should help generate extra pressure for lower interest rates, plus a host of new product introductions and the return to battle, as the economy picks up, of marginal advertisers, should be good for advertising. U.S. advertising volume, he says, is likely to rise

by 12 to 14 per cent to around \$70bn, with more of the growth mirroring genuine volume expansion than at present, as opposed to media inflation.

In Britain, says the Advertising Association in London, total advertising expenditure this year could rise by about 7 per cent to approximately £2.74bn. This would mean a fall, in real terms, of maybe 4 per cent, for while TV expenditure is holding up well, and Press display is strong, there has been a huge slump in classified advertising, caused mainly by the parlous state of the jobs market.

### Forecasts

Next year, according to the forecasters, UK advertising volume could well improve sufficiently for a gain in real terms of up to 3 per cent—say to £3.15bn—and similar forecasts are being made for other major markets, provided the economies of the West escape their straitjacket. (Prospects for UK advertising are fully discussed by M. J. Waterson of the Advertising Association later in this survey.)

If it is a surprise to some that advertising expenditures internationally have weathered the recession in reasonably good style, it may also be a surprise to know that relatively uniform international trends were highlighted in a report by J. Walter Thompson published by the Advertising Association earlier this year.

It was called Trends in Total

Advertising Expenditure in 25 Countries, 1970 to 1979, and used three methods for measuring expenditure. The three were total expenditure at current prices; total expenditure at constant (media) prices; and total expenditure as a percentage of GNP (see accompanying graph).

In terms of constant-price expenditure, the survey was able to compare trends for 18 of the 25 countries surveyed, and found a fairly standard overall pattern: slow, or no, growth in the early-1970s; a definite setback around 1974-75; renewed steady growth ever since.

The oil crisis of the mid-1970s had a profound impact on advertising and other marketing expenditures, though the gospel preached by leaders of the agency business like Mr Jeremy Bullmore, the London chairman of JWT, was that in many cases advertisers had over-reacted, and that the long-term interest of properly supported marketing programmes was being jeopardised by panic raids on advertising.

Said the survey, however: "It is also clear that considerable real growth has taken place since 1975 and in most countries it has taken real expenditure to its highest levels yet."

"Seven countries show an uninterrupted upward trend from 1975 to 1979; in five other countries (it) is interrupted only momentarily."

The pattern of advertising development varies considerably, often because the five main advertising media—Press, tele-

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vision, radio, cinema and outdoor—are not equally available, or of the same importance, in different markets.

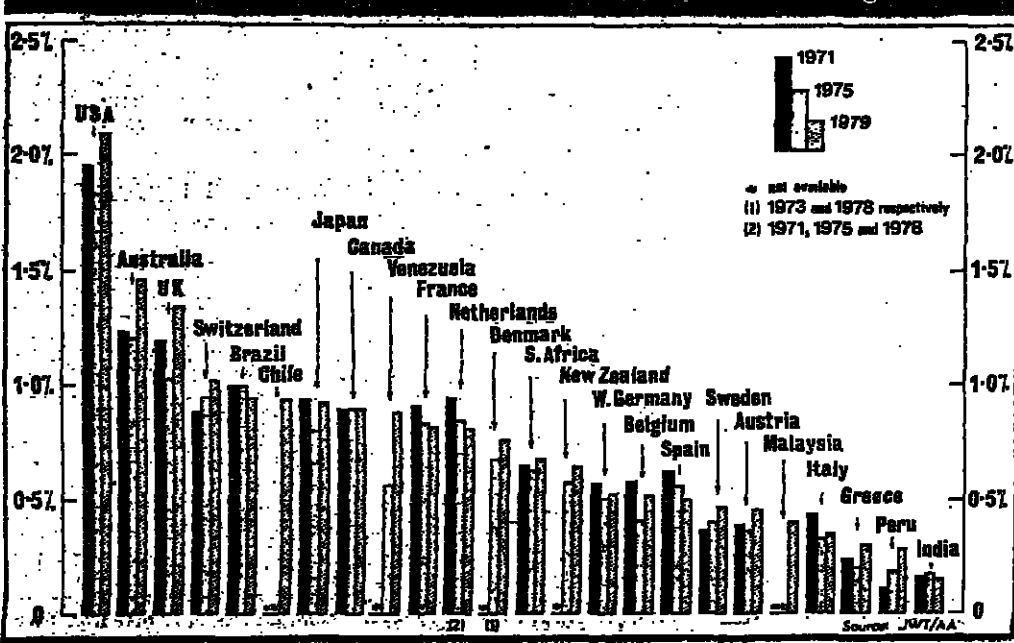
But the key to future rates of advertising growth, internationally as well as in specific markets, will almost certainly be the ease with which the advertising business does or does not get to grips with the opportunities implicit in the growth of the new video technologies.

Some marketers are already struggling towards concepts of international branding; others are temporarily glazed by the welter of speculation that surrounds the new video techniques. But they offer almost endless permutations for the sophisticated transmission of advertising messages.

At the same time, there are vital changes under way in the marketplace, and in people's attitudes and behaviour. There have been social upheavals, so that today's marketer is addressing an audience that is uneasy, self-preoccupied, and invariably cynical.

For advertisers and their agencies, the changes and challenges that lie in store are unquantifiable, and daunting.

INTERNATIONAL ADVERTISING EXPENDITURES as a Percentage of GNP



## Confessions of an advertising agency

**O&M has grown faster, over the last 12 months, than any other of the top-ten advertising agencies.**

In fact, since January, we have won no less than 10 new clients.

Something, clearly, is afoot.

Exactly what, is described in our new full-colour house brochure.

It has been compiled not from a desire to showcase our most famous advertisements, but to give you a fair and complete picture of what we do.

For this reason, it contains examples of the advertising we've created for all of our clients, more than 50 of them, large and small alike.

In it, you'll find the advertising which has contributed to Ford's outstanding success in the British marketplace over the last 6 years.

The advertising which more than doubled the number of American Express cardholders with a single TV campaign.



That won the British Film Institute, a client with a relatively modest budget, a major prize in the 1980 IPA Advertising Effectiveness Awards.

You'll encounter some of the 25 successful national brands we've launched in the last 5 years alone: a record far above the average.

Some of the campaigns in our new brochure will be familiar to you, others utterly unknown.

What they all have in common is, quite simply, that they work.

If you think our Confessions would make an interesting read, you may have a copy free and without obligation.

Write to Peter Warren and he'll be delighted to send you a copy.

Any agency that produces advertising that produces the kind of results yours does is worth investigating. Please send me your new colour brochure.

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

To: Peter Warren, Ogilvy & Mather Limited, Brettenham House, Lancaster Place, London WC2E 7EZ. Telephone: 01-836 2466.



# CLOUT!



Ted Bates now carries more clout in international media than any other two agencies in London put together. It won us the biggest single slice of international billing ever placed in London—from DHL, the worldwide courier service. It means we have an unrivalled knowledge of international media and can command the sort of rates and positions you'd expect from the biggest international agency.

It means our clients' ads hit harder. The best creative work doesn't shine if it's buried. It means we have the co-ordinating skills to run effective ads anywhere, from Riyadh to Paraguay, but organised centrally from London.

It means that, even at a distance of thousands of miles, we understand the marketing problems—and produce the right advertising solutions.

It means, in 1982, we'll be responsible for \$30 million in international media.

Some billing. Some clout.

If you believe your international advertising budget ought to work a little harder, put your money where our muscle is.

A word with Roy Beaumont, our chairman, might lead to interesting developments for both of us.



## Ted Bates

International Advertising that works.

TED BATES LTD., 155 GOWER STREET, LONDON WC1E 6BJ. TELEPHONE: 01-387 4313. TELEX 261221.



## L'Expansion, the leading French business publication.

By circulation  
(OJD 1980)

L'Expansion 154,140 copies  
Le Nouvel Economiste 116,780 copies  
Le Vie Française 94,785 copies  
Les Echos 53,134 copies

By audience  
(CESP 1981)

L'Expansion 1,073,000 readers  
Le Nouvel Economiste 564,000 readers  
La Vie Française—non audited  
Les Echos—non audited

(IPSOS 1980)

Regular readership: company executives  
L'Expansion 34 per cent  
Le Nouvel Economiste 23 per cent  
Le Vie Française 9 per cent  
Les Echos 22 per cent

For more information:  
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England, Ireland, Scandinavian countries: David Todd Associates Ltd., 117 Camberwell Road, London SE5. Tel: (01) 705 6207 Telex: 893203  
Germany, Switzerland, Austria: André Lehmann, Alas AG, Mierstapfel/Lu, CH 6344 Switzerland. Tel: 42 64 23 50 Telex: 643360  
Holland: Ad Beck, Publicitas, Plantage Middenlaan 38, 1018 DG Amsterdam. Tel: 232071 Telex: 11656  
Italy: Dr Giuliano Bile, Piazza del Liberty, 20121 Milano. Tel: 79 90 58 Telex: 43 33 41 96  
South Africa: Robin A Hammond, International Media Representatives, 701 Pan Africa House, Troye and Bree Streets, Johannesburg 2001. Tel: 25 0717 Telex: 84013  
USA: Susan Savel, Sawyer-Ferguson-Walker, Publicitas Regie International, 1560 Broadway, New York, NY 10036. Tel: (212) 366 6559 Telex: 422260  
South East Asia: Martin Clinch and Associates Ltd., 15th Floor, Jam Fair Commercial Building, 53-55 Lockhart Road, Wanchai, Hong Kong. Tel: 5 27 3525 Telex: 76041  
Canada: Colin McCulloch, International Advertising Consultants, 2 Carlton Street, Suite 915, Toronto, Canada M5B 1J3. Tel: (416) 3642269 Telex: 625 484  
Japan: Hiroshi Iwai, Media House, R 212 Azabu Heights, 1510 Roppongi, Minato-KU, Tokyo 106. Tel: (03) 585 95 71 Telex: 26308

مكتبة الأحرار

## INTERNATIONAL ADVERTISING II

THE MARKETS Six leading countries in terms of advertising activity are reviewed on this and the next page.

### Britain: tempered optimism

THE OPTIMISM of advertising agencies in Britain as elsewhere, usually knows no bounds. For them, current difficulties with spending plans are always about to be overshadowed by their clients' grateful rediscovery of the value of advertising.

But the smiles of agency chiefs are thin-lipped at present, not because of any noticeable reduction in advertisers' faith or because budgets are being compromised unduly, but because of their inability to fathom how long the recession is to last.

They are not alone in this. But it means that the almost universal optimism of about a year ago is now greatly tempered, particularly as the pressure on their own costs and margins is if anything mounting.

But prospects are by no means bleak. In the view of the Advertising Association in London, total UK advertising expenditure in the current year is expected to rise by approximately 7 per cent, and by 15 per cent next year, in current price terms—representing in real terms a fall of perhaps 4 per cent this year, and a rise of 3 per cent next.

The background to current forecasts was a rise in total UK advertising expenditure last year from an AA-estimated £2,195m in 1979 to £2,562m—a decline, after allowing for inflation, of approximately 3.5 per cent.

As a percentage of GNP the figure for all-media UK expenditure therefore rose from 1.29 per cent in 1979 to 1.34 per cent in 1980—though there were massive variations in the growth rates of the various media, caused partly by major differences in performance of the two main types of advertising, classified and display.

Whereas classified fell sharply in real terms, because of the distressed state of the jobs market, total UK display expenditure rose from £1,435m in 1979 to an estimated £1,809m, a gain, in real terms, of something like 1.5 per cent.

The difference in performance, says the AA, was accounted for mainly by the continuing strength of consumer spending, one of the principal factors affecting the dis-



Heinz: an aggressive market leader, that underpins its brands with heavy-weight advertising.

play total, along with corporate profits, though this was not the sole reason for 1980's severe variation in the different rates of media growth.

According to AA definitions, television was the UK's top advertising medium last year, attracting a total, including money spent on production, of £892m. This compares with £640m for the regional UK Press, £428m for national newspapers, £214m for trade and technical publications, £192m for magazines and periodicals, plus lesser amounts for directories (£82m), poster and transport advertising (£114m), radio (£54m) and cinema advertising (£18m).

#### Disputes

Variations in the rates of media growth, said the AA, stemmed not from changes in the popularity of the various media but from the unusually large number of industrial disputes that had dogged the media scene both in 1979 and 1980, making comparisons between the two extremely difficult.

"In addition to the ITV strike (in the autumn of 1979)," said the AA, "other major disputes which had a substantial impact included the Times Newspapers, IPC, and road haulage disputes, and industrial action by the National Graphical Association in 1980 which severely disrupted the regional Press."

On the other hand, it said, exceptionally strong growth had been seen in two areas which could not be related to strike-related factors. In current price terms, expenditure in directories had grown by 22 per

cent, while expenditure in newspaper-format free sheets had risen by 58 per cent, reflecting the considerable success now being enjoyed by ventures in this area.

A year ago the agencies were convinced that as the UK economy gradually picked up, advertising expenditure in the last months of the current year would firmly re-establish itself on the up-and-up, while projections for 1982 were indicating a truly vintage year for spending.

Things look a little different now, if for no reason other than that the recession has endured far longer than anyone imagined, and because even those advertisers most strongly addicted to advertising's cause are wondering whether the strain on profits should not be offset by reductions in all forms of promotional expenditure.

The Advertising Association says, however, that while its figures demonstrate how the recession continued to dog total advertising expenditure over the first half of 1981, it nevertheless expects total expenditure next year to rise by around 15 per cent in current price terms, as against 1981, with the classified sector recovering more swiftly than display, if for no reason other than the decline in classified expenditure in 1980-81 was so much sharper than that suffered by display.

If they can continue their war on costs, and if the economy does pick up, most of Britain's agencies, as well as most of the media, should be sailing on far calmer seas by this time next year.

Michael Thompson-Noel

#### Total Expenditure: U.K. (£m)

	At 1970 prices†	At current prices	As % of consumers' expenditure	As % of GNP
1978	645	1,834	1.86	1.27
1979	652	2,137	1.85	1.30
1980	628	2,562	1.91	1.34

† Figures obtained by deflating the current price figures by the combined index of media rates.

Source: Advertising Association.

### Japan: signs of new era

ADVERTISING expenditure in Japan grew by a "modest" 7.8 per cent in 1980 to ¥2,278bn (about \$10.3bn). It was the slowest growth rate since 1975 when Japan was in the depths of a post-oil crisis recession. Dentsu, the nation's largest advertising agency, claimed, however, to detect the start of a new era in the development of Japanese advertising—with advertisers aiming to achieve "total communication" with their public instead of just promoting their goods.

#### Popular

"Advertisements setting out the 'corporate philosophy' of big Japanese companies or reporting on conferences or other events sponsored by manufacturers became popular. Some kinds of traditional consumer-oriented advertising (for example, for electrical and electronics goods) on the other hand showed the slowest growth for many years. Car advertising bucked the trend with a 14 per cent rise in expenditure as Japanese manufacturers reacted

to actual or anticipated barriers in overseas markets by pushing harder than ever for an increase in domestic sales.

The two most important advertising media in Japan, as in most other developed countries, are newspapers and TV, each with about one-third of total billings. Of the two, newspapers achieved a respectable 8.1 per cent growth in revenue in 1980 (in part thanks to the aforementioned phenomenon of advertisements presenting corporate philosophy). TV advertising, however, grew by only 5 per cent to ¥788bn, in part because of a decline in demand for the very brief "spots" that are a major source of revenue. TV spots, unlike longer commercials or sponsorships for entire programmes, tend to be bought by medium-sized companies, many of which were experiencing difficult business conditions in 1980.

In contrast to the steady performance of newspapers and the disappointing rise in TV advertising, Japanese magazines experienced something approaching boom conditions last year, increasing their advertising revenues by 14.5 per cent (to ¥128bn). The reason for this was a huge increase in the number of magazines actually being published—235 new titles appeared during the year. Another was ingenuity on the part of advertising departments in thinking of new ways to sell space. Cases of single advertisers buying up the entire space in a magazine became frequent during the year, sometimes as part of a package which also involved the magazine's editorial staff being enlisted to write publicity material.

Japanese radio stations had a reasonably good advertising year, increasing their revenue by 10.2 per cent to ¥117bn, in part because radio happens to be a favoured medium for the

motor industry. Outdoor advertising and other specialised areas such as direct mailing did only moderately well (up 7.3 per cent in all).

As might be expected, however, there was a huge increase in advertising expenditure (in overseas media) by Japanese exporters. The value of export advertising rose 34 per cent to ¥87bn, with South East Asia and the Middle East showing the fastest growth by region, and cars and VTR sets the most popular products.

#### Continuously

Although Japan lags far behind the U.S. in the size of its advertising market, its largest advertising company, Dentsu, is also the world's largest and has held this position continuously since 1973. Dentsu's 32.7bn of billings in 1980 exceeded those of Young and Rubicam by around \$450m and were nearly three times those of the next largest Japanese Agency, Hakuhodo.

Dentsu changed its name from Dentsu Advertising to Dentsu Incorporated in 1978 and according to some reports may be planning another change to Dentsu International. International billings at the moment constitute only three per cent of Dentsu's total billing revenue, but the proportion is growing rapidly.

An important move in Dentsu's drive for internationalisation was the signing of an agreement with Young and Rubicam (in May this year) under which the two companies will set up joint ventures in various parts of the world. As a first step in implementing the agreement the two companies announced early in October that they were setting up a Japanese joint venture, Dentsu-Young and Rubicam KK.

Charles Smith

### Germany: short on TV time

ONE OF THE most eye-catching features of the German advertising scene is that although total spending levels are very large by world standards, advertising expenditure as a proportion of GNP is relatively modest—so modest, in fact, that at 0.52 per cent (1979), Germany figures well below the international average, sandwiched as it is between New Zealand and Belgium, and a long way behind Britain.

According to the AWT/UK Advertising Association study (Trade in Total Advertising Expenditure in 25 Countries, 1970-79), total German advertising expenditure doubled in the 1970s (in money terms, from DM 2.7bn to DM 5.2bn), and counting commissions or production costs, while at constant media prices it rose by a quarter.

The recovery in total expenditure began in 1974, though with limitations, notably a sharp drop in television advertising, which is regarded as the most costly medium. It is magazines and radio that have benefited most from recent growth.

#### Biggest

There are an estimated 1,500 agencies in Germany, though only 50 or so are reckoned to handle billings in excess of DM 20m annually, with the biggest 10 handling approximately a quarter of the total.

Britain is the closest European advertising market to Germany in size, number of employees and so on, but a cardinal difference between them is the severe limitation on German television airtime, which is limited to 30 minutes per station per day—and then not outside the hours of 6 pm-8 pm, with further restrictions on Sundays and national holidays.

According to Dieter Schweickhardt, director of the Frankfurt-based Association of Advertising Agencies, "Germany is almost a contradiction. We have one of the strongest advertising industries in the world without the use of one of the most important advertising media"—the result being that every available second of every available break is committed many months in advance.

Not surprisingly, three-quarters of total expenditure is concentrated in the Press and magazines. Germany has approximately 1,200 daily papers—while TV and radio make do with 18 and 8 per cent respectively (1979) of the advertising cake.

A JWT study has shown that in broad terms Germany is about twice as expensive as the U.S. to advertise in, but that television advertising in France and Britain is approximately a third more expensive than in Germany.

Strict self-regulation has meant that German advertising has been virtually free of political pressure or Government interference, though it is felt that the industry and its advertisers must seek to ensure that advertising's voice is properly raised in the debate on new media.

#### Total Expenditure: Germany (DM m.)

	At current prices	As % of GNP
1970	3,700	0.55
1971	4,310	0.57
1972	4,799	0.58
1973	4,899	0.53
1974	4,980	0.50
1975	5,099	0.50
1976	5,270	0.50
1977	5,210	0.52
1978	5,780	0.52
1979	7,250	0.52

† Figures exclude both agency commissions and production costs.

Source: Schmidt and Feldmann, Göttinger and Jahr.

Michael Thompson-Noel



## The U.S.: rosy outlook

IF OPTIMISM is never far below the surface of agencies in Britain, it is rampant among their much larger U.S. cousins, few of which, at present, are describing prospects for next year in anything but grandiose, glowing terms.

Mr. Roy, president of Young & Rubicam, on the other hand, is not so optimistic. He is bullish about next year, and says this early optimism is "growing". "But I hope we're not kidding ourselves," he says. In the view of Robert J. Coen, a senior vice-president at McCann-Erickson, and the industry's leading figures men, it "now appears quite possible, despite sluggish demand in the early months of this year, that a rising trend is setting in and that 1980 will turn out much better than many had expected nine months ago."

"Furthermore," he says, "if the indicated strengthening in advertising usage persists, most media can also look forward to an excellent year in 1982, with volume approaching \$70bn." This is in contrast to the \$61.65bn forecast by Mr. Coen for total U.S. expenditures in the current year, and the \$54.6bn witnessed last year.

As the home of the world's most powerful economy, as well as that of the biggest agency networks, the U.S. is powerfully addicted to the advertising habit, spending a greater proportion of its GNP on advertising messages than any other country on earth.

According to a survey by J. Walter Thompson, published by the Advertising Association in London, total U.S. advertising expenditure, at current prices, grew from \$16.78bn in 1970 to \$43.18bn in 1979. The figures include agency commissions and production costs.

Much of that growth was accounted for by inflation of media costs, but at constant prices—that is, total advertising expenditure deflated by indexed media costs—it was also a decade in which constant money expenditure grew from \$16.78bn to \$20.42bn.

Growth of total U.S. expenditure, says the survey, was sluggish to mid-decade, due to various factors (the Vietnam war, the ban on cigarette advertising in U.S. broadcast



Because you enjoy going first class.

Passport Scotch.

Despite protests from some quarters, the drinks makers are heavy users of advertising

### Total Expenditure: The U.S. (\$m)†

	At current prices	As % of GNP
1970	16,780	1.50
1971	17,870	1.56
1972	18,880	1.59
1973	21,420	1.92
1974	22,770	1.90
1975	24,040	1.84
1976	25,810	1.97
1977	27,780	2.00
1978	27,980	2.07
1979	43,180	3.10

† Figures include agency commissions and production costs. Source: McCann, JWT.

media, wage and price controls and so on) that impinged more painfully on advertising expenditure than on the economy as a whole.

Yet with the onset of economic expansion in 1978, advertising growth reappeared, and a period of exceptional improvement ensued, with volume up 80 per cent in the last four years.

At constant media rates, the survey found, expenditure dipped in the recession years of 1974-75, but then resumed its long upward trend. Expenditure as a percentage of U.S. GNP followed a similar path, rising from 1.84 per cent in 1975 to 2.10 per cent in 1978.

At present, says Mr. Coen, uncertainty about business condi-

tions—notably fears about interest rates—explains some of the current weakness in U.S. network TV and magazine advertising. On the other hand, national Press and local TV have shown definite improvement. While recent tax cuts and even a modest fall in interest rates could bring about noticeable improvement in consumer spending trends in the closing months of this year, he says, prospects for 1982 are almost certainly rosier.

In 1982, he says, further tax cuts and Congressional elections will produce increased pressure for monetary growth and lower interest rates, while marketers will be dealing with a backlog of consumer demand that has been accumulating for 48 months—for cars, durables, clothing, holidays, meals and items of all kinds.

By the middle of next year, he says, new product introductions will almost certainly be on the rise, and marginal advertisers will be returning to do battle. In his view, the U.S. advertising spend next year may grow by 12 to 14 per cent, for a volume total of \$70bn, with more of the growth due to genuine volume gains, as against media inflation, than has been seen this year.

Michael Thompson-Noel

## Italy: eyes on new television legislation

NO-ONE is watching more closely the fate of the Italian Government's efforts to regulate by law the country's mushrooming private TV industry than the country's advertisers.

By the end of 1981 (Italian politics and Parliament permitting) there should be a new law governing the activities of private TV stations. There are now more than 300 of them scattered the length and breadth of the country. They have grown like Topsy since the historic constitutional court ruling of five years ago, which destroyed the previous monopoly of the state-run RAI for local broadcasting, and in the subsequent absence of any regulation other than crude market forces.

But the new Bill, assuming it sees the light of day, will stipulate that minimum audiences and maximum catchment areas permitted for a station to exist. These conditions in turn are expected to hasten the process by which the stations are already clustering into rudimentary networks, and joining forces for advertising and programme distribu-

tion. Italy's advertising industry would like nothing better than to see emerge fewer, more efficient and above all wealthier private TV stations.

In a country where advertising is astonishingly underdeveloped by the standards of comparable Continental countries like France or Germany, private TV has been the big recent media growth area. Between 1977 and 1980 spending on advertising on the private stations leapt from L14bn (\$11.8m) to L144bn (\$122m), almost identical with such expenditure via the RAI. The rate of growth was far faster than for the printed press. The increase from L363bn to L703bn (\$595m) in advertising revenue taken by Italy's daily papers and periodicals in fact did little more than keep pace with inflation over the period.

Even so, advertising is in its infancy in Italy, compared with other industrialised nations. Since 1970 overall spending has climbed steadily from L265bn to L1,201bn (\$1bn at current exchange rates) and estimates are that the total will reach L1,465bn this year. But this

sum represents just 0.36 per cent of total GDP, and in 1979, according to U.S. figures, Italy was devoting only L15,200 to advertising expenditure per head of population, barely one-fifth of the British and West German figure, and only one-twelfth that of the U.S.

Basically, advertising is still regarded as something of a luxury by the majority of Italian companies, rather than as a necessary investment in the marketing field. Logically there ought to be considerable room for expansion, but the figures suggest that growth in the next two or three years will do little more than keep pace with inflation.

Inevitably, too, advertising has taken its main root in the prosperous, most Europeanised, north of the country. The industry's headquarters are in Milan, and the biggest agencies are branches of the big Anglo-Saxon concerns. The billing leaders in 1979 were McCann-Erickson (L47bn), followed by JWT Italia (L46bn), and Young and Rubicam (L43bn). The top all-Italian agency was Armando Testa with L32bn of

billings.

The story is much the same when one considers the biggest spenders. Unilever came first in 1980 with L39bn, while the motor group Fiat was next with L34bn. Among the other big spenders were Procter and Gamble (L14bn), Renault (L12.5bn), the Rizzoli publishing group (L11bn) and its Mondadori rival (L10bn). But the advent of local TV, with its limited transmitting area, might be the catalyst that finally lures Italy's smaller companies, often operating on a regional basis, into advertising in a big way.

Over the last five years TV has been the big media growth area. Since 1976 its share of total advertising expenditure has doubled to 30 per cent, at everybody else's expense, but in particular of radio and cinema advertising. As private TV moves out of its initial phase of enthusiastic amateurism, and the big groups move in (Rizzoli, Rusconi and Mondadori are all heavily involved), it may be expected that a new advertising professionalism will develop, and one dovetailed, moreover,

### Total Expenditure: Italy (Lbn)†

	At current prices	As % of GNP
1970	261	0.45
1971	265	0.43
1972	280	0.40
1973	332	0.40
1974	372	0.38
1975	395	0.32
1976	468	0.30
1977	584	0.33
1978	686	0.32
1979	883	0.32

† Figures include agency commissions, but exclude production costs. Source: JWT Italia.

into the inherently local, rather than national, character of modern Italy. No wonder the advertisers' eyes are so intently fixed on Rome, and the prospects for the law that could give their trade a genuinely new impetus.

Rupert Cornwell

## France: odd man out in Western context

THE FRENCH advertising industry strongly reflected the economy of a country which has been heavily influenced by state controls for the past 35 years.

The free-wheeling open market competitive system has been blunted in France since the last war by a series of constraints, including price controls, a high degree of planning, the slow development of the mass media, and, more intangibly, the centralised decision-making structure. As a result, advertising plays a less important role than in most industrialised countries.

This relative downgrading of advertising is reflected in figures published by the Association des Agences Cancellés en Publicité (AACP). This insulation is doubly underlined by the relative strength of the domestic agencies in France.

The AACP claims that France is the only country in Western Europe where the U.S. agencies do not head the market. Only 4 out of the top 10 agencies are American (against 9 out of 10 in West Germany and Britain), while the European group, a branch of the nationalised

Havas organisation, and its main rival Publicis account for a little over 30 per cent of the market.

One of the criticisms frequently levelled at the structure of the French industry is that Eurocom gets favoured treatment by the big public sector enterprises (banks, the nationalised industries, utilities) because of its links with the state. But a more serious problem for the industry as a whole has been the lack of real growth over the last 8 years. Agencies have been more preoccupied in fighting for market share among about 200 big advertisers—the motor industry, food, manufacturing, banks, washing powder companies and the big distributors—than in getting new business.

This problem stems from the end of 1972 and what the French call the "first oil shock." The increase in energy prices that started at that time delivered a traumatic blow to the economic system after a decade of 6 to 7 per cent annual growth. Discounting inflation, the industry had to wait until 1978 before it caught up with advertising levels of 1973.

### Total Expenditure: France (FFr m)†

	At current prices	As % of GNP
1970	6,700	0.82
1971	7,340	0.81
1972	8,200	0.82
1973	9,000	0.80
1974	9,650	0.83
1975	10,500	0.84
1976	12,100	0.84
1977	13,700	0.83
1978	15,000	0.81
1979	17,400	0.83

† Figures include agency commissions, but exclude production costs. Source: Institut de Recherches et d'Etudes Publicitaires.

Last year, when advertising handled by the main agencies reached FFr 1.5bn, also brought a slight improvement, but 1981 has seen the industry slip back again into virtual stagnation. As in most periods of crisis, this slump has tended to play into the hands of the big advertisers

and the big agencies. Large companies that have available funds see the situation as an opportunity to expand market share at the expense of their smaller rivals; and these budgets tend to go to the big national agencies—which are currently doing well—rather than to the smaller and provincial organisations—which are consequently going through a difficult time.

Given this background, the immediate future of the industry depends crucially on the success of the new Socialist Government in convincing France that it can make its radical economic programme work. The Government is beginning to sound quietly optimistic that its efforts to pump money into consumption and increased investments are feeding through into expansion; the AACP says that for the moment all the market indications remain ambiguous.

Over the medium term the most interesting prospect for the agencies comes from the Government's regionalisation project. The idea of this programme is to devolve decision-making in all spheres—public

administration, banking, industry—wherever possible, thus in their giving a boost to local initiative.

If successful, this project could help advertising spending by stimulating regional demand; at present advertising is dominated by Paris, where more than 70 per cent of the big budgets are commissioned.

Secondly, it is just possible that regionalisation may lead to the development of local radio and television advertising, the lack of which is one of the great weaknesses in the French industry.

Whether this will happen is very much open to question, because the Socialists, who came into power strongly suspicious of the role of advertising, are looking to develop local radio without it. But some analysts argue that the new channels will simply not get off the ground without advertising, while the increase in spending that would be involved in extra advertising would in itself give one of the financial transfusions to the regions which the Government is earnestly seeking.

Terry Dodsworth

# Complete these 40 well-known phrases...

1. The \_\_\_\_\_ with the hole.
2. The sunshine \_\_\_\_\_.
3. Whoops! \_\_\_\_\_.
4. \_\_\_\_\_ good cakes.
5. I don't like it because \_\_\_\_\_.
6. Philip and \_\_\_\_\_.
7. Edward and \_\_\_\_\_.
8. The only pickles to \_\_\_\_\_.
9. We have the power \_\_\_\_\_.
10. Wotalot \_\_\_\_\_.
11. Domandate \_\_\_\_\_ ovunque andate.
12. The family's greatest \_\_\_\_\_.
13. Only \_\_\_\_\_ does it.
14. Success on a \_\_\_\_\_.
15. \_\_\_\_\_ washes whiter and it cares.
16. \_\_\_\_\_ and \_\_\_\_\_.
17. For an \_\_\_\_\_ way of life.
18. Have a break, \_\_\_\_\_.
19. "Luton \_\_\_\_\_".
20. Where the \_\_\_\_\_ art is still recognised.
21. Home-loving \_\_\_\_\_.

22. The \_\_\_\_\_ of the night.
23. Tastes as good \_\_\_\_\_.
24. "Nice 'ere, \_\_\_\_\_?"
25. Soft, strong and \_\_\_\_\_.
26. Every cat deserves \_\_\_\_\_.
27. It's a way of \_\_\_\_\_.
28. 3 \_\_\_\_\_ taste.
29. Why read The \_\_\_\_\_?
30. A girl's most important cosmetic is her \_\_\_\_\_?
31. A cracker of a \_\_\_\_\_.
32. It takes two hands to hold that \_\_\_\_\_.
33. We like to say \_\_\_\_\_.
34. Who knows the secret of \_\_\_\_\_?
35. That great big \_\_\_\_\_ bar of mine.
36. Clears \_\_\_\_\_, cares for hair.
37. So far, so \_\_\_\_\_.
38. The beauty soap of \_\_\_\_\_.
39. Buy some for \_\_\_\_\_.
40. Start getting \_\_\_\_\_ in the kitchen.

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مكتبة الأخبار

## INTERNATIONAL ADVERTISING IV

THE AGENCIES Michael Thompson-Noel describes developments on the agency front, from the growth of the biggest networks to that of their newest rivals.

### Networks and nationals



Peter Marsh (left) and Rod Allen of the Allen Bradley and Partners agency — showmen who have danced circles round some of their rivals.

THE BILLINGS battle that typifies the struggle between the world's biggest advertising agencies runs easily to billions in clients' funds. But in some markets, like Britain, the international networks are no longer making all the running, despite their clout and size.

On the other hand, the networks claim, it is their ability to service clients internationally that will increasingly prove the key to multi-national marketing as the electronic media age dawns.

The biggest of the networks are already widely fawned. Ogilvy and Mather, for example, has more than 100 offices in 34 countries, including associate agencies. It has 6,000 staff and more than 1,700 clients.

#### Billings

As for Interpublic, a holding company for three major networks, McCann-Erickson, SSC & B, Lintas, and Marbach Campbell-Ewald, its combined billings last year were \$3.2bn—greater even than those of Dentsu of Japan, with \$2.7bn, the world's biggest-billing agency.

In the annual survey by Advertising Age, 791 U.S.-owned agencies were found to have registered a combined gross income of \$4.67bn last year on total billings (U.S. plus international) of \$31.8bn, an increase in income and billing over 1979 of 14 per cent.

A significant aspect, said the magazine, was Young and Rubicam's wrestling of the gross income crown from JWT. Broadly, Y and R was given top spot, with gross income last year of \$341m on billings of \$2.27bn, against JWT's \$323m on billings of \$2.14bn, though if JWT's figures are amended to take in other income, including a part-year's results at Hill and Knowlton, and Euro, it emerges with gross income of \$360m on total U.S. and international billings of \$2.38bn.

Next in line came McCann-Erickson, with gross income last year of \$268m; Ogilvy and Mather, \$246m; Ted Bates, \$211m; BBDO International,

\$178m; and Leo Burnett, \$170m. The survey showed that 11 of the U.S.-owned majors enjoyed international billings worth over \$1bn last year, the others being Lintas, Foote Cone and Belding, D'Arcy-MacManus and Masius, and Doyle Dane Bernbach.

All of this billing, however, and all this endeavour, boils down to relatively thin gruel by the net income stage. Nor has life been easy for the networks of late. At Interpublic, net income for the six months to June 30 1981 fell 36 per cent from \$10.6m (\$2.32 per share) to \$6.7m (\$1.46 per share), while at JWT, first-half net revenue dropped from \$7.2m (\$1.56 per share) to \$1.8m (\$0.35 per share), despite a 22 per cent increase in first-half revenues.

At Ogilvy and Mather last year, net income rose by just 1.9 per cent to \$13.7m, following drastic surgery on its operations in Sweden, Italy and Mexico, though it is now reckoned to be bouncing back.

Reasons for the downturn vary, but at present the U.S.-owned networks, which typically derive 40-65 per cent of operating profits from outside the U.S., are confronted by numerous unhappy factors.

Few of the networks, at least in terms of their U.S. operations, appear to have added sufficient new business in the first half of the year adequately to compensate for cancellation of campaigns, or a relatively slow rate of booking by their clients, even though Interpublic, for example, is able to claim that new billings gains of \$109m over the first six months indicate solid growth for the year as a whole.

Second, there is intense pressure on margins. Many claim to have reined in entertainment, salary and travel costs, but overheads are likely to remain one of their most intractable problems for several years to come.

Third is the strength of the dollar, which has depressed earnings abroad. Over the first half of the current year, says Interpublic, currency translation and exchange losses cost it \$3.3m, against \$241,000 for the first half last year. At JWT, first-half translation losses were \$2.7m (\$0.71 per share) against \$501,000.

Fourth come high interest costs and the funding of acquisitions; fifth, late payment of fees.

Above all, it seems imperative that the networks realise that multi-national branding clout, far-flung research and

support services and all their assembled expertise on the new media front are seldom of much relevance in attracting, capturing, and keeping top national, as opposed to multi-national, clients.

Put another way, each branch office of a network agency must struggle hard to maintain its own market, image and momentum lest it find itself shouldered aside, either by rival branch offices, by vigorous local agencies, or by breakaway shops (see following article).

For this reason, it is instructive to examine what has happened on the British agency scene, for events of the past 12 months have in some ways transformed the make-up of London's top shops.

First, a largely British-owned agency (admittedly with international aspirations of its own), has reached the top, largely on a home-brewed formula of salesmanship, showmanship, and voracious business-getting. This is Saatchi and Saatchi, which, en passant, acquired the GDCB group, whose interests include Dorland Advertising, Britain's 11th biggest agency, in July this year.

#### Foray

Although it has links with Compton of the U.S., Saatchi is a thoroughly British agency at heart, even though it eventually hopes to launch an acquisition foray of its own into the U.S. market.

Second, a clutch of London's biggest U.S. agencies, all of them branch office operations, have consolidated their positions. These are JWT, D'Arcy-MacManus and Masius, O and M, Young and Rubicam, and Foote Cone and Belding.

Third, however, the London offices of McCann, Wasey's, and Ted Bates have suffered loss of identity and loss of accounts—McCann, for example, losing the \$9.5m Tesco retail business to a youthful British shop, Grandfield Rock Collins, formed two years ago by three ex-McCann men including former McCann chairman Nigel Grandfield.

Fourth, Collett Dickinson Pearce, a British-owned agency, has seen the loss of up to \$15m in billings, siphoned off by a breakaway shop.

Conversely, with Allen Bradley & Marsh, which remains like a train, continuing to ascend the ratings. ABM's success, and its no longer negligible, is a factor that has not been lost on those moving from billings of \$50m last year to an estimated \$200m for the current year, and to a position where total annualised billings are put at more than \$80m.

Its most recent major gain was the M&P Marketing Board's \$2m to \$10m account to add to a client list that includes British Rail, Midland Bank, International Stores, and Woolworth, enabling chairman Peter Moore to claim recently that "more and more we are being seen as the agency that can absorb large, demanding and extremely complicated accounts."

Saatchi, for its part, said at the time of acquiring GDCB that combined group billings had moved to approximately \$150m, while GDCB chairman Eric Garroff was able to describe the takeover as marking "a great day for British advertising."

It will be seen, then, that there are numerous forces at work on the agency scene, several of them conflicting, though Peter Wasey, chairman of O & M/London, for example, is adamant in maintaining that "although the largest agencies in this market tend to be internationally-oriented, they are not large because they are international but because they are good." O & M billings in London this year will total approximately \$70m.

"If you are large and international," he says, "you are striving to provide clients with the ultimate in service: creative product, marketing advice, etcetera." But between the biggest agencies and the mushrooming newer shops, the vast majority of middle-rank agencies are being squeezed.

If it is so tight, the middle ground between the best of the U.S.-owned agencies and the best of the domestic breakaways and independents is at present no place to be unless, like Saatchi and ABM, the agencies concerned possess talent and wit and old-fashioned industriousness.

## Breakaways and independents

ONE OF the most potent challenges that the biggest agencies face, at least in Britain, is the emergence over the past three years of a clamorous clutch of new shops anxious, and increasingly able, to relieve their elders of some of the important chunks of business.

On one estimate 78 new advertising agencies were formed in Britain in the past two years—a rate of agency births that far outstrips that of any period in memory, and one that demonstrates what a vehicle for entrepreneurship and talent the agency business really is.

In counterpoint both to the recession and to the downturn in advertising expenditure, these newcomers—some of them breakaways from existing agencies, some of them old-fashioned partnerships, and some of them little more than bucket shops—have thrived to the point where they amount to a powerful new force on the advertising scene.

At the same time estimates by Campaign indicate that in August of this year alone \$30m worth of UK advertising accounts changed hands, bringing the total for the year to approximately \$140m—an indication, says the magazine, not that the advertising world has gone mad, but that it is undergoing a period of radical, absorbing and introspective change that has encouraged many marketing men to modify their attitudes to the agency business, and to review their own advertising plans accordingly.

To date, the three precursors among the newcomers have been Grandfield Rock Collins (GRC), Wight Collins Rutherford Scott (WCRS) and Lowe & Howard Spink.

The first, GRC, was formed in September 1979 by three former stalwarts at McCann-Erickson, including ex-McCann chairman Nigel Grandfield. It already boasts projected

annualised billings of \$25m, including the \$9.5m Tesco account that it wrested from McCann itself earlier this year.

The second, WCRS, was formed two-and-a-half years ago by a quartet (Robin Wight, Ron Collins, Andrew Rutherford, and Peter Scott) that made a great go-to start with but has since settled down and most recently plucked the \$5m Phillips small appliances account away from Wasey Campbell-Ewald—like McCann, a part of Interpublic.

The third, Lowe and Howard Spink, is different in kind as well as temperament from GRC or WCRS—its founders, Frank Lowe and Geoffrey Howard Spink, having broken away from Collett Dickinson Pearce, formerly Britain's sixth biggest agency, taking approximately \$15m worth of the parent's business with them, including Whitbread (at \$7m the most valuable). Fiat, Birds Eye and Parker Pen.

#### Newcomers

What all three have demonstrated is that in the present agency climate almost no advertising client or account, no matter how glamorous or large, is safe from the newcomers.

Grandfield Rock Collins, for example, wrested the Tesco account not only from under the noses of McCann, but in competition with Ogilvy & Mather, Benton & Bowles, and Lintas. Mr Grandfield was indeed closely associated with the Tesco account during its stay at McCann, but it was the vigorousness of the GRC pitch more than friendship with the Tesco board that won the day and dealt such a blow to morale at McCann.

Current personnel at GRC total 82. It has 11,900 sq ft of office space in three locations and projected billings for the current year of \$3m. The reason for the big difference between

current year billings and projected annualised billings (\$25m) is that major recent gains like Tesco, Marshall Ward and News Group came on-stream late in its own financial year (to September 30).

Other advertising clients include Alberto Culver, Rothmans, Great Universal Stores, Park Farms, Spar (UK), Birds Eye and Levi Strauss, but as part of its total communications package, GRC has also prospered via Granard Communications, whose current fee income is put at \$180,000, and GRC Financial (fee income \$150,000).

WCRS is also thriving. The Phillips gain having taken billings to \$17m. Other WCRS clients include Quicast, Portland Holidays, Brutus Jeans, BMW and Standard Brands.

According to co-founder Robin Wight, the agency is determined to absorb the business it already has, and all profits have been reinvested in people. "Our clients are not dealing with a front man," he claims, "but with a team that includes at least three directors. The days of Pavlovian marketing response are gone. New agencies and new ideas are being embraced by even the biggest clients."

At Lowe and Howard Spink, Frank Lowe says that in the coming year the agency hopes to win three or four new clients "for whom we can do good work and with whom we can grow." Eventual size of agency? "I couldn't envisage in five years' time running an agency with 300 people (there are 40 at present). Style? 'I'd like our work to be effective and respected.'"

There are other new shops with genuine prospects. They include Legas Delaney, now billing close to \$10m, Gold Greenleafs Trutt, and the stylish Brignall le Bas.

According to Caroline le Bas, who has teamed with former

GDP creative star Tony Brignall, one of the reasons for the recent clutch of new agency formations was that "a stratum of talented advertising people simultaneously reached a position in their agencies when company constraints and frustrations became prohibitive, and the benefits of control and autonomy irresistible."

There are other significant factors at play, among them the growth of the independent media-buyers—no doubt the single most important factor at work—on whose backs the new agencies have piggy-backed their own launches and successes. In simple terms, it is now much easier to form an advertising agency than hitherto. Thanks to the media brokers, the launch of a new agency requires fewer staff, much less capital, and entails far fewer risks than previously it did.

#### Experiment

Second, the end of the fixed commission system, under which agencies traditionally received a flat and almost automatic 15 per cent of client expenditures. Third, the feeling by a small but growing number of clients that in a bid to cut their advertising costs, they must experiment by venturing outside the big agency system.

Fourth, the relative firepower of the British-owned shops. Fifth, the lure of novelty. According to Winston Fletcher, managing director of Fletcher Shelton Delaney: "For those clients seeking to introduce their advertising effectiveness in the short term, the novelties offer the conventional young agency proposition—the total personal involvement of the partners, unencumbered by round-the-clock organisational problems and administrative procedures." The promise, he says, is as strong as the old adage of "if it ain't broke, don't fix it."



**THE MEDIA** Articles on this and the following page review developments in the main media — starting with the impact of advanced electronics and cable systems.

## U.S. foretaste of the future

THAT THE new electronic media will bring about a revolution in society as profound as those precipitated by printing and television is not doubted. The only questions are how long it will take, and what will be the effects. For though the pace of unravelling the interaction between social and technological trends is formidable, it is none the less an essential one, given that planning in commerce and industry is increasingly dependent on and influenced by technological advances in general, and communications developments in particular.

Today, the U.S. is no longer the place one automatically looks to for clues in predicting trends elsewhere, but this is not true of the new media, the average American citizen is experiencing them much earlier, and on a much greater scale, than anyone else.

Although the printed word cannot be excluded from any review of new media developments, and will be touched on later, it is the cathode ray tube which will bring about this social revolution—as a vehicle of both entertainment and information.

Video cassettes, video discs, videotex (the generic name for teletext and videotex) and cable and satellite TV are all part of the paraphernalia which has become known as the new electronic media, though some are transmission systems like cable and satellite, and some new media in their own right, like cassettes and videotex.

### Subordinated

All, ultimately, will become subordinated to or dependent on cable, which together with computer is the key to establishing the low-cost data and vision links necessary to turn today's evolution into tomorrow's revolution.

In the U.S. cable TV reaches about 30 per cent of the national television audience: 22m out of 73m TV households. The numbers are growing so fast that it is predicted that 60 per cent of U.S. households will be wired for cable by 1990, and that means a minimum of 36 channels.

There are two types of cable: First there is basic cable, where, for a monthly fee, a cable company with a franchise for the subscriber's area will run a wire

to his home and provide him with up to 36 channels plucked out of the air by the company's central antenna.

Second, is the pay-cable, where for an additional fee the subscriber gets a decoder box, which unscrambles pictures transmitted over a special channel by a for-cable-only programming company that sells its service to the local cable operator. Programming can be anything from recent movies to sports events and growth has rocketed from 978,000 subscribers in the U.S. at the end of 1976 to nearly 5m today. In addition, there is already one satellite "super station" feeding programming into the cable networks across the U.S., with three more planned.

As a result, the process of audience fragmentation and segmentation, sometimes known as de-massification, is already well advanced in the U.S., brought about by a choice of channels inconceivable to most other nations.

In Europe, cable development is uneven, but overall is growing at about 10 per cent a year, which is just as well for without it none of the 10 satellite stations currently being planned is likely to gain the large audiences they need.

These satellite projects fall into two broad categories: pan-European and national. The former plan to beam programmes carrying advertising to a variety of European countries, whereas the latter plan simply to re-transmit existing national channels via satellite for various cultural, political or technological reasons as opposed to commercial.

Even though the benefits of cable and satellite will be felt more gradually in Europe compared to the U.S., hindered as it is by problems of language, politics, culture and economics rather than technology, two other developments—video cassettes and videotex—are actually growing faster in Europe than in the U.S.

In the case of video cassettes this is undoubtedly because of the relative lack of choice in broadcast television in most European countries. For example, it is expected that 5 per cent of homes in the UK and Germany will have video cassette players by the end of 1981 compared with 2.5 per cent in the U.S. But the mass mar-

ket for both video cassettes and their imminent cousin, the video disc, remains uncertain.

Part of the reason for this lies in not knowing how people will eventually use these devices, for it is the unpredictable social needs of consumers that will determine the future success or failure of much of the new technology.

It could be, for instance, that there is no substantial market for recording TV programmes off-air except among a few videophiles: current sales may just be to the upper income groups. For the mass of consumers, perhaps more TV channels and the availability of more than one set in the home will satisfy video needs until technology produces the TV equivalent of the music centre, a product not likely to be widely available before the end of the decade.

### Eclipse

If there is indeed only a limited market for video cassettes as a recording device, and if the majority of consumers turn out to be more interested in acquiring pre-recorded material, then the imminent launch of video discs which do not record but are much cheaper may well eclipse them.

In the case of videotex, Britain, followed by France, Germany, Japan and Canada, are all at an advanced stage of development. The world's best known actual commercial videotex service, Britain's Prestel, now has about 10,000 subscribers in the UK, mostly in the business community, though its cheaper teletext cousins, Ceefax (BBC) and Oracle (ITV) are establishing a larger market among domestic consumers.

Prestel is also establishing the first international videotex network whereby subscribers in any part of the world can look into either a UK or international data base via normal telephone links.

No examination of future media developments would be complete without mention of the QUBE system in Columbus, Ohio, the most versatile of all existing cable systems. For \$11 a month, 13,000 homes subscribing to the normal cable system have access to 30 channels—ten offering commercial television

stations from five local cities, ten offering movies and various forms of live entertainment, and ten assigned to local community activity—sports, news, children's programmes, and so on.

There are also five response buttons on the key pad used for QUBE's interactive services, soon it will be possible to purchase goods off the screen and have the cost automatically debited to subscribers' accounts. Beside this sort of sophistication, it would be relatively easy to add a videotex service.

The key to unleashing this spectrum of voice, data and vision links upon the world at large is optical fibre. Using pulses of light to transmit information down barely visible fibres of glass, fibre optic links are already being built into telephone networks in the U.S., Britain, Japan and West Germany. With a transmission capacity, durability and reliability vastly greater than coaxial copper cable, optical fibres will soon begin to provide the conduits which cable-dependent systems such as subscription television, videotex, two-way television and even satellite TV need.

Both optic fibres and satellites will also benefit the newspaper and magazine industry, for facsimile systems for transmitting pages of text are already being used by a number of publishers, including the Financial Times for its Frankfurt edition, and Time Magazine for its Far East edition, at a rate of a page every two minutes. With optic fibres a page would pass through in one second.

Satellites, too, will have increasing application in publishing as a means of transmitting, at a low cost, both news and advertising material. The International Herald Tribune recently became the first publisher to transmit an entire newspaper on a daily basis from one continent to another. Ultimately, through a combination of computer, optical fibre and satellite technology, newspapers will acquire the flexibility to compete much more effectively with television for advertising revenue.

### Michael Townsin

Vice-chairman and director of media services, Young and Rubicam/London

### TOTAL UK ADVERTISING EXPENDITURE BY MEDIUM

	(£m-per cent increases in brackets)				
	1976	1977	1978	1979	1980
National newspapers	197 (+22)	251 (+27)	295 (+18)	347 (+18)	426 (+23)
Regional newspapers	331 (+17)	396 (+20)	483 (+22)	593 (+23)	640 (+8)
Magazines and periodicals	92 (+16)	116 (+26)	143 (+23)	180 (+26)	192 (+7)
Trade and technical	103 (+20)	133 (+29)	169 (+27)	203 (+20)	214 (+5)
Directories	31 (+55)	43 (+39)	50 (+16)	54 (+8)	82 (+52)
Press production costs	58 (+18)	73 (+26)	96 (+32)	119 (+24)	130 (+9)
Total press	812 (+20)	1,012 (+25)	1,236 (+23)	1,496 (+21)	1,684 (+13)
Television	307 (+30)	396 (+30)	482 (+21)	471 (-2)	692 (+47)
Poster and transport	43 (+23)	54 (+26)	68 (+26)	93 (+37)	114 (+15)
Cinema	8 (+14)	9 (+13)	13 (+44)	17 (+31)	18 (+6)
Radio	18 (+80)	26 (+44)	35 (+35)	52 (+49)	54 (+4)
Grand total	1,188 (+23)	1,499 (+26)	1,834 (+22)	2,129 (+16)	2,562 (+20)

Source: Advertising Association

## Newspapers still a major vehicle

NEWSPAPERS REMAIN a major vehicle for advertisers throughout the world. Even in the highly industrialised countries with their sophisticated national TV and radio networks on which various types of videotext are now offered, newspaper circulations and readerships continue to deliver huge markets to advertisers. In developing countries, newspapers are often the major, even the only, medium for advertisements.

Britain: The UK national and regional Press continues to present a wide diversity of titles, even though the spectrum has been truncated in certain key areas. The death of the London Evening News last year meant that London ceased to occupy its unique status among UK cities in possessing competing evening papers.

The new national daily from Express Newspapers, the Daily Star, has, however, attracted a readership of 1.5m to its bold mixture of left-wing populism and generous nobility, while Associated Newspapers will shortly launch a new Sunday version of its Daily Mail, and the Sunday Standard has gained some 140,000 readers in Scotland.

Ownership changes have meant that The Times, the Sunday Times and The Times Supplements have passed from Thomson to Rupert Murdoch's News International, and that Lorrho has gained control of The Observer from Atlantic Richfield.

Two new Sunday colour supplements—in the Sunday Express and the News of the World—have been established and have attracted some advertising, though other established Sunday magazines fear that they will dilute the market.

In 1980 the UK newspaper industry generated £1.6bn in revenue, split between sales revenue—42 per cent—and advertising revenue—58 per cent. Regional newspapers—there are over 1,000 titles remaining—formed the most important single group in advertising terms, accounting for 25 per cent of advertising expenditure in all media and running neck and neck with television advertising as the most important medium.

### Variation

As the table above shows, there is some variation between the advertising/sales ratio in the various divisions of the UK Press, and this variation corresponds closely to profitability. Where the advertising ratio is high, profitability also tends to be high (though this is far from an iron law): the reverse tendency is also present.

Thus regional weeklies, which draw five times more revenue from advertising than from sales, are exceptionally profitable in the main. There has been high profitability too among regional morning, evening and Sunday newspapers—though the recession has hit their classified columns hard

and some regional morning papers are experiencing financial problems.

Longer run trends are difficult to determine. Newspapers remain the most important advertising medium, taking 50 per cent more revenue in 1980 than their nearest competitor, television. The share taken by the national Press has remained around 16 to 17 per cent in recent years, and has only declined slightly since the 20 per cent level of 1960, when TV advertising was less significant. Regional newspapers have shown a slight decline in share in recent years—from 28 per cent in 1976 to 25 per cent in 1980—but that is far from catastrophic. Combined circulation of national dailies has been stable at around 14.7m annually for a decade, though national Sundays have declined in that period from sales of 24m to 18.5m.

International Trends vary widely from country to country. In general terms, two major trends characterise Press ownership in advanced market economies: First is the investment in new capital equipment as competitive pressures force papers to computerise production, editorial, sales and advertising departments. Second, and related to this investment is the continuous trend towards ownership of the Press by large companies—often transnational. Thus Mr Rupert Murdoch's print empire stretches over Australia (where it began), the UK and the U.S. M Robert

Hersant has extended his grasp over France's media, and has been joined, even more controversially, as a major Press baron by the armaments group Maira — a controversy which has taken an extra turn by the company appearing on the new socialist Government's nationalisation list.

The transnational scope now applies to individual newspapers as well as to companies. While magazines like Time and Newsweek have long had international audiences, daily newspapers like the International Herald Tribune, the Wall Street Journal and the Financial Times are locked in world, rather than national, conflict for both circulation and advertising markets.

The former two have tapped in to the booming market of South-East Asia, where advertising expenditure, both by local companies and by transnationals, is climbing sharply. Neither is yet profitable, but both believe that the considerable investment will pay off—as does the Financial Times of its continental European printing and distribution centre in Frankfurt.

### Identified

The Middle East, well served by various English-language magazines, is a second area identified by advertising managers for good growth—though none of the three "international" dailies has yet thought it worth establishing a centre there. By contrast, the less developed advertising markets still show slow growth. Advertising placed in U.S. or European papers from, for example, Africa tends to be from government, bank or transnational sources. Local rates are often so low that indigenous countries fight shy of the comparatively astronomical rates of foreign newspapers.

In Japan, which boasts in Dentsu the world's largest advertising agency, advertising in the ultra-computerised, mass circulation national Press greatly outweighs TV advertising in importance, and is growing more quickly.

In the U.S. where television's assaults on newspapers have had most effect, the Press had managed to stave off defeat partly by using automation to streamline and cut production costs and to identify sectors of readers more carefully. Thus the big city papers produce special local supplements for particular suburban centres within their readership areas, and gear advertising to that area. Critics say that the result is a blander, more timorous Press; supporters say that at least it guarantees there is a Press.

John Lloyd

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## Challenge to television on the way

IT IS a truism that it is now impossible to conceive of an advertising industry without television. It has created brands and created folklore. But the power of the television network is already on the wane, and will be further compromised as the new-media revolution—cable and satellite TV, teleprint, and eventually interactive TV—come into their own.

Closer in time, and certainly nearer the ground, Britain's Independent Television companies are at present fielding strong autumn schedules and enjoying vastly better relations with their clients—advertisers and agencies—than at any time since the protracted technicians' dispute of autumn 1979.

There is little wrong with their schedules, as a look at *Brideshead Revisited*, or much of this autumn's fare, makes clear despite continued rumbles in the ratings vis-a-vis the BBC's two channels.

Major films being screened by ITV this autumn include, or have included, *Jaws* (for which Thames Television, for example, was able to sell 20 minutes of airtime at its top peak-time rate of £13,000 per 30 seconds), *Julia*, *The Omen*, *Shampoo* and *The Greek Tycoon*.

It is screening a total of 28 new series this autumn, though in the view of some media directors it still has to learn to promote its shows aggressively, and prove that it really cares.

There is no shortage of advertisers, so much so that ITV is enjoying an extremely good year in terms of revenue.

ITV's net advertising revenue maintained its buoyancy in August, with a gain of 18.9 per cent (to £35.43m) on August last year, following an increase of 17.7 per cent (to £39m) in July.

The June-August period is traditionally ITV's quietest, and as usual it is the last quarter that will prove most important to the year's outcome.

Assuming a rise of around 12.5 per cent in revenues over the September-December period, says broker Carr Sebag, net revenues should finish the year 8 per cent higher, at around £37.2m.

"We have commented in the past about the importance to the advertising industry of the emergence of a wide range of new clients in recent years," it says, quoting the finance sector, stores, motors and Government and corporate advertising as examples.

"The area that is now beginning to develop strongly on television is direct response marketing... and with the amount of airtime available increasing significantly next year with the arrival of the Fourth Channel, the contractors must clearly take every opportunity to expand their client base further. Other possible areas for aggressive development," says the broker, "are local, specialised and corporate advertising."

### Bullish

The Young & Rubicam agency takes a rather more bullish view of ITV's revenue position. In its view, ITV revenue in the final quarter should show a 15 per cent gain on the final quarter last year, for a 1981 gross total (not net, as quoted by Sebag's) of around £68.5m—a 10 per cent year-on-year gain.

But ITV revenue in 1980 was artificially bolstered by the redeployment, early on, of approximately £8m carried over from the previous autumn's strike. "If allowance is made for this factor," it says, "the actual increase (1981 over 1980) is closer to 22 per cent"—so that even in real terms (1980 prices, with the figures adjusted so as to eliminate carry-over), ITV revenues this year, it says, can still be shown to have risen by around 10 per cent—a "quite remarkable performance."

In a study this summer, Y&R skilfully analysed the advertising prospects for Britain's Fourth Channel (or ITV-2) due to start next autumn and provide 30 hours' broadcasting each week.

Current first-year revenue estimates for the Fourth Channel range from £90m to £130m (net). Those most likely to benefit initially, the agency says, are:

● Advertisers with nationally sold products or services whose budgets currently range from around £400,000 to £1m, levels often thought insufficient to pro-



Anthony Andrews (left) and Jeremy Irons, who star in Granada Television's *Brideshead Revisited*, which is earning kudos—and ratings—for ITV

duce acceptable TV, weight or continuity.

● National or semi-national advertisers whose budgets (£150,000 to £400,000) are not really adequate for ITV-1.

● National or semi-national users whose budgets are in excess of £1m are at present concentrated exclusively on television, or in a rival media.

But it says: "Before use of the Fourth Channel can be incorporated into the plans of low-budget advertisers, however, agencies and production companies will need to find a solution to the problem of television's high production costs. It is unlikely," it says, "that many [new] advertisers will be prepared to spend £30,000 or more on the production of a 30-second commercial, no matter how appealing the prospect of a move to television may otherwise seem."

Further off, advertisers will find themselves addressing the far greater challenges of the new video techniques that even now, in the U.S., are gnawing at the revenue base of the television networks.

In the view of Prof Robert Hartley, of the College of Business Administration at Cleveland State University, and of Mr Thomas A. Moore, vice-president of the smallish Cleveland agency Lang Fisher and Shashower, the video future will conjure up enhanced marketing opportunities for most promoters of big-ticket items—like cars, holidays and furniture—

because the new technologies promise the opportunity to target complicated selling messages about relatively sophisticated products to greatly fragmented, and thus tailor-made, audiences.

Examples: exotic food aids to lovers of gourmet cooking via two-way TV channels with facilities for direct ordering or a home-repair videocassette, complete with ads, sold to do-it-yourselfers.

### Difficulty

On the other hand, they say, marketers of low-priced fast-moving consumer packaged goods may have difficulty with the new media, for the consumer of the future is unlikely to devote much time to reviewing competing brands of low-cost products.

"The family patiently watching the same deodorant commercial for the third time in an hour may become as anachronistic as the family huddled around the radio (circa) 1930."

On the other hand, they say, the U.S. tobacco makers found ways of overcoming the ban, 11 years ago, on TV and radio, advertising of cigarettes mainly by sales promotional methods, and in the grand video future others can follow them, attracting customers and building brands with the use of imagination and research.

Michael  
Thompson-Noel

## Spate of new magazine titles

LOOKING AT the frenetic activity in the British magazine market this year, the innocent outsider would be forgiven for thinking that the economy was enjoying a boom. In almost every sector of the business new titles are emerging at a speed which suggests either publishing profligacy or a heady conviction that good times are just around the corner.

Since the end of September, for instance, Londoners have been exposed to no fewer than three new magazines—two launches and one revival—all intent on telling them where to spend their diminishing pounds. Some 300,000 Londoners are also receiving a weekly free-sheet, *Free Weekender*, billed as a newspaper but increasingly resembling a slim newsprint magazine. Meanwhile, at the blue-chip end of the market, residents of Mayfair and Knightsbridge are being titillated by a high-gloss monthly giveaway, *London Portrait*.

### Sundays

The Sunday newspaper magazine business has been equally active. Express Newspapers launched its *Sunday Express Magazine* in April and the News of the World/Sun Group followed in September with its *Sunday*. The Mirror Group also announced plans to enter the market with a Sunday supplement but, doubtless chastened by the failure of its *Mirror Magazine* 13 years ago, showed no great enthusiasm for rushing into print. Associated Newspapers is rumoured to be producing its long-postponed weekend paper, *Mail on Sunday*, early next summer, and in the present climate it hardly dare hit the streets without a colour magazine.

Women and the home are not being ignored in the publishing bonanza. This month Dublin-based publisher Kevin Kelly launched an up-market homes and gardens magazine, *Interiors*, while early next year IPC will again attack the densely populated women's magazine market with the monthly *Options*, loosely aimed at the reader who has outgrown the how-does-your-man-measure-up magazines.

Britain's biggest-selling magazine, *TV Times*, has just emerged in a larger format and, at the more cerebral end of the market, the seven arts magazines which disappeared with the collapse of Hausman Books last year—*Films* and *Filming*, *Books* and *Bookmen*, etc.—have been unexpectedly revived by Cyril Chruscia, managing director of the Croydon Print Company.

In a year which has seen both a further decline in the economy and the demise of the most expensive magazine venture in British publishing history, Sir James Goldsmith's *Now!*, such widespread enthusiasm for publishing and being damned might seem capricious. But while nobody seriously believes that there is enough advertising to sustain all the emergent titles, each of the magazines has a rationale which, at the right hour and season, could well sound convincing.

The London media explosion is a case in point. The logic behind this month's new launches, *Event* and *City Limits*, must have seemed impeccable during the summer, when *Time Out* was kept off the streets by a long-running journalistic dispute and began to look as if it was out for the count. Surely there was room for a New York-style lister magazine such as *Event* and for a determinedly left-wing alternative like *City Limits*?

Shortly before either of them appeared, however, *Time Out* was born again as a more conservative version of its former self, an unusually well-timed comeback which must have shaken both Virgin Records' founder Richard Branson, who is funding *Event*, and the dissident *Time Out*ers who established *City Limits*. The demand for urban information is hardly strong enough to support three listings magazines, not to mention—and few people do—the two tourist-orientated weeklies, *What's On in London* and *Where To Go*.

The proliferation of Sunday colour magazines springs more from a desire to expand the market than to fill an existing gap. The *Sunday Express Magazine*, launched with almost unseemly haste under the last-minute editing of Sir Charles Wintour, is aimed at attracting a crossover number of younger readers, who do not figure prominently in the newspaper's profile, and at appealing to colour advertisers wanting to reach the paper's significant proportion of readers in the ABC1 bracket.

The more coolly conceived and surprisingly chaste *Sunday* magazine is an ambitious if belated attempt to arrest the decline of the *News of the World*, whose circulation fell by more than 30 per cent between 1970 and 1980 to 4.3m. It will almost certainly be followed by a revamp of the paper itself, probably as a tabloid.

The *TV Times*, too, is aiming to recover lost readers. Circulation has slipped from a high of 4m to 3.25m, largely because of

the assorted disputes which affected 30 of the 51 issues in 1979. The expanded magazine, retaining its cover price of 20p, will concentrate more on appealing to the family than analysing the home lives of programme-linked TV stars. It will have a maximum pagination of 148 against the present limit of 86.

### Sobering

But if buoyancy appears to rule in the magazine business, it is sobering to recall that all this activity is occurring against a background of slumping sales. In the first six months of this year IPC's big four weekly sellers—*Woman*, *Woman's Weekly*, *Woman's Own* and *Woman's World*—lost a combined 300,000 copies compared with the previous six months. In the same period only a handful of magazines succeeded in defying the trend, including *Harper's* and *Queen* and, in more arcane sectors of the market, *Successful Slimming*, *Mother and Antiques Collector*.

Of course 1981 was also the year in which *Now!* gave up the unequal struggle of reaching the newsstands each week. It was expensively launched in the autumn of 1979 with a circulation target of 250,000, rarely showed any signs of achieving it, and finally expired in May.

By its own criteria *Now!* was unquestionably a failure, but it went some considerable way towards proving that a market

does exist in Britain for a domestically produced news weekly. In another context, its final circulation figure of around 125,000 would have seemed almost respectable. With less fanciful ambitions and a more realistic financial structure—the multitude of journalists were probably the highest paid in the country—*Now!* could have been a contender.

Significantly, neither the launch nor the disappearance of *Now!* had any noticeable effect on the British circulations of the two existing American-owned news weeklies, *Time* and *Newsweek*, currently running at 71,500 and 38,000 respectively. Both are now available in Britain 24 hours earlier than previously following the introduction of European satellite printing links and both are showing unspectacular but steady growth.

Curiously enough, one magazine to show consistently vigorous growth in recent years is the satirical fortnightly, *Private Eye*, which sustained a notably vitriolic attack on the crumbling *Now!* In the past three years a magazine which belongs to no particular market segment and rarely indulges in advertising has succeeded in tripling its circulation to 170,000.

There is a lesson there somewhere, if only the new crop of magazine publishers knew what it was.

Brian Davis



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**CAMPAIGNS** Antony Thorncroft reviews the roll of big spenders and profiles four imaginative and notably successful advertising campaigns.

## Tally of leaders little changed over the years

AGAINST ALL the economic forecasts, the advertising boom continues. In the past, every three or four years saw a downturn in expenditure and then a revival; this time there has been a rise in advertising spending in real terms since the mid-1970s, and although 1981 will not show much growth there will be no falling away and initial forecasts for 1982 suggest a continuation of a very slight upward trend in expenditure.

Whether this is due to an acceptance by companies that advertising actually works and improves profitability in a recession, or whether it is being stimulated by the advertising of imported goods, encouraged by the recent fall in sterling, is hard to say: probably it is a combination of both. What is indisputable is a change in the type of advertiser.

Traditional grocery lines are still the single category of advertising, according to MEAL (which analyses expenditure at rate card costs and

provides an accurate idea during periods of high demand, a less accurate picture when the market is weak and television companies and the Press are selling at a discount), with a 1980 expenditure of £234m as against £74m a decade ago. But the retail stores plus mail order are catching up fast, at £216.5m, as against £28m in 1970.

This rise in retail advertising reflects the power of the stores, especially the major multiples and the non-grocery shops, over their manufacturing suppliers; in many cases the manufacturers are contributing cash to the retailers' advertising. But there are signs that the great growth in retail advertising has peaked. An analysis of top spending brands in 1980 suggests that the retailers have been hit by the stagnation in consumer spending and have lost some of their enthusiasm for marketing.

Boots, for example, which was the second biggest advertiser in

1978, slipped back to 10th place last year, even though it raised its expenditure, according to MEAL, by £2.5m to £10.5m. Woolworths, too, dropped back from 9th to 20th place and Tesco from 14th to 40th. The only store to show an appreciable gain was ASDA, which doubled its advertising to £1.2m and jumped from 60th to 39th place.

### Inflation

On average, to keep in line with inflation, a company should have increased its advertising expenditure five times in the past decade. Some important sectors are very obviously under-spending; gin and vodka, for example, only managed a doubling of advertising, as did cider. Bread did little better, and slimming breads have actually registered a cash decline. On the other hand the advertising of meat and poultry has risen 24 times; cars 17-fold; and records from £337,000 in 1970 to £25.7m.

Any list of the top advertisers in the UK is hedged around by footnotes and explanations. Procter and Gamble stayed top in 1980, at £17.3m, a rise of around 57m, with a remarkable 97 per cent of its expenditure being devoted to television. Its main rival, Lever Bros, was back in 16th place (as against 10th in 1979) at £5.6m but collectively Unilever is by far the biggest advertiser in the UK with a rate card budget in excess of £30m. Its Van den Bergh subsidiary invested £9.9m, then came Lever, followed by Birds Eye at £7.5m, Elida Gibbs at £6m and down through companies like Walls and Batchelor. The second biggest collective advertiser in the UK is the Government, through the COI, which is spending less this year but still rather more than it anticipated.

In 1981 COI will probably invest £18m in advertising, mainly in Ministry of Defence Recruitment — £4m, Road Safety — £3m and Energy Con-

servation — £2.5m. Although this compares with a £21m budget in 1980, it is still above the earlier forecast for 1981 of £16m. The saving is mainly because of a cutback in recruitment advertising.

Surprisingly, the COI is among the more adventurous of clients. It took the lead last year in getting away from the commission system, rewarding its agencies on a cost-plus basis. At the same time it rationalised on the number of agencies it employed, cutting them from 28 to 15. It is still assessing the savings from paying agencies according to their work rather than by the old commission method but it is confident that the Government has saved money as a result of the change.

One of the most remarkable changes over the past decade has been the increase in motor advertising, which jumped 17 times to £81m last year and, with no sign of a decline in 1981. Last year Ford spent

almost £11m on advertising, with a slight bias towards television and was ninth in the league. A year before it was back in 84th place. Vauxhall moved up from 62nd to 21st, with a boost from under £2m to £7.5m. The BL lines are harder to pin down but Austin Morris almost doubled its expenditure to £3.4m.

### Tobacco

Another sector attempting to overcome difficult trading conditions with bigger advertising budgets was the tobacco industry. John Player increased its spending last year from £4.8m to £14.5m (making it second in the league) and Wills has been investing much more over the last two years. (If you take in posters and cinema advertising, not covered by MEAL, the importance of tobacco companies would be even greater.) Gallaher last year advertised to the value of £11.1m at rate card as against £7.4m in 1979

but dropped from five to seven in the spending table.

The other leading British advertisers are quite predictable. At number three there is Mars (confectionery) at £13.5m, just ahead of Cadbury-Schweppes at five with £11.4m. In between them the Post Office had a £13.4m budget. But all told confectionery advertising has declined slightly, in real terms, during the past ten years, as has beer advertising—at £39m it needed to be nearer £50m to maintain the same impact.

The rest of the top ten are Brooke Bond Oxo at six and Rowntree Macintosh at eight. Strong brand names like Kellogg, Heinz and Pedigree Petfoods check in at thirteenth, fifteenth and seventeenth respectively. British Rail actually fell back last year from eleventh to nineteenth, despite spending almost £1.2m more.

But then 1980 was an odd year for advertising, with many companies spending the money

held over from the 1979 ITV strike. This year will be much more typical, and there are probably cost-cutting deals to be had from the media. Companies certainly feel that they should get better value for their advertising appropriations. They are looking harder at such things as the cost of commercials and independent media buyers who reckon they can buy TV time more economically than advertising agencies.

But the main impression, looking back on a decade, is how much stays the same: packaged goods may not have quite the impact (detergents are way down in real terms although the new campaign by Ariel may change that; this year); retailers suddenly discovered advertising but are now marking time; certain categories, such as records and the cinema, have started to advertise heavily, but generally clients, like the leading advertising agencies, have changed little in 10 years.

## Awards galore for Lego

IT IS presumed that the TBWA agency has a lot of wall space for its advertising, for this year its client Lego has won every award going: the Grand Prix at Cannes for the best commercial, the top prize at Hollywood, in New York, and at DADA. It must be among the most appreciated advertising ever among its peers. Yet the commercial that received all these plaudits was shown only briefly on British television for 10 days before last Christmas.

It was an unusual advertisement in that for the first time it promoted the entire Lego range rather than individual kits, an economy measure given the cost of TV time. It depicted all the different shapes and sizes that could be made from Lego, with an amusing voice-over from what sounds like Tommy Cooper (actually it isn't Tommy Cooper, who was paid a fee for being impersonated, which was much less than the fee that he would have charged). There are no plans to show the commercial again. This Christmas TBWA will be back to promoting kits like the Space Lego and, rather oddly, an advertisement for Technical Lego made by the company's German agency.

### Budget

Lego is made by a Danish private company which came to TBWA in 1974 as its second account, after Ovaltine. Since then the product has won best of the year awards three times and its advertising budget has risen from £50,000 to £1.2m. Sales have risen in the UK from £2.5m to nearer £20m.

The agency encouraged the company to advertise towards the trade—currently an advertisement depicts Labour leaders like Healey and Benn in plastic bricks—and feels that this concentration has enabled Lego to hold off rivals' cut-price competition. Lego has obviously gained from TBWA, and the winning of all those prizes has certainly attracted quite a few enquiries from other advertisers.

## Perrier puns to prizes

ANY ADVERTISER with a small budget and any agency with some good ideas could do worse than look at posters as an advertising medium. That, at least, is the experience of Perrier and Leo Burnett. The French private company holds a healthy 44 per cent share of one of the fastest growing markets in the country, bottled water, worth £20m this year and still expanding at around 40 per cent annually.

When Perrier started to advertise through Burnett's eight years ago its budget was tiny. In 1978 the agency put it all on to posters — it is something of a poster agency — and discovered that the product was ideal for outdoor. Its latest advertising, built around the punning properties of the French word for water, "eau," has won every outdoor prize going and has plenty of mileage in it still.

This year its Plesseant poster ideally suited the major Picasso exhibition at the Hayward Gallery. So suitable was the link that Perrier sponsored the exhibition, with very good publicity results.

Perrier is the kind of up-market account that the outdoor contractors like, so the agency, which has a specialist buyer in the medium, gets its share, and more, of the good sites. This year it has been supporting posters with a test television campaign on ATV and the higher product awareness that has followed will mean more TV advertising next year. But the bulk of the campaign will be built around outdoor.

The budget has grown from £20,000 to £500,000 but with its dominant market share Perrier can afford to advertise. Some of its many competitors have spent considerable sums for limited sales — and enabled Perrier to use its imagination at their expense.

"Beware of the cheapies," reads one trade ad. Despite all the recent growth there is still potential in the market and if Perrier can hold its current slice it will happily share the business with the likes of Malvern, Ashbourne and Evian, the rivals with most going for them.

## Best bitter promoted best seller

IT HAS been a bad year for beer sales—they are actually down, an almost unprecedented happening, for in past recessions consumers have drunk away their financial sorrows. But Courage, the smallest of the national brewers with a market in the South and Midlands, is reporting a 5 per cent rise in turnover. Could the advertising of its best bitter have something to do with its better performance?

Courage best bitter was launched in 1978. It was the company's attempt to try to forget Tavern, its keg brew, which had slipped into flak from CAMRA and the real ale lobby.

Boase Massimi, Courage's agency since 1971, handled the launch and the vignettes of 1930s cockney life which form the theme have become some of the most entertaining, and effective, of current TV advertising campaigns. The obvious idea was to place Courage best bitter, a new beer, in a traditional context, giving it the virtues that beer drinkers sought after their disillusionment with the "new" beers of the 1970s.

The commercials were expensive. They depicted, in black and white, packed pub scenes circa 1935, with a lively musical

background from Chas & Dave, two cockney pub entertainers. Only in the final shot does colour enter the commercial. Here Courage, and Boase Massimi, were lucky for the Chas & Dave songs for the first two commercials, "Gartchu," and "Rabbit," became pop record successes and the brewery has used the duo in tours of Courage pubs to maintain the momentum.

There have been four commercials to date, which have enough life in them to last through Christmas, and a fifth is planned for next spring: Boase Massimi test all their ads

and the new one is the "tops." The company is spending £1m on television in the southern half of the country. What makes this campaign important is that Courage has replaced a declining brand, Tavern, with a new brand in the most important sector of the beer market. It is already its best-selling line, and, unlike other memorable beer campaigns of the past, there is a strong link between the advertising and the product name. The best bitter advertising brings drinkers into Courage pubs so that there is a knock-on effect in sales of wines and spirits.



A shot from Courage and Company's black-and-white TV commercial, which depicts pub scenes from the thirties

## Persil 'aims to win war'

J. WALTER THOMPSON has handled the advertising for the Lever Bros main brand Persil for 45 years, producing such memorable campaigns as the "What is a mum?" "The Dirt Collectors" and "Persil wastes whiter, and that means cleaner." But this year agency and client face a major challenge: the final arrival in the key low suds detergent market of Ariel Automatic from historic rival Procter and Gamble.

To date the Persil approach has been measured. "We aim to win the war rather than the battle," says Mr Lee Golden, JWT account planner, but with Ariel spending £7m, reportedly the biggest sum ever for a product launch, Persil Automatic obviously has a fight on its hands to preserve its impressive 50 per cent share of the £170m market in low suds detergents, which is growing by 10 per cent a year. (High suds detergents, in which Persil and Ariel are neck and neck brand leaders, are a £100m market.)

Ariel Automatic was launched earlier this month with a commercial slotted in the middle of "Jaws." JWT decided to wait and watch before it decided to modify its own advertising for Persil Automatic. First thoughts are that Ariel and agency Saatchi and Saatchi have taken a traditional approach. Since Persil in the last three years has attempted to change detergent advertising, and is happy with the results, it is rather relieved that Ariel Automatic is sticking to the past.

What Persil Automatic is trying to do in its advertising is to remove any feelings of guilt among housewives using automatic washing machines. The line is that you work so hard you deserve to enjoy yourself in the time saved by advanced consumer durables—hence, since 1978, the use of rock music themes in the commercials, first the Beach Boys "Wouldn't it be nice?" then this year Buddy Holly's "Everyday." The bright and breezy music also greatly increases awareness of the product.

At the same time it is keeping the serious business of washing before the public's mind with its "Winning Team" series of commercials, which links Persil Automatic with the leading machine manufacturers. Traditionally detergent commercials have given the impression that washing is the most important thing in a woman's life. JWT and Persil are trying to get away from this idea. JWT is going to increase its advertising considerably in the next few weeks to counter the Ariel threat, probably spending £4m this year, a big increase on 1980. It will use its mainstream "Winning Team" series, and does not plan to over-react with new commercials. But, according to Lever Bros director Mr Andrew Scott, the main competition will be in economy money off leaflets, and all the costly rivalry of a below-the-line campaign.



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# Self-regulation seen as complement to legal restraints

NEXT YEAR could see the emergence of the strictest-ever controls over product advertising in the UK, with all but point-of-sale promotion for one particular product banned. The product, not surprisingly, is tobacco whose advertising is already circumscribed by detailed voluntary restrictions.

But the agreement on advertising negotiated between the tobacco companies and Government last year is due to expire next summer and following its relatively light escape last year, the tobacco industry is now beginning to fear the worst.

There is a clear belief that the anti-smoking lobby in Parliament will be able to push through a Bill strictly controlling the advertising of tobacco products.

If this happens—and there are still good reasons for believing the Government may pull back from such a step—then there is a fear in the advertising industry that the "domino effect" will take over. Tough controls on tobacco

could be followed by advertising bans on alcoholic drinks, proprietary medicines and other allegedly "anti-social" products consumed by millions.

As if this were not enough for companies and advertisers to be concerned about, there still lurks in the background the EEC's draft directive concerning misleading and unfair advertising. This directive, which is at present being redrafted in Brussels, requires member-states to "adopt adequate and effective laws against misleading and unfair advertising."

About three-quarters of the draft directive is already covered by UK law, but the remaining 25 per cent could cause considerable upheaval in Britain if implemented in its present form.

Control of advertising in the UK currently takes two forms—statutory control and self-regulation. There are some 80 separate statutes, orders and regulations concerned in some way with advertising in the

UK, their main function being to prevent publication of certain categories of misleading or "indecent" advertisements.

Because many advertising practices do not lend themselves easily to precise definition, however, the voluntarily accepted codes of practice which underlie the self-regulatory arrangements are needed to complement and extend the legal restraints.

## Positive

Codes of practice, in fact, provide a more positive approach to advertising control. They can reflect the spirit rather than the letter of the law and can be readily reviewed and updated to take account of changing social conditions and public attitudes.

The principal self-regulatory control system in the UK is administered by the Advertising Standards Authority (ASA) in the print, cinema and poster media. The ASA was established in 1962, but since 1974 it has been financed by a sur-

charge of 0.1 per cent on the costs to the advertiser of advertisements.

Extensive publicity on the role of the ASA has emphasised that all advertising must be "legal, decent, honest and truthful" and the ASA has actively enforced the Code through its twin sanctions of denial of advertising space and publicity for its judgments.

Two reviews of the system in recent years—by the Office of Fair Trading (OFT) and by a working party set up by the Department of Trade—have concluded, however, that the Director General of Fair Trading should be given powers to take out injunctions in the courts against advertisers who flout the ASA's rules. The Government is still considering whether to accept the working party's conclusions.

But the search for an appropriate balance between voluntary and legal controls is full of difficulties. One prime example at present is the regulation governing bargain offer

claims by retailers. The legislation to ban claims such as "worth" £10 really being "worth" £15 was introduced by the last Labour Government and continued by the present Conservative administration. The law has been widely flouted by retailers in their advertising claims, however, and trading standards officers have often found the law both confusing and complex. The ASA also upsets the OFT by suspending various provisions of its self-regulatory codes relating to bargain offer claims.

It seems likely, though, that the OFT's recent six-month review of the issue—which has been presented to Ministers—will suggest some radical restructuring of the law governing such misleading claims.

Mr Gordon Borrie, Director General of Fair Trading, believes that the advertising industry may at times be oversensitive to criticisms. "Any comment on advertising—particularly if it originates from outside the industry—is too

often and too readily labelled 'an attack' and any questioning of advertising is too often answered by exaggerated claims and resounding assertions that freedom of speech is at stake," he says. "I find this sensitivity to criticism all the stranger in an industry which has a wealth of talent, inventiveness and flair and which claims for itself the right to influence public opinion through all the pervasive techniques which modern communications provide."

## Philosophy

But Mr Borrie also agrees that on many matters the Government and advertising industry share a common philosophy. The Government is committed to promoting competition in industry and Mr Borrie points out that "clearly advertising is an important factor in furthering the competitive marketing of goods and services of all kinds."

Yet he also makes it clear that "even the strongest supporters of the free market system have

long accepted that some form of effective and efficient control over the content of individual advertisements is essential for the sake of the consumer and reputable trader alike."

Mr Peter Thomson, Director General of the Advertising Standards Authority, agrees that "there is widespread agreement in business that some constraints on advertising are inevitable and even desirable."

But he also acknowledges that "there is probably a general wish that no more controls be imposed."

Mr Thomson also draws atten-

tion to the attack on the wider front posed by attempts to limit advertising for foreign imports. "In responding to threats of this kind, the advertising business finds itself in a quandary," he says. "It has spent so many years convincing advertisers that advertising is essential for the success of their business that it is now being asked to limit its own activity."

Mr Thomson does not want to put a time scale on when such emerging pressures will lead to increased controls. But he agrees that when the agreement runs out next year, "I would not put my money on a relaxed, free-market advertising landscape being a contributory factor in media profitability for many months longer."

David Churchill

## Total expenditure shows surprising strength

IN VIEW of the depth of the current recession in the UK, it hardly comes as a surprise to learn that the advertising industry is at last suffering along with most other categories of business. What is surprising, however, is that advertising expenditure in total has fallen by only a very small percentage since the 1980s.

The accompanying table shows the latest AA estimates for advertising expenditure at constant 1975 prices over the 1979-81 period, for Press and television. It can be seen that Press and TV advertising expenditure together, in real terms, actually increased by 2 per cent in 1980 compared with 1979 and is forecast to fall by only 4 per cent in 1981 compared with 1980.

Given that the increase in 1980 was to some extent artificial (reflecting overspill of expenditure from the 1979 TV strike more than any other single factor) and that the fall in 1981, small though it was, was therefore exaggerated, it can be seen that the fearsome 1980-81 recession has succeeded in making only the tiniest dent

in total advertising expenditure in the UK.

This phenomenon is particularly puzzling in view of the fact that in previous recessions advertising expenditure has been cut dramatically. Superficially, it is even more puzzling when the figures are disaggregated. Table 2 shows that the overall fall of 4 per cent in advertising revenues projected for 1981 is composed of a 2 per cent fall in TV advertising, a 2 per cent fall in Press display and a 12 per cent fall in classified advertising.

Why should classified advertising have been affected so seriously but display hardly at all?

## Recruitment

The fall in classified advertising is easy to explain. A large proportion of total classified advertising is job recruitment advertising, and with most organisations involved in shedding as opposed to recruiting labour, it is hardly surprising that total classified has been hard hit.

The relative strength of display advertising can be explained in a variety of ways,

but the most obvious reason lies in the fact that consumers' expenditure has not fallen during the present recession.

Display advertising expenditure is linked for obvious reasons to consumers' expenditure and the continuing buoyancy of consumer goods markets—as opposed to industrial and intermediate goods markets—has clearly been a principal factor in the continuing strength of display advertising expenditure. Other special factors such as unusual rises in the amount of advertising in particular markets like motor cars and banking services have also helped.

In addition it has been suggested that the rise in the value of sterling (until the recent fall) encouraged importers to increase marketing expenditure in the UK. Yet another explanation is that many manufacturers have been loth to cut advertising budgets after their experiences in 1974-75, when budgets were cut back very sharply.

Whatever the reasons, it is clear that display advertising in total remained reasonably stable up until the end of the

third quarter of 1981, and shows little sign so far of being about to fall off sharply.

The \$64,000 question, as always, is what happens now? With "real" consumers' incomes at last apparently falling, as many pay increases have fallen to a level below that of price inflation, and with mortgage payments and other costs rising, it is quite possible that consumers' expenditure will fall. In addition, the second major determinant of advertising expenditure levels—profit levels—is unlikely to provide a compensating strength for the falling level of consumers' expenditure if interest rates stay up at their present levels.

It is quite possible, although far from certain, that this view of falling consumers' expenditure and falling profit levels will prove the correct one for the next two or three months. If it does, there must be a possibility of a sharp fall in display expenditure taking place early in 1982, unless some other factor, such as a fall in savings, takes place to compensate for declining personal and cor-

porate incomes. Taking a slightly longer term view, however, there are grounds for expecting some sort of renewed economic growth.

Although the sort of rapid recovery in economic growth in late 1981 and in early 1982 being projected by Ministers and most forecasters some months ago now looks most unlikely, it would appear that the proximity of the next election is likely to encourage the Government to take some form of reflationary action well before mid-1982, if the economy continues to fail to show signs of recovery unaided.

## Bankrupt

The political pressure currently still building up on Mrs Thatcher will probably prove increasingly difficult to ignore over the coming months. There are very few examples in British history of governments committing political suicide by going into elections with policies they believe in, but which, rightly or wrongly, appear bankrupt to a sizeable proportion of the electorate. There

must therefore be a strong chance of government action later this year or early next to reflate the economy in the traditional pre-election manner.

Although there are considerable constraints on what the Government can do in the short term, even very modest reflationary measures should be enough to ensure a small increase in display advertising expenditure in 1982, of 1 to 2 per cent compared with 1981 levels.

In addition, it is very likely that the fall in classified expenditure which was continued (in real terms) throughout 1980 and 1981 will finally end in the last quarter of 1981. Thereafter it is likely that increases in expenditure should take place, with an increase of around 5 per cent (in real terms) in 1982 as a whole compared to 1981.

This relatively optimistic forecast can be suggested because even the prospect of a very small revival in the UK economy will affect the prospects for classified advertising. Classified advertising appears to conform to a trade cycle which is rather

## UK ADVERTISING OUTLAYS ON PRESS AND TELEVISION

(£m at constant 1975 prices)

Year	Total	TV	Press	Display	Classified
1979	1,642	246	796	438	297
1980	1,667	317	759	433	257
1981	1,626	309	711	435	236

## PERCENTAGE CHANGE

Year on year	Total	TV	Press	Display	Classified
1980/79	2	29	-5	-1	-12
1981/80	-4	-3	-6	2	-13

Source: AA Forecasts

different in nature from the display cycle.

Although classified advertising is dependent on economic growth, there appears to be a much more highly geared linkage between classified advertising and economic conditions than is the case for display. Thus even a small revival in the fortunes of the economy should lead to a quite pronounced revival of classified advertising.

To conclude, advertising expenditure has fallen very little

over the past year or so of severe recession. Although a major cut in consumers' expenditure and/or profit levels could still cause total advertising expenditure to fall in 1982, the proximity of the next election and the nature of the link between advertising and the economy, renders this possibility small.

M. J. Waterson  
Director of research  
Advertising Association  
London

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\*Source NRS July 1980 - June 1981



## WORLD ALUMINIUM INDUSTRY

## When the growing had to stop

By Roy Hodson

UNTIL RECENTLY the world's aluminium companies had a great deal to be optimistic about.

For many years they held firm expectations of annual growth in aluminium sales running ahead of the world rate of economic growth. In most years events came to pass as they had predicted. So they ordered more alumina plants, smelters and rolling mills, and extrapolated the sales graphs upwards to new dizzy heights for the years ahead.

Admittedly there was a price to pay for the seemingly unstoppable expansion of the industry. Continuing heavy capital investment caused the returns to shareholders to be well below the ruling levels in the metals and engineering sectors. But it was usually possible to find the cash for an industry investing so hard in its own future.

It is still possible to find pessimists in aluminium who talk about "getting back on track" with annual growth in aluminium production of

becoming a deeply cyclical enterprise like its older competitor, the steel industry.

The chart, prepared by British Aluminium as part of an internal study, illustrates the argument. It shows how during each succeeding period of rising stocks since early in the 1970s the free market price for aluminium metal has moved sharply below the British Aluminium list price.

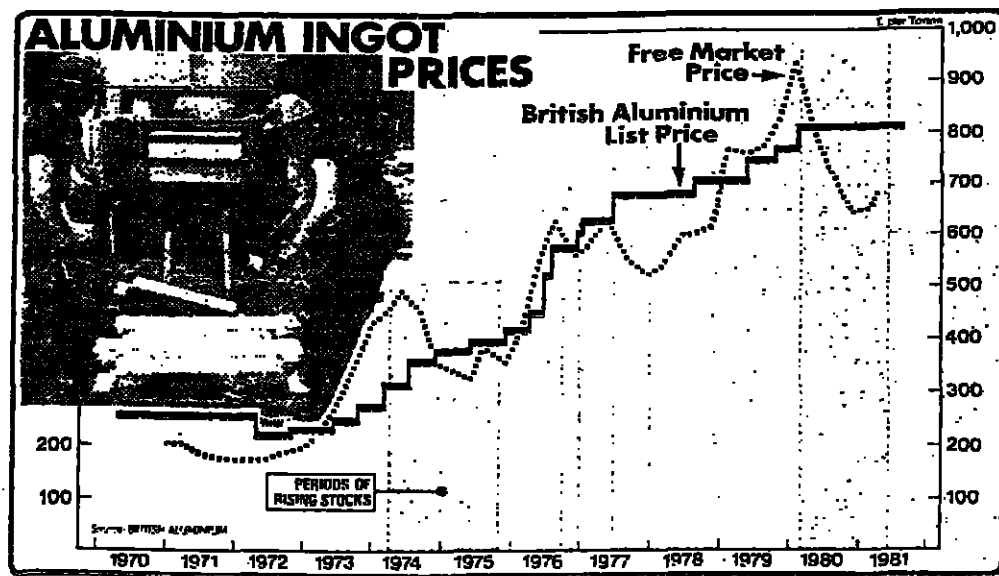
Four periods of rising aluminium stocks have been plotted during the last nine years. On each occasion the cyclical relationship of falling free market prices during an increase in stocks has become more apparent and price differences have widened.

For the last three years the London Metal Exchange has traded aluminium successfully in spite of the concerted opposition of the big producers in the early days of the scheme. The LME now has stocks of more than 100,000 tonnes of aluminium in warehouses. Although such a quantity represents hardly more than a blip on the total non-communist world trade of 13m tonnes a year the LME daily price has, nevertheless, established itself as a barometer which shows the increasing volatility of realisable aluminium prices.

Every aluminium producer has his list price. As the trading cycles in the metal have become increasingly vigorous, however, what has really mattered in the market place has been the level of discounts a producer is prepared to offer during periods of depressed free market prices.

Sometimes the divergences can be startling. On the same day that the London Metal Exchange shaved £19 off the price of a tonne of aluminium as part of a general reaction to gloomy stock markets worldwide, Alcan's British subsidiary was publicising a carefully-laid scheme to raise the price of its metal by £50 a tonne by cutting out discounts. Alcan sorely needs the extra money to offset some of its recent increases in manufacturing costs at its Lynemouth smelter, in the North-East, and the high cost of its raw materials priced in U.S. dollars.

The British aluminium industry is suffering acutely during the economic recession. Both of the leading smelting companies, Alcan and British



Bob Hutchison

Aluminium lost more than £1m a month each during the first half of the year.

Since then, conditions have worsened. Every significant company operating in the British market is currently losing money on its operations. British Aluminium and Alcan have struggled to obtain the best prices they can for metal exported from their smelters at Lynemouth and Lymington. The crunch came for the British industry in September when two companies—Anglesey Aluminium (owned two-thirds by Kaiser and one-third by RTZ) and Alcoa—decided that production must be cut in Britain.

The Anglesey smelter had been producing at a rate of 112,000 tonnes of ingot metal a year which was some 16 per cent beyond its rated output. The last few percentage points of its production were being achieved by purchasing power from the Central Electricity Generating Board at higher rates than the standard power contract. The standard cost of power to the smelter was fixed in the 1960s by the Wilson Government and is known to be at a preferential rate compared with the usual industrial tariff—although wild horses will not drag the actual electricity charge figure from either the Government or the smelter owners.

## FORECASTS FOR 1981

Ingot aluminium (millions of tonnes)		
	Output	Sales
North and South America	6.78	5.85
Europe	3.57	4.15
Africa	0.49	0.16
Asia	1.71	2.53
Australia and New Zealand	0.57	0.30
Total	13.42	12.99

Source: Anglo-American and Co., and Hargreaves and Williams

metal competitively with most of the European competition.

If, however, a future government decided to abandon preferential power allowances for the three smelters their future would immediately be in jeopardy. They cannot compete with the new Australian and Brazilian smelters and the Canadian smelters, using cheap power and often near to bauxite and alumina sources.

with a year ago. Meanwhile, forecast output during 1981 of some 13.4m tonnes is likely to exceed demand by nearly 0.5m tonnes. Unsold stocks of aluminium have been rising for more than a year and are likely to reach 3m tonnes (worth some £20m) before the end of the year. Servicing a debt of that magnitude is a daunting prospect and is sufficient to rob the majority of aluminium producers of much of their profits.

The big producers are all, to varying degrees, locked into big expansion schemes to produce aluminium in parts of the world where they have not operated in the past, but where they believe they have secured new sources of cheap electricity, the vital ingredient for the smelting of alumina into aluminium metal.

A first reaction to the disappearance of growth in the aluminium business and an actual decrease in demand for the metal has been to turn some of the more ambitious plans when and where such economies have been possible.

The Australian programme which was destined to make Australia the second biggest producer of aluminium in the world (after the United States) within 10 years has been savagely downgraded recently.

The Spector Report, which monitors the aluminium industry, is now forecasting annual growth rates of aluminium production in the non-communist world of between 1 and 3 per cent up to 1983, rising to between 4 and 5 per cent up to end-1985. During the past few months, about 1m tonnes of production capacity has been cut from Spector's projections for the size of the industry by 1986.

In many countries where there is cheap power, or bauxite, or both, plans are being laid for local aluminium production. In combination of Third World political and economic forces involved in that movement is likely to alter the present structure of world aluminium production. In the past three years the London Metal Exchange has opened the previously closed world of aluminium trading to a surprising extent. Pressure from developing nations to have a greater say in their fledgling aluminium industries is likely to provoke even more fundamental changes in the world of aluminium during the next few years.

## Lombard

## Deciphering Reaganspeak

By David Buchan in Washington

RONALD REAGAN is a genuine problem sometimes. On occasion, he seems either ignorant or incomprehensible. One such occasion was the October 16 Press interview he gave in which he appeared—to worried Europeans—to see Europe as a self-contained battlefield, where nuclear conflict could leave the U.S. unscathed.

Of course, it generally takes two to create a misunderstanding. Europeans are sensitive, that so much talk these days in Washington is of nuclear weapons for the European front—Cruisers, Pershing, Neutrons. Some of them are quick to believe the worst—that Mr Reagan is stockpiling nuclear weapons in Europe for a war from which the U.S. would somehow be insulated.

Mr Reagan means no such thing, as the State Department and White House eventually spelled out with some precision. But clear communication across the Atlantic is more important than ever, given the divergence in U.S. and European military and political philosophy, and Mr Reagan was anything but clear in his October 16 interview.

He was asked if a limited nuclear exchange between the U.S. and the Soviet Union was possible or whether escalation to all-out nuclear war would be inevitable. "I could see where you could have the exchange of tactical weapons against troops in the field without it bringing either one of the major powers to pushing the button," Mr Reagan replied.

A perfectly lucid answer, but dangerous—since it could suggest to Moscow that it could risk a local nuclear war in Europe without automatically bringing U.S. intercontinental missiles down on Red Square.

Mr Reagan felt the need to qualify this answer, in particular to assure allies he was serious about next month's start of negotiations with the Russians to reduce medium range weapons on both sides. But he totally floundered.

According to the White House transcript, he went on to say: "These are the weapons, these now what I call strategic, these theatre weapons, that are in the

theatre of war, potential war, but would be used strategically, that we want the weapons, and that's what we're going to start talking about on November 20." (Mr Reagan meant November 30).

Much of the interview was unfortunately in the same vein of jargon, and not being in plain English could not be translated into plain French, German, Dutch or Italian.

Now, Mr Reagan is a very good communicator of a script. The public reaction to his televised speeches—much of his own drafting—on the economy attest to this.

But, outside set speeches, he can be easily flummoxed. He is clearly aware of this. Sometimes he is implausibly overprepared, as on October 1 when he pulled out a quote from Ibn Khaldun, a medieval Arab sage, to show the lineage of supply-side economic theory.

Caught unawares by a random question at White House Photo Opportunities, Mr Reagan often cannot resist the temptation to attempt an answer. His aides are all too well aware of this and frequently tell him "you don't have to answer that."

Last year the cartoonist Doonesbury conducted his readers on an unkind tour around Mr Reagan's brain. Our tour ends in the pre-consciousness, the mind's great staging area. It is here that Reagan's subconscious thoughts lie poised for admittance to full consciousness, where they can then be analysed and edited.

In recent years, however, campaign pressures have forced Reagan to save time by circumventing this last critical stage of the intellectual process. As a consequence, many of Reagan's ideas on subjects ranging from tree pollution to the Ku Klux Klan find full vocal expression the instant they occur to him.

This highly partisan jibe had enough of a grain of truth in it to be slightly frightening, even at the time. Now that the President is dealing with nuclear weapon policy, the need for reflection, careful phrasing and precision is all the more important.

## Letters to the Editor

## It is nearly time to come to a decision on Berec

From Mr L. Orchard

Sir—The time is fast approaching when the shareholders of one of the largest and most successful battery companies in the world have to make a decision either to stick with their investment or sell-out at a "catsmeal" price in a financial group whose success to date has been achieved by buying companies and moulding them into a financial conglomerate. I refer to the Hanson offer to Berec shareholders.

In the highly technical field of electro-chemical systems the Berec Group has one of the best research teams in the world which has enabled it technically not only to keep up with rapidly advancing technology, but also to initiate new and improved products.

Research, as we all know, costs money. Berec has always had a further problem in that the scale of its manufacturing operations needs support from a substantial engineering division, whose function it is to design plant unobtainable else-

where, to put together very accurately battery systems at speeds of many hundreds per minute—such developments take several years. In the last few years no fewer than four new primary systems have been developed, namely alkaline-manganese, silver oxide, zinc air and lithium, which has put considerable strain upon the Berec research and development teams.

But that work is now more or less concluded and as the economies of the world pick up Berec is ready to take full advantage of increasing markets and further advances in the development and use of battery operated products.

Both its markets in the 110 different countries in which it trades, and its profits, should show substantial increases without any assistance from Hanson.

Hanson recognises this and that is why it is trying to acquire Berec while Berec's share price is low—depressed by poor financial results in the last two years and by the depressed state of the London Stock Exchange.

Having spent more than 40 years in the battery industry I know it better than most, and I also know its great potential. I therefore, say in my fellow shareholders in Berec, "What can Hanson do for Berec that Berec cannot do for itself?" Answer—nothing.

We are being pressurised to relinquish our interest in future Berec profitability in favour of sharing it with existing Hanson shareholders, without Hanson making any contribution whatsoever to that future prosperity.

Through the courtesy of your columns, Sir, I wish to alert Berec shareholders so that they do not fall into the Hanson trap of parting with a very good asset on account of vague assurances from the chairman of Hanson. Do what I am doing. Drop the Hanson paper in the wastepaper basket where it belongs.

L. W. Orchard,  
The Maltrags,  
High Street,  
Crickham,  
Maidenhead, Berks.

## Incomprehensible to the non-accountant

From Mr D. Goch

Sir—Professor Myddelton (October 23) has pursued a long and tedious campaign to have constant purchasing power accounting reinstated in place of its usurper, current cost accounting.

The system of current cost accounting was adopted as a child of political expediency and it is sad that the accountancy profession lacks the moral conviction to stand by CPP as its own first choice. Indeed, the Sandilands committee acknowledged in its report that it was the system most favoured by industry.

Judged by the views expressed in many annual reports, current cost accounting is short on cost-effectiveness and long on complexity. Those who make the case that historic cost accounting no longer provides a sound base for preparing financial statements do not enhance their credibility when they advocate CCA as the best alternative—built, as it is, on shifting sands of subjective judgments.

More to the point, published accounts are becoming, as a consequence, ever more incomprehensible to the non-accountant. Anyone who doubts that view should heed the findings

of the recent research report on a project that sought to assess the degree of understanding of financial statements within a sample population of financial analysts, investment managers and others who would be expected to use annual reports in their daily work.

Constant purchasing power accounting at least has the virtue of being a system of inflation accounting— which CCA never will be.

Desmond Goch,  
4 Paddock Wood,  
Harpden, Herts.

## Could recovery be sustained?

From Professor H. Pick

Sir—One of the UK's recurring problems during periods of fast economic growth has been "overheating." This, as readers will know, is an imbalance between sectors of the manufacturing industries which leads to supply shortages and therefore to a restraint on output.

I was reminded of this fact by the headline in October 26 front page news summary, announcing an "Economic boom by 1983 forecast" by a Liverpool University research group.

The UK's manufacturing

industries have contracted during recent years. Could your paper, or any of its readers, supply statistical information on the productive capacity of the remaining capital stock which would indicate whether or not this is sufficiently in balance to sustain an acceptable rate of recovery in output? If it is not, what would be the effect on the UK economy if the next period of world wide economic growth should also lead to a commodity boom?

(Professor) H. J. Pick,  
The University of Aston in Birmingham,  
Gosta Green, Birmingham.

## Logic of claims over EEC membership

From Mr T. O'Brien

Sir—If some people, such as the director of the European Movement (October 26) wish to argue that the sale of North Sea oil is an advantage we derive from membership of the European Community, then others might as logically claim that an unemployment figure of 3m-plus is one of the disadvantages.

T. P. O'Brien,  
Innisfree, Seal Square,  
Selsey, Chichester, Sussex.

## Increased instability with Cruise missiles

From Mr G. Strang, MP

Sir—(Ian Davidson's observation (October 26) that "there are characteristics in the latest generation of weapons which tend to make the situation less stable" is something of an understatement.

He rightly focuses on the ominous development of a U.S. counter-force strategy which implies a Western first strike at the Soviet Union. If American missiles are to knock out Soviet missiles before they leave their silos, they must clearly have to be fired first. Counterforce undermines deterrence.

The deployment in 1983 of U.S. cruise missiles in the UK and other western European countries would be a further lurch towards increased instability. Because land-based cruise missiles are intrinsically unverifiable, their deployment would virtually put an end to the prospect of effective arms control and reduction.

Prime Minister Margaret Thatcher should advise President Reagan that if he does not negotiate "a deep-cut SALT III" with President Brezhnev within the next year or two the campaign for nuclear disarmament throughout western Europe will be unstoppable.

Gavin Strang,  
House of Commons, SW1.

## No substitute for profits

From Messrs G. Edwards,

F. Beldern and W. Poeton  
Sir—Your leader "No substitute for profits" (October 26) doesn't seem to take account of the fact that profits are the result of long-term finance.

Consider a project earning say 30 per cent p.a. If a seven-year loan is available at 8 per cent net, this project is profitable, as the repayment of capital and interest only requires an annual repayment of 19.21 per cent—well below the 30 per cent repayment as at present.

Furthermore, it was the group's findings that some of our plant companies were completely with the banking situation in the UK and did not wish to borrow money. We concluded that less competition creates complacency, and was a positive cause of lower profits.

George Edwards, E. A. Baldwin,  
W. G. Poeton  
(Members of the Grylls Study Group),  
c/o 22 Castleton Road,  
Widford, Essex

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## BIDS AND DEALS

## Suspension of IMI associate

Paris, 28 October. A French associate of the Midlands metal group has been allowed to temporarily suspend its business.

A leading French partner in the group, which has been suspended by the commercial tribunal in Paris, said that the application for suspension was the result of continued adverse trading conditions in France and Italy to reduce costs in line with reduced sales.

The tribunal must submit within three months a plan for reconstruction and reconstruction to be implemented over a three-year period.

## ALEX. HOWDEN

On October 23, J. Henry Howden, 30,000 shares in Alexander Howden Group, which is an adviser on behalf of the group, was suspended at an average price of 143p as was the sale of 30,000 shares by Schroder Wagg & Co. on behalf of discretionary clients reported yesterday.

On Monday, Schroder Wagg & Co. sold 30,000 Alexander Howden shares at 144p on behalf of discretionary clients at the same time as the sale of discretionary clients.

## JONSON MATTHEY

The Foreign Investment Review Agency of Canada has approved Johnson Matthey's acquisition of Membrandt Pasty Mfg.

The purchase of all the shares will be completed on January 4.

## A. B. Electronics sees long-term opportunities

In his annual statement Mr Henry Kroch, chairman of the A. B. Electronics Products Group, says that following a period of declining economic conditions he does not wish to appear over-optimistic, but he sees good long-term opportunities arising from the strategy the directors have adopted.

He says the directors firmly believe that the group will reap the benefits of the many measures taken during the past 10 years.

Mr Kroch points out that resources have been directed to areas where the group sees scope for the future. This has resulted in accelerated development in the non-component activities featured in the sub-group A. B. Instruments.

Additional funds were also given to the group's foreign activities.

As reported on October 1 the group incurred a pre-tax loss of £22,750 (£218,278 profit) for the year to June 30 1981 despite declining to profit in the second six months.

The accounts show shareholders' funds at £26.2m (£27.3m). Fixed assets were higher at £13.1m (£5.91m) but net current assets declined to £1.7m (£3.8m).

Meeting: Cardiff, November 20 at 11.30 am.

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1980-81	Company	Price	Change	Div. (%)	Actual	Yield
High	Low	100	100	100	100	100
114	100	100	100	100	100	100
115	100	100	100	100	100	100
116	100	100	100	100	100	100
117	100	100	100	100	100	100
118	100	100	100	100	100	100
119	100	100	100	100	100	100
120	100	100	100	100	100	100
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200	100	100	100	100	100	100

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## Decision imminent over bid for Hiltons Footwear

BY DUNCAN CAMPBELL SMITH

THE Hiltons Footwear board is set to make a final decision on the takeover bid from Ward White, the shoe manufacturer, which has undertaken to increase its cash offer from 185p to 180p per share on condition that Hiltons' directors recommend acceptance to their shareholders.

The recommendation must be announced by Friday at the latest.

The new offer values Hiltons at £2.2m, against £2.9m implied by the old bid. It would carry the same terms and conditions as the earlier one, set out in the offer document of October 19, though Ward says it will also consider the provision of shares and loan note alternatives.

Ward's advisers, Morgan Grenfell, said the way ahead looked "clearer" as a result of the expiry on Monday night of irrevocable undertakings given by 40.23 per cent of Hiltons' shareholders to accept a proposed merger with George Oliver (Footwear). Plans for the

merger were announced on September 25 but no further announcement has been made since that date.

Meanwhile, Ward has busily pursued its bid which it announced on October 14. The company has accumulated since October 1 25.3 per cent of Hiltons' equity through purchases in the market and Mr Philip Birch, Ward's chairman, has persevered with talks to persuade the board of the business strategy behind the bid.

Hiltons initially rejected it. The company said 185p per share was "inadequate" and added that it was "not convinced that the proposal has commercial merit". But talks continued between the two companies and were understood to have been making some progress by the end of last week.

On Friday, Hiltons asked for its shares to be temporarily suspended on the Stock Exchange. Talks intensified over the weekend. "We knew there

was a development in the offing when we suspended the shares," said Mr C. R. Hilton, the company's chairman, "and we are hoping things will crystallise very shortly."

Mr Hilton declined to comment on the relative merits of the Ward bid and the Oliver merger. But Ward's chairman said he remained optimistic that Hiltons' board was now "open to persuasion."

Ward has insisted throughout that it "would welcome the continuing involvement" of Hiltons management in developing the business as a Ward subsidiary.

Whatever the success of Ward's new bid, the company and its advisers see little prospect of the Oliver merger proceeding as envisaged. A key factor in the success or failure of the Ward alternative will be the attitude of the Hilton family whose various members control more than 53 per cent of the equity.

## Hanson replies to Berec letter

THE BATTLE between Hanson Trust and the board of Berec, the battery group, to win the allegiance of Berec shareholders went a stage further last night with a strongly worded letter from Sir James Hanson.

Responding to a letter to shareholders from Mr Colin Stapleton, the Berec chairman, on Monday, the Hanson chairman reiterates his company's case that under its present

management the battery group has not earned an adequate return on its assets "and now is the time for change."

Against a background of conflicting stockbrokers' reports on the present outlook for Berec, his letter presents the bid as a chance for shareholders to benefit from any improvement in the group's profitability under Hanson's management.

At the same time, the offer of Hanson stock rather than cash

for Berec shares allows an investment in one of the UK's most consistently successful companies, says Sir James.

Pointing out that Berec's share price was 53p before Hanson disclosed any interest, the letter asks Berec shareholders to consider what will be the price of the stock next week if Hanson's offer lapses on Saturday. Last night, the shares closed unchanged at 116p.

## Photo-Me's heavy spending

CONFIDENCE that business will progress and profits will expand is expressed by Mr E. F. Weston, chairman of Photo-Me International. Unlike most businesses in the present recessionary conditions the group has been expanding, and as reported on October 9 1981 pre-tax profits for the year to April 30 were only slightly down, from £2.2m to £2.16m.

In each of the past two years the company has spent £2.5m in investing in additional photo studios and the increased number of sales outlets has helped the volume of business to rise. Orders from foreign distributors are continuing to flow in and the manufacturing division is at full stretch.

"While others around us are shedding labour," says Mr Weston in his annual statement, "our small workforce in the UK has been increased by 15 per cent."

During the year to end-April the number of photos sold through each studio fell because of the recession. The position was partly aggravated by the company's reluctance to increase selling prices in line with increasing costs, so affecting the total volume of sales.

Mr Weston says that, having

## Microfilm Repro. expansion

Compared with a forecast of not less than £190,000, Microfilm Reprographics has turned in pre-tax profits of £197,812 for the year ended June 30 1981 compared with £130,902. Turnover expanded from £1m to £1.39m.

Although there is no dividend for the period, the directors intend, subject to profits being at a satisfactory level, to declare in interim and a final distribution for the current year.

After tax of £29,489 (£52,155) and minority interests of £6,878 (£4,506), the attributable balance carried through at £29,475, against £74,240.

Earnings per share of this Unlisted Securities Market company are given as 3.56p, compared with 2.97p.

In his interim report Mr W. E. Williams, the chairman of W. Williams and Sons (Holdings), says that since July there has been no positive movement in trade levels and he cannot foresee any rapid turnaround in the group's trading pattern this year.

As a consequence he says more redundancies have been implemented and further measures to rationalise the group's production facilities are being urgently considered.

With the present state of trade and the gloomy forecasts from various national bodies Mr Williams is pessimistic for the immediate future, although he says recently, some headway has been made in obtaining new and potentially significant customers for castings and also in developing a new product in the oil filtration market.

They add, however, that the industrial and export businesses suffered from exceptionally difficult trading conditions during the year, stemming mainly from external economic factors.

After tax of £223,000 (£475,000 credit) net profits came out at £4.92m, against £5.92m, or 2.3 per cent (3 per cent) of turnover.

As at June 30 the balance sheet shows fixed assets of £26.13m (£24.43m), net current assets of £18.01m (£14.92m) and shareholders' funds of £38.08m (£34.11m).

On a CCA basis, pre-tax profit is reduced to £3.61m.

## LONDON TRADED OPTIONS

Oct. 27. Total Contracts 824, Calls 610, Puts 214.

Jan. April July

Option Exercise price Vol. Closing offer Vol. Closing offer Vol. Equity close

BP (a) 320 24 12 32 44 390p

BP (a) 320 14 2 18 30 11

BP (a) 320 6 3 18 30 11

BP (a) 320 28 1 14 25 18

BP (a) 320 14 1 14 25 18

BP (a) 320 14 1 14 25 18

BP (a) 320 14 1 14 25 18

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## Hallite urges rejection

Mr J. Gordon, chairman of Hallite Holdings, has written to shareholders urging them to reject the bid from General Tire and Rubber Company (South Africa).

The board regards the offer as unwelcome and wholly unacceptable. Holders are advised not to sell their shares and to ignore the offer document. The chairman will be writing shortly to explain the reasons for rejection.

## ARGYLL LINFOOD

Farmure Gordon and Co. acting on behalf of Argyll Foods on Monday purchased in the market 504,001 ordinary shares of Linfood at 169p.

Argyll, together with an associate, now hold an aggregate of 13,564,000 Linfood ordinary shares (23.89 per cent), and £580,000 nominal of the Linfood 12 per cent convertible loan stock.

## MUIRHEAD

Cyt Corporation, a subsidiary of Tyro, has completed the acquisition of a total of 50,000 ordinary shares in Muirhead, and increased its holding to 3,431,500 ordinary shares (28.66 per cent).

## PROVIDENT LIFE



## Companies and Markets

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Harrisons & Crosfield  
down £6.4m first half

TAXABLE PROFITS of Harrisons and Crosfield, plantations, chemicals, timber group, were down \$6.45m to £20.02m for the first six months of 1981, but present indications are that second-half profits will show a very substantial improvement over those of the first, the directors state.

Pre-tax surplus for the whole of 1980 was £31.02m from turnover of £720m; first-half turnover amounted to £360m, a fall of 25m.

Earnings per £1 share are well behind at 14.6p (23.1p) but the interim dividend is maintained at 7.5p net—last year's final payment was 20.5p.

Operating profits fell by over 55m from £28.85m to £20.49m with all divisions showing a downturn, especially plantations

and timber and building supplies. The split was: plantations £10.49m (£14.91m); chemicals and industrial £4.53m (£5.02m); timber and building supplies £2.89m (£6.01m); general trading £2.58m (£2.91m).

Weather conditions adversely affected crops in the plantations sector and, with lower commodity prices, profits suffered.

The directors say, however, that crops from the main areas of Malaysia and Indonesia will show a substantial increase in the second half with consequent profit improvement.

In the UK demand for chemicals continued at last year's low level with results from the manufacturing businesses being disappointing. Chemical side in the U.S. is performing well, however.

The start of the year saw demand at the lowest level for years on the timber and building side, but trading has improved since then and directors say that second-half profits will be well ahead of those of the first six months.

Above the line, associates' share was £1.92m (£3.4m), investment income amounted to £319,000 (£291,000) and the pre-tax figure was struck after much lower interest of £2.71m, compared with £5.06m.

After tax of £9.74m (£12.95m), minorities of £1.33m (£1.92m), and preference dividends of £60,000 (same), the available balance came through at £8.8m against £11.54m.

Interim ordinary distribution will absorb £4.67m (£4.33m). See Lex

Viking Resources unchanged  
—U.S. activity 'attractive'

PROFITS AFTER tax of the Viking Resources Trust slipped from £152,378 to £150,977 in the six months to September 30, 1981.

The interim dividend is being maintained at 0.4p net per 25p share (on capital increased by a one-for-one rights—adjusted comparative 0.26p) against a total last year of 0.5p (0.52p adjusted) paid on revenue after tax of £321,437.

Earnings per share are given as 0.36p (0.76p before the rights, and 0.35p adjusted). The directors of this investment trust, specialising in listed and unlisted securities in natural resource development, believe that the current exploratory activity in the U.S. provides attractive investment opportunities—especially in companies providing equipment and ser-

vices to the exploration industry. At the end of the six months, total assets stood at £40.5m (£30.7m) comprising: UK investments of £3.9m (£7.5m), overseas investments of £35.8m (£23.1m) and net cash and deposits of £800,000 (same). This was financed by equity of £39.4m (£29.7m) and debt of £1.1m (£1m). Net assets per share are given as 58.4p (148.4p before the rights, and 56.55p adjusted).

Total income for the period amounted to £533,642 (£404,635) and tax took £140,332 (£90,922). Tax on franked income was £15,302 (£45,466), overseas taxes were £45,492 (£34,958) and corporation tax on net franked income less interest, expenses and withholding taxes was £76,638 (£7,498). On April 28 1981 the trust re-

paid the remaining balance of US\$2.5m of its multi-currency loan and refinanced this sum by a five-year multi-currency facility which has been drawn in the sum of £1.15m.

## ASPREY

At the extraordinary meeting of Asprey and Co resolutions to approve the proposed capital reorganisation were duly passed.

Dealings in the ordinary shares of the Unlisted Securities Market are expected to begin tomorrow. Dealings under Rule 163 (2) ceased yesterday.

Dealings in the new 9% cent cumulative preference £1 shares on the Stock Exchange are also expected to begin tomorrow.

Plain sailing  
at Gold Fields

LORD ERROLL of Hale chaired a remarkably smooth meeting of Consolidated Gold Fields shareholders at the Intercontinental Hotel in London yesterday. For once, there were no protests from the anti-apartheid groups while other shareholders were content to do little more than vote for the various resolutions.

The latter were unanimously passed after some discussion regarding the wording of the resolution approving the London group's purchase of shares in America's Newmont Mining.

The chairman disclosed that the holding in Newmont has now been increased via market purchases to 16.2 per cent at an average cost of some \$58 per share. The current price is around \$45.

As already reported, the agreement reached with Newmont allows for Gold Fields to increase its stake to a maximum of 26 per cent until end 1984.

In the meantime, Newmont will issue 1m new shares to Gold Fields for \$72m and the latter has undertaken not to bring about any change in the control or management of Newmont but will seek board representation.

However, Lord Erroll made it clear that in the event of any attempt by other parties to move in on Newmont—and there is no sign of this happening at the moment—Gold Fields would be prepared to raise its holding to 49.99 per cent if necessary.

The partners in the venture, MIM Holdings, Tetra Australia and AAR, a subsidiary of the industrial and mining group CSR, hope to begin production from the pilot plant in about 10 months, with production on a commercial scale starting in 1983.

The next stage in the development of Honeymoon is for the partners to seek Federal Government authorisation to negotiate sales of uranium oxide with overseas customers.

Total estimated reserves at the deposit are 3,400 tonnes of uranium oxide, and at full production the project is expected to produce 450 tonnes a year. This level of production is not expected before 1985.

## CONTRACTS

GEC LARGE MACHINES, Rugby, has received an order from GEC Electrical Projects, Rugby, for the supply of eight Unirig dc motors for Atlantic Drilling Company. Each motor with CACW enclosure will be rated 800 hp at 1100 r/min 750V and will be used to drive draw-works, mud pumps and a rotary table. The machines will be installed on the semi-submersible drilling vessel 'Benreoch' being built in the South Korean shipyard of Daewoo Shipbuilding and Heavy Machinery. The company is supplying the four main diesel driven generators. Total value of the two orders is over £300,000.

HENRY BALFOUR AND CO., Leven, Fife, has been awarded a contract valued at £175,000 from BP Chemicals, for the manufacture of a Cumene oxidation reactor for the No. 3 Phenol plant at Grangemouth. The reactor, which will weigh 50 tonnes when complete, is made of 20 mm thick type 321 stainless steel clad carbon steel plate. Stainless steel coils and air sparge pipes are fitted internally. The reactor will be supplied, insulated and clad, with galvanised carbon steel sheeting. Access ladders and platforms will also be fitted on site before erection.

## MINING NEWS

Asarco remains hopeful  
while profits wilt

BY KENNETH MARSTON, MINING EDITOR

ANOTHER MAJOR international mining and metals processing company, America's Asarco, reports sharply lower third quarter profits. Indeed, were it not for a \$17m tax credit the company, which is the largest U.S. custom smelter of non-ferrous metals, would have gone into the red.

As it is, earnings for the third quarter of this year have dropped to \$6.68m (£2.7m) compared with \$36m in the same period of last year. The latest earnings, bring the total for the first nine months of this year to \$32.46m, equal to \$1.02 per share, compared with \$212.6m a year ago.

Inevitably, low metal prices

and weak markets coupled with high interest rates have been the main depressing factors in the latest quarterly results.

Mr Charles Barber, the chairman, points out that while copper sales increased substantially compared with the same quarter of last year, when operations were hit by a strike, the prices received averaged only \$4.1 cents per pound, compared with \$5.9 cents a year ago.

Matters were also not helped by a seven-week strike at the Southern Peru Copper operation, which is 52.3 per cent-owned by Asarco, and the recently reported loss at Australia's MIM Holdings.

As a result of the recent restructuring of crossholdings,

Asarco's holding of MIM has been reduced to 44 per cent from the 49.9 per cent while the MIM stake in Asarco has been raised to 16 per cent from 3 per cent. Looking ahead, hopefully, Mr Barber echoes the recent comments of Mr Pierre Gosselink, chairman of Asarco's subsidiary, saying: "We believe the economic picture set by the current (1981) actualisation will provide a sound basis for economic recovery and lower inflation."

He adds that already President Reagan's tax cutting Bill, enacted in August, has had a substantial favourable impact on Asarco and its positive effect on the U.S. economy should become increasingly apparent.

## Slight decline at Phelps Dodge

NET PROFITS of Phelps Dodge, the second largest copper producer in the U.S., for the first nine months of the year declined by 9 per cent to \$56.9m (£31.8m), or \$2.53 a share, compared with \$62.4m or \$2.88 a share.

At the operating level, the company's profits fell to \$47.2m from \$51.5m last time.

Copper production in the nine months rose to 239,300 tons from 201,200 tons, and sales were \$45,400 tons against \$12,500 tons. Despite the rise in output, results from copper operations were adversely affected by lower average selling prices and higher unit production costs.

In the third quarter, Phelps Dodge reported a net profit of \$2.6m or 7 cents a share against a loss last time of \$1.6m or 60 cents. The figures are not directly comparable as the previous period's results were affected by the shutdown of the company's Arizona mines and smelters and the El Paso refinery owing to strikes.

Uranium operations recorded a pre-tax profit of \$1.3m in the three months, compared with a profit of \$2.1m. In the nine months, this division returned a pre-tax profit of \$11.5m against \$1.7m, but this year's figure included \$10m from an advance

royalty payment. The 49 per cent owned Black Mountain Mineral Development, in the north cape of South Africa, contributed \$7.4m to third quarter earnings, after a gain on translation of foreign currency of \$4.7m, compared with a contribution of \$1.4m last time after a loss on currency translation of \$1.6m.

For the nine months, Black Mountain produced a net profit for Phelps Dodge of \$21.8m against a loss of \$300,000. Foreign currency translation with a benefit of \$11.2m.

Net profits moved after \$14m (from \$5.6m), and the company reduced the amount of losses outstanding to \$98.2m from \$112.2m.

## BOARD MEETINGS

	FUTURE DATES
Booth	Nov 10
Cape Verde	Nov 5
East-Indonesian	Nov 4
Food-Agriculture-Industry	Nov 4
Guampan Television	Nov 8
Guardian Investment Trust	Nov 5
Hambros Investment Trust	Nov 5
Investment and Myriad	Oct 20
Hunting Assoc. (Industry)	Oct 20
London & Midland Industrial	Nov 9
Parsons and Sundstrand	Nov 9
Newspapers	Oct 29
Roper	Nov 2
Valor	Nov 12
Fin	Nov 12
English China Clay	Dec 17

† Amended.

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Arnhold & S. Bleichroeder, Inc.	Atlantic Capital Corporation	Banca Commerciale Italiana
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Bank für Gemeinwirtschaft Aktiengesellschaft	Bank Leu International Ltd.	Bank Mess & Hops NV
Bank of Tokyo International Limited	Banque Bruxelles Lambert S.A.	Banque Française du Commerce Extérieur
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Citicorp International Bank Limited	Commerzbank Aktiengesellschaft	Continental Illinois Limited
Crédit Industriel d'Alsace et de Lorraine	Crédit Industriel et Commercial	Credit Suisse First Boston Limited
Creditanstalt-Bankverein	Daiwa Europe Limited	Delbrück & Co.
Deutsche Girozentrale	DG Bank	Dresdner Bank Aktiengesellschaft
Deutsche Kommunalbank	Deutsche Genossenschaftsbank	Eurobank S.A.
Dresdner Bankhaus Lambert Incorporated	Effectenbank-Warburg Aktiengesellschaft	Girozentrale und Bank der österreichischen Sparkassen Aktiengesellschaft
European Banking Company Limited	Gaffney International Limited	Groupement des Banquiers Privés Genevois
Goldman Sachs International Corp.	Greenshield Incorporated	Heessische Landesbank - Girozentrale -
Hambros Bank Limited	Handelsbank N.V. (Overseas)	Kidder, Peabody International Limited
Hill Samuel & Co. Limited	Industriebank von Japan (Deutschland) Aktiengesellschaft	Kuhn Loeb Lehman Brothers International, Inc.
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Kuwait Investment Company (S.A.K.)	Lazard Frères et Cie	Merrill Lynch International & Co. Limited
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Nomura International Limited	Norddeutsche Landesbank Girozentrale	Oriental Bank Limited
Den norske Creditbank	Sal. Oppenheim & Co.	Rabobank Nederland
Österreichische Länderbank Aktiengesellschaft	Pierson, Harding & Pierson N.V.	Salomon Brothers International
Richardson Securities of Canada	N.M. Rothschild & Sons Limited	Skandinaviska Enskilda Banken
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Svenska Handelsbanken	Thinkaus & Burkhart	M.M. Warburg-Brischnemann, Wirtz & Co.
Verein- und Westbank Aktiengesellschaft	J. Vontobel & Co.	Wood Gundy Limited
Westdeutsche Landesbank Girozentrale	Dean Witter Reynolds Overseas Ltd.	
	Yamaichi International (Europe) Limited	

## DUPORT LIMITED

Half year to 31st July 1981

- \* The effects of the economic recession continued to depress sales volumes in all sectors of the Group's operations.
- \* Trading profit before interest was £562,000. (Last year, loss £690,000).
- \* Redundancy payments of £234,000 (1980 £223,000) were charged against trading profit.
- \* Interest charges £1,158,000, largely incurred prior to steel disposals, will be significantly lower in future.
- \* Loss before taxation of £579,000.
- \* The loss before taxation in second half of year should be materially less than in the first half.

**DURABLE PRODUCTS FOR THE HOME AND ENGINEERING**

## British Shipbuilders

has sold its subsidiary

R. Harris & Son (Builders) Limited

to

C. H. Pearce & Sons Limited

The undersigned initiated this transaction and acted as financial adviser to British Shipbuilders

Credit Suisse First Boston Limited

October 1981

مكاتب العمل



# Dollar easier

	One month	p.a. months
35	0.12-0.02c pm	0.460 12-0.02 pm
50	0.35-0.25c pm	2.35 0.80-0.80 pm
75	0.35-0.39c dis	-3.67 0.80-0.84dis
100	0.65-0.55c pm	2.83 2.23-1.13 pm
	13-18c dis	-1.85 38-42 dis
150	0.58-0.70dis pm	1.33 1.35-0.85 pm
200	0.92-0.87pm dis	4.65 2.82-2.77 pm
	45-200c dis	-22.36 65-345 dis
	7-15c dis	-1.34 25-40 dis
250	5-12cdis dis	-5.90 18-20 dis

Dollar showed a slightly easier trend in fairly quiet foreign exchange trading yesterday. The dollar should earlier strains on the dollar.

	One month	Three months
0	0.12-0.62c	0.46-0.92-1.02
0	0.50-0.60c	3.02 1.20-1.20
0	1-1c	4.48-4.37c
0	2-1c	4.48-4.37c
0	2-10c	1.34 2-1c
0	1.02-0.23p	1.70 0.39-0.59d
0	2-1c	1.34 2-1c
0	70-70c	-22.18 105-25d
0	5c pm-20c	-0.51 10-25d
0	1-11c	-0.57 10-25d
0	3-1c	-0.57 10-25d
0	par-1c	-1.14 2-1c

		Bank	Drawing	Euro/
		rate	Right	Rate
an	Oct. 26	1		
nt				
1	Sterling	2	6.29751	0.594
2	U.S.	14	1.1889	1.07
3	Canadian	18.30	1.7519	1.25
4	Austrian Sch.	63	Unsold	12.00
5	Belgian F.	13	44.0225	7.94
6	Danish K.	11	8.4826	7.01
7	Deutsche M.	7	2.1515	1.63
8	Guilder	9	2.91157	2.69
9	French Fr.	912	6.15121	6.15
0	Italian L.	7	2.1515	1.63
1	Yen	614	266.088	248.7
2	Norweg. Kr.	9	6.89758	6.89

**Ceres Res.  
net income  
at C\$1.3m**

6157-61771	Austria	29.20.29
6180.00.8825	Belgium	76.70.77
4.26.14.83	Denmark	15.73.13
50.00.4.970	France	10.46.10
50.00.58.20	Ger. J.V.	4.16.3.3
50.00.5.9375	Italy	27.20.224
80.00.75	Japan	426.431
50.00.2.035	Netherlands	4.594.4.64
38.39.35.41	U.S.A.	10.83.11
0055.5.3075	Portugal	117.13.31
2255.1.2365	Spain	175.15.16
1595.5.4215	Sweden	10.20.10
50.00.5.9375	Switzerland	5.15.15
0700.0.9710	U.S. States	1.80.1.3
1700.0.5.740	Yugoslavia	80.84

U.S. commercial rate. The financial rate for sterling is \$1.00 = 2.80 dollar £2.00 = 5.60. \*Selling rate.

Italian Lira	Canada Dollar	Belgian Franc	Japanese Yen
2806. 1819.	2.187 1.208	69.50 38.40	
538.4 5191.	0.524 5.145	16.65 165.5	
2108. 639.0	3.089 0.633	66.41 20.13	
479.0 1000.	0.475 0.991	15.09 51.50	
1009. 3174.	1. 3.146	51.75 100	

### EMS EUROPEAN CURRENCY UNIT RATES

In Frankfurt the 12½ kilo was fixed at DM 31,760 per kg (\$427.96 per ounce), against \$428.88 in the morning, and FFR 80,495 (\$430.82) Monday afternoon.

Currency	% change
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	ECU central rate	amounts adjusted for October 27	from central rate	% change central rate divergence	divergence limit %
<i>Belgium France</i>	<i>40,7572</i>	<i>40,7572</i>		<i>-0.29</i>	<i>+1,5536</i>
<i>Danish Krona</i>	<i>7,57117</i>	<i>7,85015</i>	<i>-0.77</i>	<i>-1.06</i>	<i>+1,6412</i>
<i>German D-Mark</i>	<i>2,40989</i>	<i>2,40256</i>	<i>+1.29</i>	<i>+1.07</i>	<i>+1,5077</i>
<i>French Franc</i>	<i>6,55958</i>	<i>6,13207</i>	<i>-0.67</i>	<i>-1.03</i>	<i>+1,6735</i>
<i>Dutch Guilder</i>	<i>2,66382</i>	<i>2,68223</i>	<i>+1.29</i>	<i>+1.00</i>	<i>+1,1063</i>
<i>Irish Punt</i>	<i>0,864552</i>	<i>0,820198</i>	<i>+0.64</i>	<i>+0.55</i>	<i>+1,6289</i>
<i>Italian Lira</i>	<i>1296.00</i>	<i>1296.00</i>	<i>-0.50</i>	<i>-0.50</i>	<i>+1,6289</i>

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times. Sterling/ECU rate for October 27 = 0.594463

## EXCHANGE CROSS RATES

	Oct. 27	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen
Pound Sterling U.S. Dollar		0.552	1.810 1.	4.175 2.307	425.0 234.6
Deutsche Mark Japanese Yen 1,000		0.240 2.353	0.434 4.259	1. 9.24	101.8 1000.
French Franc 100 Swiss Franc		0.956 0.290	1.730 0.534	5.389 1.209	406.1 125.1
Dutch Guilder Italian Lira 1,000		0.217 0.453	0.393 0.920	0.907 1.895	82.28 122.7
Canadian Dollar Belgian Franc 100		0.439 1.457	0.638 2.604	1.909 6.007	194.4 611.5

FT LONDON INTERBANK FIXING (11.00 a.m. OCTOBER 27)

3 months U.S. dollars		6 months U.S. dollars	
bid 16 1/2	offer 15 5/8	bid 16 13/16	offer 16 15/16

**EURO-CURRENCY INTEREST RATES (Market closing Rates)**

	Oct. 27	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Sv.
Short term	15½-15¾	14½-14¾	20-21	12½-13		
30 days notice	15¾-16	14¾-15¼	20-21	12½-13		
Money market	15¾-16	14¾-15¼	18-19½	12½-13		
Three months	16-16½	15-15½	18-19	12½-13		
Six months	16-16½	15-15½	18½-19	12½-12¾		
One Year	16½-17	16-16½	19½-19	13-12¾		

## MONEY MARKETS

## Rates steadier

**GOLD**

**Slight**

**London clearing bank has**

Short-term interest rates showed little change in the London money market yesterday, with three-month interbank money easing slightly to 16½-16¾ per cent from 16¼-17 per cent.

# e rise

Gold rose \$2½ in the London bullion market yesterday to close at \$427-429. It opened at \$426-5427, and was fixed at \$426.80 in the morning and \$427.40 in the afternoon. The metal traded within a range of \$426-527 to \$428-429.

cent. Rates were a little firmer in the morning, but fell by

in the afternoon following intervention by the authorities to assist the market after an early forecast of a flat day.

In Paris  
fixed at

	Oct. 27	Oct. 26
Gold Bullion (fine ounce)	1035 3/4	1035 1/4

In the morning the main factors were expected to be:

maturing in official hands and a market take-up of Treasury bills - 40m, coupled with the unwinding of repurchase agreements. On the other hand the market was faced with Exchequer transactions of +£80m.

The Bank of England did not intervene in the morning, but gave assistance in the afternoon by buying £63m of bills for resale to the market on November 3, at a rate of 13½ per cent.

Discount houses paid up to 15½ per cent for secured call loans, with closing balances

trillion (£23.09) and  
1.5% of bonds taken  
the excess funds caused by  
Government payments to local  
producers, disbursements to  
public organisations, and pay-  
ments of interest on Govern-  
ment bonds. Depending on the  
day position of the market the  
central bank may have to  
Government bills to tighten con-  
ditions, since the total liquidities  
in November is expected to be  
around Y4.2 trillion. In December  
demand for funds for corporate  
requirements at the end of the  
year will probably reverse the  
situation and lead to an overall

Opening . . . . .

Afternoon flying.	\$427.40	(2,325,742)	\$426	(2,325,860)
<b>Gold Coins</b>				
Kruggerand	\$440.11-441.15	(2,343,245)	\$438.75-439.12	(2,345,245-246)
1/2 Kruggerand	\$227.298	(1,215.125)	\$226.327	(1,215.125)
1/4 Kruggerand	\$115.115-115.15	(263.641)	\$115.116	(263.641)
1/8 Kruggerand	\$57.561-57.58	(132.321)	\$57.568	(132.321)
Mapleleaf	\$940.11-940.15	(2,343.245)	\$938.44-11	(2,343.245)
New Sovereigns	\$104.105	(2,571.581)	\$104.104	(2,571.58)
Swiss Francs	\$115.115	(1,115.115)	\$115.115	(1,115.115)
Victoria Soles	\$115.115	(1,115.115)	\$115.115	(1,115.115)
<b>French 20's</b>				
100 Francs	\$531.11-531.15	(2,393.295)	\$528.551	(2,393.294)
100 Cor. Cent.	\$415.417	(2,328.230)	\$414.417	(2,328.23)
320 Eagles	\$584.589	(3,212.325)	\$583.588	(3,213.326)

shortage, which the Bank of Japan can relieve by buying back the bonds sold in November. By this smoothing operation over

the next two months to authorities hope to prevent a sharp movement in interest rates.

## MONEY DATES

MONEY RATES		Oct. 27 1981	Sterling Certificate of deposit	Interbank
<b>NEW YORK</b>				
Prime rate	\$8	-	-	-
Treasury bills (14-week)	14-14½	-	-	-
Treasury bills (13-week)	13-34	-	-	5-18¼
Treasury bills (26-week)	13-62	-	-	-
<b>GERMANY</b>				
Special Lombard	11.0	-	-	-
Average rate	11.07%	-	-	-
One month	11.52%	16¼-16¾	16¾-16¾	16¾-16¾
Three months	11.45	16½-16¾	16¾-16¾	16¾-16¾
Six months	11.87	16¾-16¾	16¾-16¾	16¾-16¾
<b>FRANCE</b>				
Invention rate	15.5	-	-	-
Overnight rate	19.75	-	-	-
One month	15.56%	-	-	-
Three months	15.56%	-	-	-
Six months	15.56%	-	-	-
Local authorities and finance houses rates nominally three years 16% per cent. or buying rates for prime paper. Buying rates.				
Approximate selling rates for one-month 15½-16 per cent. Approximate selling rates for three months 15 1/12-16 per cent. 15½ per cent.				
<b>JAPAN</b>				
Discount rate	6.25	-	-	-
Cable [unconditional]	7.0625	-	-	-
London bank [unconditional]	7.0625	-	-	-
Cleaning Bank Deposit Base Rates for sterling				

**CS**

Local Authority Deposits	Local Authority Negotiable Bonds	Finance House Deposits	Company Deposits	Discount Market Deposits	Treasury Bills &	Eligible Bank Bills &	Prime Trade Bills
15% - 16%			15.18	14 - 15%			
15% - 16%				16.16%	15% - 16%		
16%	16% - 16%	16%	16%	15%	15% - 16%	16% - 16%	16%
16%	16% - 16%	16%	16%	16%	16.16%	16% - 16%	16%
16%	16% - 16%	16%	17%	15%	16% - 16%	16% - 16%	16%
16%	16% - 16%	16%				15% - 15%	16%
16%	16% - 16%	16%					16%
16%	16% - 16%	16%					16%

15% seven days' notice, others seven days fixed. Long-term local authority mortgage rates for four years 15% per cent; five years 16% per cent. 98 bank bill rates in the market. Treasury bills 15% - 15% per cent; two months 15% - 15% per cent; three months 15% - 15% per cent; four months 16% - 16% per cent; five months 16% - 16% per cent; six months 16% - 16% per cent; seven months 16% - 16% per cent; eight months 16% - 16% per cent; nine months 16% - 16% per cent; one month trade bills 16% per cent; two months 16% per cent; three months 16% per cent; four months 16% per cent; five months 16% per cent; six months 16% per cent; seven months 16% per cent; eight months 16% per cent; nine months 16% per cent.

15% cleared by the Finance House Association) 14% per cent from October 1 1914 to 1915 at seven days' notice 14 per cent. Clearing Bank Rates for lending 15% per cent.



# JAGUAR. IN PURSUIT OF PERFECTION.

In the Summer of 1980, Jaguar Cars was re-formed as a separate company within the Cars Group of B.L. And one of the world's great car makers regained control of its own destiny.

As a result, every model in the Jaguar range is now a better car. Not just face-lifted, but better.

And better value too because, in the process, recommended retail prices for all models have been substantially reduced.

All 12-cylinder models are now fitted with our unique new High Efficiency high compression cylinder head—a triumph of Jaguar engineering which both improves performance and gives fuel economy superior to the Mercedes 380 and 500 S-class.

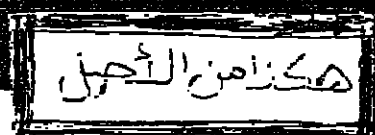
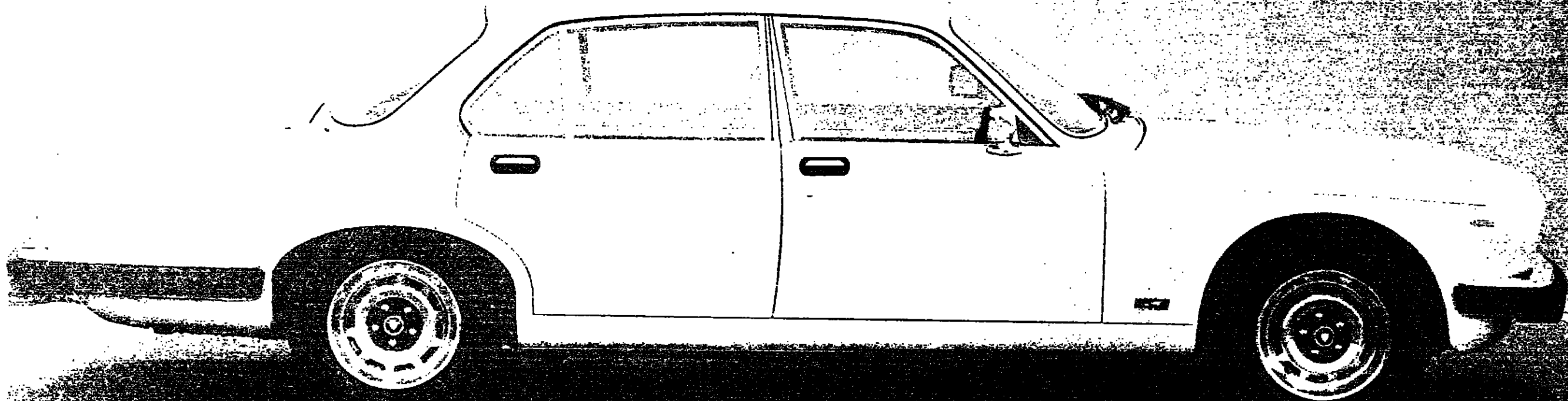
There are many improvements to the already superlative standard specification. On the XJ12 H.E., these include wider section tyres and new alloy wheels, an electrically operated steel sunroof, twin electric door mirrors, a head-lamp wash/wipe system and a range of lustrous new paint colours using Jaguar's new high technology paint process. Both 6-cylinder models have also been improved—outside, inside and under the bonnet.

Finally, a standard specification XJ6 4.2 Automatic at £15,040 costs £260 less than a standard Mercedes 280 SE. But here is the real difference; standard specification on the Jaguar 4.2 includes leather upholstery, electric windows, electric aerial and a radio/cassette player. On a Mercedes 280 SE these features are all 'extras' at a recommended cost of £1,732.

Our philosophy is called the Pursuit of Perfection.

You could call it more Jaguar for less money.

Take a test-drive—because actions speak louder than words.



Price based upon manufacturer's R.R.P. and correct at time of going to press. Includes seat belts, Car Tax and VAT. (Delivery, number plates and road tax extra.) Mercedes price inclusive of delivery. Sun roof standard on XJ12 H.E. but optional on XJ3.4 and 4.2 models. Official fuel consumption figures for Jaguar XJ12 H.E.: urban cycle 15.0 m.p.g. (18.8 L/100km); constant 56 m.p.h. 26.8 m.p.g. (10.5 L/100km); constant 75 m.p.h. 21.5 m.p.g. (13.1 L/100km).

**JAGUAR CARS**  
In pursuit of perfection.



## Companies and Markets

## INTERNATIONAL COMPANIES and FINANCE

## Setback for Standard Oil of California

By Our New York Staff

STANDARD OIL Company of California, the fourth largest U.S. oil company, registered a 5.5 per cent drop in third-quarter earnings to \$227m from \$242m for the same period last year. Revenues increased to \$1.15bn from \$1.1bn. For the first nine months of 1981, earnings totalled \$1.1bn, against \$1.07bn for the same period of 1980. Revenues totalled \$3.42bn against \$3.18bn last year.

Standard Oil, the seventh largest U.S. oil company, bucked the trend with an 11 per cent increase in third-quarter earnings. The company attributed the improvement to the upgrading of its refining capacity with crude oil production.

Third-quarter earnings totalled \$433.5m, against \$399.7m previously, on revenues of \$7bn against \$6.5bn in 1980.

For the first nine months of 1981, earnings were \$1.2bn, against \$1.3bn for the same period of 1980, on revenues of \$2.1bn compared with \$1.65bn a year earlier.

Sun Company, the large U.S. integrated oil company, lifted third-quarter earnings from \$195m, or \$1.59 a share, to \$210m, or \$1.73 a share. But nine-month profits of \$628m, or \$5.15 a share, still lag behind 1980's corresponding \$693m, or \$5.70 a share.

Crude oil de-control, higher natural gas prices helped boost U.S. oil and gas exploration and production operations in the third quarter and more than offset lower earnings from the group's Canadian unit, Suncor, where third-quarter profits fell from \$80.7m to \$11.7m and nine-month profit from \$255.4m to \$50.6m.

Suncor's performance will be improved, however, by the recent agreement between the Canadian Federal Government and the Province of Alberta.

Tenneco, the large diversified energy concern, is contemplating selling its Canadian oil and gas subsidiary, Tenneco Oil of Canada. The subsidiary has more than 35m net equivalent barrels of oil of proven reserves. These consist mainly of natural gas which make up about two-thirds of the reserve total.

Although Tenneco did not explain why it was planning to sell its Canadian subsidiary, it moves follows the growing trend among major U.S. oil companies which are now contemplating selling their Canadian interests because of Canada's new energy policy.

## Pitney Bowes to cease manufacture of copiers

By IAN HARGREAVES IN NEW YORK

PITNEY BOWES, the U.S. office products company, plans to gradually cease manufacture of copiers and other office equipment. The company said it would instead become a distributor of Japanese copiers in the U.S.

It also announced a slump in earnings. Third quarter net income was \$11.7m, down 30 per cent from last year's \$16.7m.

The company said that following a recently announced deal with Ricoh of Japan to start distributing Ricoh copiers next year, it had decided to stop in-house development work on copiers.

This would mean that no

American products would be available to replace the company's existing three copier lines as they become obsolete.

We will maintain a copier research staff for market analysis and evaluation of copier products developed by other manufacturers," the company said.

Pitney Bowes, which sets a tenth of its sales from copiers, has thus become the latest victim of the fierce battle with Japanese importers which has played havoc with the plans of several U.S. companies, including Xerox and Savin.

Together, the Japanese hold about 75 per cent of the lower end of the copier market, in spite of a recent aggressive onslaught by Xerox into that part of the market.

Pitney Bowes will initially distribute the Ricoh 9600, a table-top copier, and a more sophisticated console copier supplied by Minolta Camera of Japan.

Savin, the New York-based office products company which considered merging with Olivetti of Italy earlier this year, is meanwhile pressing ahead with its plans to head in the opposite direction from Pitney Bowes.

Its distribution agreement with Ricoh ends in 1983 and the company plans to manufacture its own copiers from that time.

Nashua is another U.S. company which sells Ricoh copiers in the U.S. and which has started to manufacture its own machines following the collapse of a distribution deal with Ricoh.

## FTC to fight LTV bid for Grumman

By Our New York Staff

THE Federal Trade Commission said yesterday it would oppose the \$450m bid by LTV of Dallas to buy control of Grumman, the New York-based aerospace company.

Mr Paul Thayer, the LTV chairman, said his company would continue to seek to acquire Grumman, however, and that he took "strong exceptions to the lawsuit."

The merger could lead to a loss to see how the merger could reduce competition, pointing out that the Defense Department had expressed no opposition.

The FTC is expected to file a formal complaint in Federal Court in a few days, charging that the merger would restrict competition in the market for aircraft carrier-borne fighters.

Both Grumman and LTV's Vought subsidiary have aircraft in service with the U.S. Navy, but Mr Thayer said yesterday that the Navy had not ordered its A-7 aircraft since 1978 and would not order any A-7s in the future and that Vought retired from competition for future prime contracts three years ago.

Grumman has vigorously resisted the LTV bid, but has itself got into trouble with various authorities over its tactics of using employee benefit funds and pensions funds to buy up Grumman stock in order to reduce the pool of stock available for offer to LTV.

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## DM 750m German bond calendar set for November

By ALAN FRIEDMAN

A DM 750m foreign bond calendar has been set for November by the West German Capital Market Subcommittee, and the issue of bonds was scheduled to be issued on November 16.

The calendar is a DM 100m issue of 10 1/2 per cent bonds, and is being led by Dresdner Bank. The price has been fixed at par, but the bonds were trading at a bid price of 98 1/2 yesterday.

Among the issues on the calendar are three prospective DM-Mark bonds for the World Bank, Inter-American Development Bank (IADB) and the EEC.

On November 4 a DM 100m issue for Venezuela is scheduled for launch through WestLB. This particular calendar item was causing some consternation among German bond traders yesterday, given the relative credit ranking of Venezuela.

There were rumours that any DM-Mark issue for Venezuela would have to carry a coupon a

full percentage point above the level of top quality borrowers. This could suggest a coupon of 11 1/2 or even 12 per cent for the issue and some wondered whether the German authorities would approve such a high coupon.

Beyond this issue, the calendar also includes a DM 100m issue for Ecuador, expected to be issued through WestLB on November 16. A DM 150m issue for New Zealand is scheduled to come through Commerzbank on November 20.

The DM 750m, in a better market, would not have caused much of a stir. But yesterday average prices of foreign bonds fell 1/2 to 1 point as fears grew that DM-Mark interest rates would be heading upward.

"One trader put it this way: 'The calendar is too heavy, the Government has large borrowing needs and some of the issues are a weak market.'"

In the Eurodollar bond market, prices fell 1/2 point, bringing the two-day decline to a total of 1 1/2 point. Although the

New York market picked up slightly at the long end, Eurobond dealers were influenced in part by the drop of nearly two points in the long Treasury bonds on Monday night.

There were two new floating rate notes in the Eurodollar sector: Standard Chartered is raising \$100m with a 10-year issue through Morgan Stanley. The minimum coupon is 5 1/2 per cent and the spread is 1 point above the London interbank offered rate.

A \$75m floating rate offer came for Mexico's Banco Nacional de Comercio Exterior. The seven-year paper carries a 5 1/2 per cent minimum coupon and a 1 point spread above the London interbank rate. Lead manager is WestLB.

In the Swiss franc sector, seasoned bonds fell 1/2 point yesterday. The first French borrower to tap the Swiss franc foreign bond market in nearly three months was the French town of Saint Etienne with a 10-year public issue of SwFr 20m.

## Ford to close Amsterdam plant

By CHARLES BATCHELOR IN AMSTERDAM

FORD yesterday said it will shut its truck assembly plant in Amsterdam by November 24. The decision follows a Dutch Appeal Court ruling which lifted a lower court ban on the closure.

In a move unprecedented for a major motor company, Ford said it had asked for bids from other manufacturers to take over assembly of its Transcontinental heavy truck.

Production levels are too low for Ford to continue to make the truck. No other plant was considered suitable, but Ford wants to remain in this end of the truck market, possibly to allow for an increase in the size of its Cargo truck range.

The Transcontinental will be built in Europe to Ford specifications, and will retain the Ford badge.

Assembly of Transit vans will be transferred to existing production lines at Genk, in Belgium, and Southampton, in the UK. Assembly of the Transit was originally transferred partly to Amsterdam to allow Transcontinental production to be expanded, but the heavy truck failed to reach projected sales volumes.

Ford had originally planned to shut the Amsterdam plant on September 30, but the work force was granted a stay of execution by a local court. The factory has been operating at only half-capacity for more than a year, and has been losing Fl 2m (\$785,000) a week.

Ford last month said it would not finance manufacturing losses beyond the end of November. Ford Nederland is 70 per cent owned by Ford of the U.S., with 5 per cent of the shares quoted on the Amsterdam stock market.

Under Dutch labour law, both company and the unions have a month to discuss the proposed shutdown, after which time the union could again seek a court injunction delaying closure.

Ford has warned, however, that this might endanger the redundancy plan, and could even threaten the future of its sales and servicing operation, which it plans to maintain. These activities will provide about 325 jobs.

## Norton Simon's earnings dip

By OUR FINANCIAL STAFF

NORTON SIMON, the U.S. conglomerate which is to sell its Canada Dry soft drinks business to Dr Pepper, felt the strengthening dollar in the opening quarter of its latest fiscal year and expects earnings to continue to be adversely affected at least for the remaining quarters.

Net profits for the three months to September 30 came to \$26.5m compared with \$27.8m, with the dollar's appreciation against most currencies a major factor. However, its Avis car rental operations con-

tinued to be hit by the flagging U.S. economy and results were "somewhat below" the level achieved in the corresponding three months of 1980.

Revenues were \$1.9m lower at \$789.9m, but per share profits were 14 cents higher at 71 cents as a result of the company buying back some of its shares.

The company's U.S. operations overall showed improvement with group results dragged down on the conversion of international results, non-U.S. activities accounted

for 29 per cent of last year's total net income of \$125m. The company said that but for its Somerset Importers subsidiary all its consumer marketing operations posted improvements.

The packaging businesses, which make bottles and cans for the food and beverage industry as well as for internal use, were slightly ahead in the period. Results of Canada Dry were included as at this stage Dr Pepper and Norton Simon have reached only an agreement in principle.

## Eastern Air incurs \$38m quarterly loss

By Our New York Staff

EASTERN AIRLINES, the third largest U.S. carrier, yesterday reported its sixth successive quarterly loss and blamed the air traffic control strike and heavy price discounting for its problems.

The loss of \$38.7m compared with a \$22.3m deficit in the same quarter last year and was Eastern's biggest quarterly deficit in recent years.

For the nine months, Eastern lost totalled \$38.2m on sales of \$2.63bn, compared with a loss of \$34.7m on revenues of \$2.56bn last year.

## Teledyne raises stake in Harvester

By Our New York Staff

TELEDYNE, the Los Angeles conglomerate with a strong reputation for canny investments in undervalued stocks, said yesterday it had increased its stake in International Harvester to 16.3 per cent.

Teledyne has been buying stock in the ailing Chicago truck and farm machinery company for well over a year, paying \$33 per share for one batch of shares compared with Harvester's close on Monday of \$53.

Teledyne says its purchases are for investment only.

## Northern Telecom reports sharp recovery in profits

By ROBERT GIBBENS IN MONTREAL

NORTHERN TELECOM, Canada's largest telecommunications equipment maker, had a sharp recovery in profits in the third quarter and nine months because of a strong order position.

Third quarter earnings were \$25.7m (U.S.\$31.4m) or 74 cents per share, against \$24.8m, or 68 cents a share a year earlier on sales of \$347.5m.

Nine-month profits were \$80.5m, or \$2.44 per share, against \$79.8m, or \$2.42 per share, a year earlier on sales of \$1.03bn.

## NORTH AMERICAN QUARTERLY RESULTS

## ALBANY INTERNATIONAL

	1981	1980
Third quarter	\$	\$
Revenue	50.5m	52.1m
Net profits	5.2m	5.3m
Net per share	0.78	0.80
Nine months		
Revenue	200.5m	217.7m
Net profits	15.6m	16.4m
Net per share	2.32	2.46

## AMCA INTERNATIONAL

	1981	1980
Third quarter	\$	\$
Revenue	41.0m	250.0m
Net profits	17.5m	8.1m
Net per share	0.65	0.30
Nine months		
Revenue	1.1bn	688.0m
Net profits	49.9m	27.9m
Net per share	1.88	2.05

## AMERICAN BRANDS

	1981	1980
Third quarter	\$	\$
Revenue	1.65bn	1.75bn
Net profits	89.0m	113.0m
Net per share	1.15	1.37
Nine months		
Revenue	4.89bn	5.0bn
Net profits	282.1m	227.1m
Net per share	4.52	5.58

## AMERICAN BROADCASTING COS.

	1981	1980
Third quarter	\$	\$
Revenue	553.8m	511.8m
Net profits	31.1m	29.7m
Net per share	1.19	1.05
Nine months		
Revenue	1.7bn	1.61bn
Net profits	102.5m	107.8m
Net per share	3.40	3.82

## ARMSTRONG WORLD INDUSTRIES

	1981	1980
Third quarter	\$	\$
Revenue	34.1m	32.7m
Net profits	8.4m	10.1m
Net per share	0.38	0.41
Nine months		
Revenue	1.05bn	991.8m
Net profits	44.2m	36.2m
Net per share	1.77	1.45

## BETZ LABORATORIES

	1981	1980
Third quarter	\$	\$
Revenue	65.7m	54.2m
Net profits	7.5m	6.9m
Net per share	0.36	0.79
Nine months		
Revenue	190.3m	157.1m
Net profits	21.5m	17.3m
Net per share	2.75	2.32

## BORDEN INC.

	1981	1980
Third quarter	\$	\$
Revenue	1.05bn	1.14bn
Net profits	49.2m	41.5m
Net per share	1.54	1.40
Nine months		
Revenue	3.35bn	3.49bn
Net profits	117.5m	113.7m
Net per share	4.01	3.84

## ROCKWELL GLASS

	1981	1980
Third quarter	\$	\$
Revenue	207.9m	187.9m
Net profits	5.9m	4.1m
Net per share	0.79	0.57
Nine months		
Revenue	596.6m	526.2m
Net profits	13.8m	14.7m
Net per share	1.87	1.93



# GENERALI

## CONSOLIDATED BALANCE SHEET 1980



The General Council of Assicurazioni Generali, presided over by Mr. Enrico Randone, Chairman of the Company, met to approve the Group Balance Sheet for the financial year 1980 as follows:

ASSETS (in thousands of U.S. \$) (*)	1980	1979
Building and farm property	1,968,641	1,710,230
Fixed interest bearing securities	4,076,722	3,385,907
Shares (including Associates)	465,543	395,186
Mortgage and policy loans	401,982	342,964
Deposits with Ceding Companies	209,422	183,277
Bank deposits	471,156	451,299
Accounts receivable and other assets	1,054,748	922,257
	<b>8,648,214</b>	<b>7,391,120</b>

LIABILITIES (in thousand of U.S. \$) (*)	1980	1979
Shareholders' surplus	545,946	450,859
Underwriting reserves	7,015,967	5,870,661
Reinsurance deposits	240,117	315,497
Other liabilities	778,786	700,544
Profit of the year	67,398	53,559
	<b>8,648,214</b>	<b>7,391,120</b>

- This Balance Sheet consolidates 35 insurance companies operating in 35 markets, 4 service, 13 financial, 12 property and 3 agricultural companies, where Generali holds directly or indirectly more than 50% of the shares.
- Investments total U.S. \$ 7,593.5 million (+17.4% over 1979) distributed as follows:

	Life %	Non-Life %	Total %
Italy	20.4	8.3	28.7
Other E.E.C. countries	32.7	17.9	50.6
Rest of Europe	3.8	9.2	13.0
Rest of the World	0.9	1.8	2.7
	<b>62.8</b>	<b>37.2</b>	<b>100.0</b>

- Investments amounting to U.S. \$ 7,593.5 million show the following breakdown by geographical areas and main types of investments:

	Italy %	Other E.E.C. countries %	Rest of Europe %	Rest of the World %
Fixed interest	37.2	60.3	62.6	44.6
Property	48.7	16.6	17.5	15.2
Shares (incl. Assoc.)	3.2	8.4	3.6	11.9
Bank deposits	8.8	4.0	7.9	8.6
Other investments	2.1	10.7	8.4	19.7
	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>	<b>100.0</b>

- Net technical reserves amount to U.S. \$ 7,016 million (+17.1%).
- Investment income amounts to U.S. \$ 604.7 million (+23.4%) attributable 60% to fixed interest securities, 19.3% to property, 3.8% to shares, 9.7% to bank deposits, and 7.2% to sundry investments.
- Of the shareholders' surplus of U.S. \$ 545.9 million 87.4% belongs to Generali Group.
- The profit of the year is U.S. \$ 67.4 million (+25%).
- Gross premiums amount to U.S. \$ 3,532.2 million (+16.2%) distributed as follows:

	Life %	Non-Life %	Total %
Italy	9.7	18.0	27.7
Other E.E.C. countries	13.3	30.6	43.9
Rest of Europe	4.6	19.1	23.7
Rest of the World	0.8	3.9	4.7
	<b>28.4</b>	<b>71.6</b>	<b>100.0</b>

- The Stock Exchange capitalization of Generali has increased from U.S. \$ 1,175 million at the end of 1979 to U.S. \$ 3,682 million at the 11th September, 1981.

(\*) The Lira figures of the 1979 Consolidated Statement have been converted at the exchange rate of 31st Dec. 1980.

150 years' service to the insurance world

### NEW ISSUE

These notes having been sold, this announcement appears as a matter of record only.



(Incorporated in the United Mexican States)

U.S. \$30,000,000  
Floating Rate Notes due 1988

Merrill Lynch International & Co.

Bank of New South Wales

Bergen Bank A/S

Citicorp International Group

COMMERZBANK  
Aktiengesellschaft

The Hongkong Bank Group

International Mexican Bank Limited

Samuel Montagu & Co. Limited

—INTERMEX—

The Royal Trust Company of Canada

Sparekassen SDS

October 1981

U.S. \$20,000,000

Kay Capital N.V.

Guaranteed Floating Rate Notes  
Due 1985

Kay Corporation

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the three month period (92 days) from 28th October, 1981 to 28th January, 1982 has been fixed at 17 1/4% per annum.

On 28th January, 1982, interest of U.S. \$442.43 per Note will be due against coupon No. 10.

J. Henry Schroder Wagg & Co. Limited  
Reference Agent

US \$50,000,000

CYDSA, S.A.

(Incorporated in the United Mexican States)

Floating Rate Notes due 1983

In accordance with the provisions of the Notes issued under the Trust Indenture between CYDSA, S.A. and The Royal Bank and Trust Company, dated as of October 28, 1981, and with the provisions of the Paying Agency and Agent Bank Agreement between CYDSA, S.A., Continental Bank International and Continental Illinois Limited, dated as of October 28, 1981, notice is hereby given that the Rate of Interest for the first six month Interest Period has been fixed at 17 1/4% per annum and that the interest payable on the relevant Interest Payment Date, 28th April, 1982, against Coupon No. 1 in respect of US \$10,000 nominal amount of the Notes will be US \$884.72.

Agent Bank

Continental Illinois Limited

28th October, 1981.

Companies and Markets

INTL. COMPANIES & FINANCE

## Grundig plunges heavily into loss

BY STEWART FLEMING IN FRANKFURT

GRUNDIG, West Germany's leading manufacturer of television sets and video-recorders, plunged into losses of DM 187m (\$81m) last year and does not expect to be back in the black until its financial year ending March 1983.

The collapse results in part from the heavy costs of the sweeping rationalisation programme Grundig has undertaken in the past two years in order both to improve the efficiency of its television operations and to meet the challenge of growing competition.

In this period Grundig has closed 11 plants in Europe and cut its workforce by around one-quarter, from 40,000 in November 1978 to 29,000 in March this year. Since then signs of a recovery in important markets have allowed the company to add around 2,000 new jobs.

Grundig has been pushing this rationalisation programme through against the background of a stagnating market for its basic product, the colour television set. But at the same time it has been pressing ahead as fast as possible with the costly development of its video-recorder.

It has pinned hopes for a rapid recovery on its forecasts that the boom in sales of video-recorders in Europe and West Germany will continue, and on an ability to hold out against the fierce challenge in this market from Japanese manufacturers.

An important element in its strategy, in addition to expand the 18 per cent market share it claims in West Germany, is the construction of a solid sales base in the UK, where it is discussing a co-operation agreement with Thorn/EMI.



Dr. Max Grundig

Grundig's accounts for the year ending March 1981 illustrate the burden the company has had to bear in order, belatedly, to reorganise its production facilities and adjust television production capacity to match the expected growth in demand.

Thus group sales revenues in 1980-81 remained virtually unchanged at DM 2.7bn. Profits of DM \$3m in 1979-80 turned to a loss of DM 187m. In 1976-77 the company had reported earnings of DM 175m.

Dr. Max Grundig, the founder of the company and the chairman of the supervisory board, estimates that the reorganisation programme has cost around DM 200m. Since some of the closures are taking place in the current year they will be a burden on profits in 1981-82, and a further loss is expected.

Dr. Kurt W. Hackel, who took over as chairman of the managing board in July in the course of a full-scale shake-up of top management, says that in spite of the extraordinary costs, the company's earnings in the current year will show a considerable improvement.

The management reorganisation has already resulted in slight shifts in business strategy. The reorganised board is not altering the already established thrust of Grundig's growth strategy which is to try to maintain and build on its leading position in the European video-recorder market.

The company says that the video-recorder sales are currently stripping the growth rates achieved by colour television set sales shortly after their introduction.

Grundig has spent DM 100m expanding its video-recorder capacity to the current level of around 280,000 sets a year, where they account for about 74 per cent of group turnover. It expects to spend roughly the same amount getting its capacity up to a target of 350,000 by 1982-83. By then it expects sales of video-recorders in Western Europe to be between 2m and 3m. It has thus revised upwards its earlier market forecasts.

Grundig is well aware, however, that it will have to struggle to hold on to this market. It says that by 1983 Japanese companies will be producing between 1.5m and 2m video-recorders a year in 1981, of which about 1m will be sold in Europe itself.

Using a system developed jointly with Philips of Holland, Grundig is the only German producer of video-recorders. Philips has taken a 24.5 per cent shareholding in Grundig's volume capital. Grundig's family retained control of the balance sheet. Grundig's chairman owns 5.5 per cent of Philips.

## French steel groups see deficits

BY TERRY DODSWORTH IN PARIS

SACILOR AND USINOR, the two big French steel companies which are now in the process of being nationalised, have both warned that they will sustain heavy losses this year.

The warnings come as no particular surprise, given the current depressed state of the French industry. But they clearly indicate that the Government will be faced with new financing problems in the industry, which is to be further reorganised to include the special steels sector after nationalisation.

In the case of Sacilor, the smaller of the two groups, losses this year are likely to exceed

the FFfr 1.9bn (\$339m) made in 1980.

The company's deficit at the halfway stage amounted to FFfr 820m, comparing with FFfr 343m in the same period of 1980. This result was achieved after taking into account financial charges of FFfr 314m and depreciation of FFfr 158m.

In the second half of this year, Sacilor says that it expects to encounter an equally difficult period, in which its results will be affected by the depressed market and high financing costs.

It will also have to take in special provisions on a number of accounts, it says.

Sacilor did not give turnover figures for the six months, but production figures for the whole of the French industry show that output is sharply down this year. Up to the end of September production dropped by 12.2 per cent to 15m tonnes.

Usinor, has not yet published half-year figures, but M. Claude Etcheberry, the chairman, says that it will take it another two years to get back into profits.

Although a fervent advocate of private enterprise, M. Etcheberry admitted recently that nationalisation was inevitable in the French steel industry because it was the only way of meeting the companies' financial needs.

## Profits setback at Swiss Volksbank

By Our Financial Staff

SWISS VOLKSBANK, the biggest of the second rank in Swiss banks, reports reduced profits for the first nine months of 1981.

In the latest quarterly report the bank explains that it has been hit hard by reduced trading in gold, combined with rising costs and a continuation of inadequate interest margins.

The bank says that no interest business has been largely profitable but the continuing shift from having deposits to higher yielding investments leaves interest margins under pressure.

Volksbank's nine-month profits totalled SwFr 60m (\$86m), from which it paid a unchanged dividend of SwFr 7.25 a share. Balance sheet total at the end of September stood at SwFr 18.8bn, against SwFr 17.9bn at the end of 1980.

For 1980 the bank's gross income, net interest earnings and net commission totalled SwFr 330m. Profits from foreign exchange and gold trading last year were SwFr 87.5m.

Volksbank's nine-month report is likely to confuse further the reported trend of Swiss bank profits.

Two of the country's big three banks have recently announced expectations of higher profits for 1981, while the third—Credit Suisse—has told shareholders to brace themselves for reduced earnings this year.

## Bankcard severs its U.S. links

BY GRAEME JOHNSON IN SYDNEY

BANKCARD, Australia's only local credit card system, has severed its ties with the two major U.S.-based charge card operators, Visa International and Mastercard.

At the same time Australian Bank has indicated it may challenge the rest of the banking industry as head of a consortium of financial institutions with a rival to Bankcard.

Australian Bank were it to go ahead, would be basing its proposed credit card around the international Visa card, which has been tied to Bankcard since last year.

In a statement announcing the termination of Bankcard's affiliation with Visa, Mr. Vic Martin, chairman of the Australian Bankers' Association, attacked the major U.S.-based charge card systems for undermining Bankcard.

But senior bankers yesterday agreed that Australian Bank's application to join Visa without joining Bankcard was the catalyst for the other banks' cutting away from the U.S.-based cards.

Mr. Bill Clendenin, Australian Bank's executive director for retail banking, said yesterday that his bank did not want to join Bankcard because it

wanted a multiple-use card and not just a credit card.

Australian Bank wants one card that would serve as a credit card, an automated teller machine card, a cheque guarantee card and a current account card. The bank had unsuccessfully approached Bankcard seeking to use Visa.

Bankcard has around 3m card holders along with 120,000 outlets accepting the card and gross total transactions last year were A\$2.17bn (US\$2.46bn). At present only 30,000 outlets accept Visa or Mastercard and they cater mainly for international travellers.

## Italy approves draft law on investment funds

By James Buxton in Rome

THE ITALIAN Government has finally approved a draft law to allow the introduction of investment trusts or common funds, after the settlement of a dispute between two economic ministers. The delay in approving the trusts, which the Milan stock exchange regards as essential if it is to revive after last summer's crash, caused an angry attack on the Government last week by Dr. Guido Rossi, head of the Consob, the bourse's regulatory authority.

Parliament must now approve the legislation, which could mean further delay. It has already considered such legislation three times in the past 20 years without passing it but this time the Government considers the issue more urgent.

The row between Sig. Nino Andreatta, the Treasury Minister, and Sig. Rino Formica, the Finance Minister, on how the funds should be taxed has been settled with the mediation of Sig. Giovanni Spadolini, the Prime Minister.

The company could use these tax benefits either by offsetting tax charges on future property sales arising from rail closures or by sheltering tax charges overhauling acquisitions, he added. One beneficiary would have been Sunbeam, the consumer durables manufacturer for which IC was outbid by Allegheny International this month.

IC is still looking for a consumer durables acquisition in either the U.S. or UK. If in

## IC Industries still seeks appliance maker takeover

BY TERRY BYLAND

PRESIDENT Ronald Reagan's Economic Recovery Tax Act will enable IC Industries to reclaim over the next five years about \$327m on investment in its Illinois Central Gulf Railroad.

Mr. William Johnson, chairman and chief executive, of IC, told analysts in London yesterday.

The company could use these tax benefits either by offsetting tax charges on future property sales arising from rail closures or by sheltering tax charges overhauling acquisitions, he added. One beneficiary would have been Sunbeam, the consumer durables manufacturer for which IC was outbid by Allegheny International this month.

IC is still looking for a consumer durables acquisition in either the U.S. or UK. If in

the U.S. it would need to have a substantial multinational dimension, Mr. Johnson said.

In view of the favourable tax situation under the tax act, IC has no immediate intention to sell Illinois Central Gulf. However, Mr. Johnson did not see the rail subsidiary as one of the likely survivors of the current wave of rail mergers but rather as "part of one of them."

Sale of the railroad was likely "when the time is ripe" perhaps in three years.

The company's railroad activities, de-regulated a year ago, were making a good profit out of low volumes. For fiscal 1981, rail profits of \$65m were expected with \$10.15m coming from property sales. In 1980 rail profits were 30 per cent of the group total.

## Dow Chemical in Japanese deal

By Our Zurich Correspondent

DOW CHEMICAL and the Japanese pharmaceutical concern, Itakura Seiyaku, have announced an agreement which will lead to the formation of joint-venture companies in both the U.S. and Japan.

While the amount of capital to be invested has not yet been decided, it is intended that the companies will engage in the manufacturing, registration, marketing and distribution of pharmaceuticals.

Operating agreements, which should be completed in the next half a year, foresee the inclusion of all Dow products appropriate to the Japanese market and all those from Itakura programme—except intravenous products—appropriate to the U.S.

Dow expanded its position in the pharmaceutical business earlier this year by the \$260m purchase of Richardson-Vicks, a worldwide pharmaceutical company.

This announcement appears as a matter of record only.

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## WORLD ALUMINIUM INDUSTRY

## When the growing had to stop

By Roy Hodson

UNTIL RECENTLY the world's aluminium companies had a great deal to be optimistic about.

For many years they held firm expectations of annual growth in aluminium sales running ahead of the world rate of economic growth. In most years events came to pass as they had predicted. So they ordered more aluminium plants, smelters and rolling mills, and extrapolated the sales graphs upwards to new dizzy heights for the years ahead.

Admittedly there was a price to pay for the seemingly unstoppable expansion of the industry. Continuing heavy capital investment caused the returns to shareholders to be well below the ruling levels in the metals and engineering sectors. But it was usually possible to find the cash for an industry investing so hard in expansion until now. The present recession is the deepest the industry has ever known.

It is still possible to find pessimists in aluminium who talk about "getting back on track" with annual growth in aluminium production of

becoming a deeply cyclical enterprise like its older competitor, the steel industry.

The chart, prepared by British Aluminium as part of an internal study, illustrates the argument. It shows how during each succeeding period of rising stocks since early in the 1970s the free market price for aluminium metal has moved sharply below the British Aluminium list price.

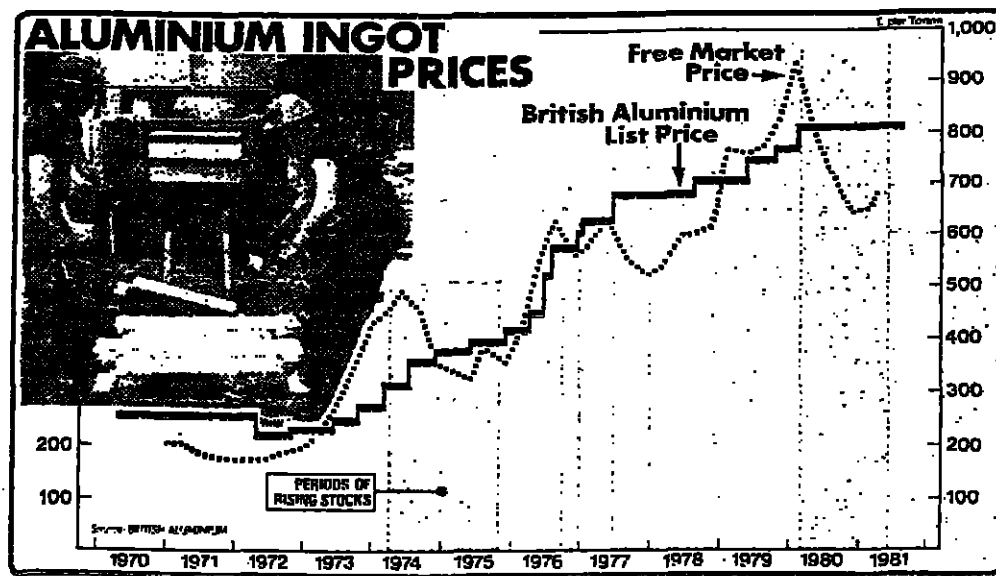
Four periods of rising aluminium stocks have been plotted during the last nine years. On each occasion the cyclical relationship of falling free market prices during an increase in stocks has become more apparent and price differences have widened.

For the last three years the London Metal Exchange has traded aluminium successfully in spite of the concerted opposition of the big producers in the early days of the scheme. The LME now has stocks of more than 100,000 tonnes of aluminium in warehouses. Although such a quantity represents hardly more than a blip on the total non-communist world trade of 13m tonnes a year the LME daily price has, nevertheless, established itself as a barometer which shows the increasing volatility of realisable aluminium prices.

Every aluminium producer has his list price. As the trading cycles in the metal have become increasingly vigorous, however, what has really mattered in the market place has been the level of discounts a producer is prepared to offer during periods of depressed free market prices.

Sometimes the divergences can be startling. On the same day that the London Metal Exchange shaved £19 off the price of a tonne of aluminium as part of a general reaction to gloomy stock markets worldwide, Alcan's British subsidiary was publicising a carefully-laid scheme to raise the price of its metal by £50 a tonne by cutting out discounts. Alcan sorely needs the extra money to offset some of its recent increases in manufacturing costs at its Lynemouth smelter, in the North-East, and the high cost of its raw materials priced in U.S. dollars.

The British aluminium industry is suffering acutely during the economic recession. Both of the leading smelting companies, Alcan and British



Bob Hutchings

Aluminium lost more than £1m a month each during the first half of the year.

Since then, conditions have worsened. Every significant company operating in the British market is currently losing money on its operations. British Aluminium and Alcan have struggled to obtain the best prices they can for metal exported from their smelters at Lynemouth and Lymington. The crunch came for the British industry in September when two companies—Anglesey Aluminium (owned two-thirds by Kaiser and one-third by RTZ) and Alcoa—decided that production must be cut in Britain.

The Anglesey smelter had been producing at a rate of 112,000 tonnes of ingot metal a year which was some 16 per cent beyond its rated output. The last few percentage points of its production were being achieved by purchasing power from the Central Electricity Generating Board at higher rates than the standard power contract. The standard cost of power to the smelter was fixed in the 1960s by the Wilson Government and is known to be at a preferential rate compared with the usual industrial tariff—although wild horses will not drag the actual electricity charge figure from either the Government or the smelter owners.

All three of the big British smelters built as a result of the Wilson power scheme were brought into production in the early 1970s at bargain basement prices compared with the national cost of such investments today. With the double benefit of their low capital charges and the preferential power rates they can produce

## FORECASTS FOR 1981

Ingot aluminium (millions of tonnes)		
	Output	Sales
North and South America	6.78	5.85
Europe	3.57	4.15
Africa	0.49	0.16
Asia	1.71	2.53
Australia and New Zealand	0.57	0.30
Total	13.42	12.99

Source: Anglo-American and Co., and Hargreaves and Williams

metal competitively with most of the European competition.

If, however, a future government decided to abandon preferential power allowances for the three smelters their future would immediately be in jeopardy. They cannot compete with the new Australian and Brazilian smelters and the Canadian smelters, using cheap power and often near to bauxite and alumina sources.

with a year ago. Meanwhile, forecast output during 1981 of some 13.4m tonnes is likely to exceed demand by nearly 0.5m tonnes. Unsold stocks of aluminium have been rising for more than a year and are likely to reach 3m tonnes (worth some £200m) before the end of the year. Servicing a debt of that magnitude is a daunting prospect and is sufficient to rob the majority of aluminium producers of much of their profits.

The big producers are all, to varying degrees, locked into big expansion schemes to produce aluminium in parts of the world where they have not operated in the past, but where they believe they have secured new sources of cheap electricity, the vital ingredient for the smelting of alumina into aluminium metal.

A first reaction to the disappearance of growth in the aluminium business and an actual decrease in demand for the metal has been to turn some of the more ambitious plans when and where such economies have been possible.

The Australian programme which was destined to make Australia the second biggest producer of aluminium in the world (after the United States) within 10 years has been savagely downgraded recently.

The Spector Report, which monitors the aluminium industry, is now forecasting annual growth rates of aluminium production in the non-communist world of between 1 and 3 per cent up to 1983, rising to between 4 and 5 per cent up to end-1985. During the past few months, about 1m tonnes of production capacity has been cut from Spector's projections for the size of the industry by 1986.

In many countries where there is cheap power, or bauxite, or both, plans are being laid for local aluminium production. In combination of Third World political and economic forces involved in that movement is likely to alter the present structure of world aluminium production. In the past three years the London Metal Exchange has opened the previously closed world of aluminium trading to a surprising extent. Pressure from developing nations to have a greater say in their fledgling aluminium industries is likely to provoke even more fundamental changes in the world of aluminium during the next few years.

## Lombard

## Deciphering Reaganspeak

By David Buchan in Washington

RONALD REAGAN is a genuine problem sometimes. On occasion, he seems either ignorant or incomprehensible. One such occasion was the October 16 Press interview he gave in which he appeared—to worried Europeans—to see Europe as a self-contained battlefield, where nuclear conflict could leave the U.S. unscathed.

Of course, it generally takes two to create a misunderstanding. Europeans are sensitive, that so much talk these days in Washington is of nuclear weapons for the European front—Cruisers, Pershings, Neutrons. Some of them are quick to believe the worst—that Mr Reagan is stockpiling nuclear weapons in Europe for a war from which the U.S. would somehow be insulated.

Mr Reagan means no such thing, as the State Department and White House eventually spelled out with some precision. But clear communication across the Atlantic is more important than ever, given the divergence in U.S. and European military and political philosophy, and Mr Reagan was anything but clear in his October 16 interview.

He was asked if a limited nuclear exchange between the U.S. and the Soviet Union was possible or whether escalation to all-out nuclear war would be inevitable. "I could see where you could have the exchange of tactical weapons against troops in the field without it bringing either one of the major powers to pushing the button," Mr Reagan replied.

A perfectly lucid answer, but dangerous—since it could suggest to Moscow that it could risk a local nuclear war in Europe without automatically bringing U.S. intercontinental missiles down on Red Square.

Mr Reagan felt the need to qualify this answer, in particular to assure allies he was serious about next month's start of negotiations with the Russians to reduce medium range weapons on both sides. But he totally floundered.

According to the White House transcript, he went on to say: "These are the weapons, these now what I call strategic, these theatre weapons, that are in the

theatre of war, potential war, but would be used strategically, that we want the weapons, and that's what we're going to start talking about on November 20." (Mr Reagan meant November 30).

Much of the interview was unfortunately in the same vein of jargon, and not being in plain English could not be translated into plain French, German, Dutch or Italian.

Now, Mr Reagan is a very good communicator of a script. The public reaction to his televised speeches—much of his own drafting—on the economy attest to this.

But, outside set speeches, he can be easily flummoxed. He is clearly aware of this. Sometimes he is implausibly overprepared, as on October 1 when he pulled out a quote from Ibn Khaldun, a medieval Arab sage, to show the lineage of supply-side economic theory.

Caught unawares by a random question at White House Photo Opportunities, Mr Reagan often cannot resist the temptation to attempt an answer. His aides are all too well aware of this and frequently tell him "you don't have to answer that."

Last year the cartoonist Doonesbury conducted his readers on an unkind tour around Mr Reagan's brain. Our tour ends in the pre-consciousness, the mind's great staging area. It is here that Reagan's subconscious thoughts lie poised for admittance to full consciousness, where they can then be analysed and edited.

In recent years, however, campaign pressures have forced Reagan to save time by circumventing this last critical stage of the intellectual process. As a consequence, many of Reagan's ideas on subjects ranging from tree pollution to the Ku Klux Klan find full vocal expression the instant they occur to him.

This highly partisan jibe had enough of a grain of truth in it to be slightly frightening, even at the time. Now that the President is dealing with nuclear weapon policy, the need for reflection, careful phrasing and precision is all the more important.

## Letters to the Editor

## It is nearly time to come to a decision on Berec

From Mr L. Orchard

Sir—The time is fast approaching when the shareholders of one of the largest and most successful battery companies in the world have to make a decision either to stick with their investment or sell-out at a "catsmeal" price in a financial group whose success to date has been achieved by buying companies and moulding them into a financial conglomerate. I refer to the Hanson offer to Berec shareholders.

In the highly technical field of electro-chemical systems the Berec Group has one of the best research teams in the world which has enabled it technically not only to keep up with rapidly advancing technology, but also to initiate new and improved products.

Research, as we all know, costs money. Berec has always had a further problem in that the scale of its manufacturing operations needs support from a substantial engineering division, whose function it is to design plant unobtainable else-

where, to put together very accurately battery systems at speeds of many hundreds per minute—such developments take several years. In the last few years no fewer than four new primary systems have been developed, namely alkaline-manganese, silver oxide, zinc air and lithium, which has put considerable strain upon the Berec research and development teams.

But that work is now more or less concluded and as the economies of the world pick up Berec is ready to take full advantage of increasing markets and further advances in the development and use of battery operated products.

Both its markets in the 110 different countries in which it trades, and its profits, should show substantial increases without any assistance from Hanson.

Hanson recognises this and that is why it is trying to acquire Berec while Berec's share price is low—depressed by poor financial results in the last two years and by the depressed state of the London Stock Exchange.

Having spent more than 40 years in the battery industry I know it better than most, and I also know its great potential. I therefore, say in my fellow shareholders in Berec, "What can Hanson do for Berec that Berec cannot do for itself?" Answer—nothing.

We are being pressurised to relinquish our interest in future Berec profitability in favour of sharing it with existing Hanson shareholders, without Hanson making any contribution whatsoever to that future prosperity.

Through the courtesy of your columns, Sir, I wish to alert Berec shareholders so that they do not fall into the Hanson trap of parting with a very good asset on account of vague assurances from the chairman of Hanson. Do what I am doing. Drop the Hanson paper in the wastepaper basket where it belongs.

L. W. Orchard,  
The Maltrags,  
High Street,  
Crickham,  
Maidenhead, Berks.

## Increased instability with Cruise missiles

From Mr G. Strang, MP.

Sir—(Ian Davidson's observation (October 26) that "there are characteristics in the latest generation of weapons which tend to make the situation less stable" is something of an understatement.

He rightly focuses on the ominous development of a U.S. counter-force strategy which implies a Western first strike at the Soviet Union. If American missiles are to knock out Soviet missiles before they leave their silos, they must clearly have to be fired first. Counterforce undermines deterrence.

The deployment in 1983 of U.S. cruise missiles in the UK and other western European countries would be a further lurch towards increased instability. Because land-based cruise missiles are intrinsically unverifiable, their deployment would virtually put an end to the prospect of effective arms control and reduction.

Prime Minister Margaret Thatcher should advise President Reagan that if he does not negotiate "a deep-cut SALT III" with President Brezhnev within the next year or two the campaign for nuclear disarmament throughout western Europe will be unstoppable.  
Gavin Strang  
House of Commons, SW1.

## No substitute for profits

From Messrs G. Edwards, F. Beldern and W. Poeton

Sir—Your leader "No substitute for profits" (October 26) doesn't seem to take account of the fact that profits are the result of long-term finance.

Consider a project earning say 30 per cent p.a. If a seven-year loan is available at 8 per cent net, this project is profitable, as the repayment of capital and interest only requires an annual repayment of 19.21 per cent—well below the 40 per cent repayment as at present.

Furthermore, it was the group's findings that some of our plant companies were completely over-capitalised in the UK and did not wish to borrow money. We concluded that less competition creates complacency, and was a positive cause of lower profits.  
George Edwards, E. A. Baldwin, W. G. Poeton  
(Members of the Grylls Study Group),  
c/o 22 Castleton Road,  
Widford, Essex.

## Incomprehensible to the non-accountant

From Mr D. Goch

Sir—Professor Myddelton (October 23) has pursued a long and tedious campaign to have constant purchasing power accounting reinstated in place of its usurper, current cost accounting.

The system of current cost accounting was adopted as a child of political expediency and it is sad that the accountancy profession lacks the moral conviction to stand by CPP as its own first choice. Indeed, the Sandilands committee acknowledged in its report that it was the system most favoured by industry.

Judged by the views expressed in many annual reports, current cost accounting is short on cost-effectiveness and long on complexity. Those who make the case that historic cost accounting no longer provides a sound base for preparing financial statements do not enhance their credibility when they advocate CCA as the best alternative—built, as it is, on shifting sands of subjective judgments.

More to the point, published accounts are becoming, as a consequence, ever more incomprehensible to the non-accountant. Anyone who doubts that view should heed the findings

of the recent research report on a project that sought to assess the degree of understanding of financial statements within a sample population of financial analysts, investment managers and others who would be expected to use annual reports in their daily work.

Constant purchasing power accounting at least has the virtue of being a system of inflation accounting— which CCA never will be.

Desmond Goch,  
4 Paddock Wood,  
Harpden, Herts.

## Could recovery be sustained?

From Professor H. Pick

Sir—One of the UK's recurring problems during periods of fast economic growth has been "overheating." This, as readers will know, is an imbalance between sectors of the manufacturing industries which leads to supply shortages and therefore to a restraint on output.

I was reminded of this fact by the headline in October 26 front page news summary, announcing an "Economic boom by 1983 forecast" by a Liverpool University research group.

The UK's manufacturing

industries have contracted during recent years. Could your paper, or any of its readers, supply statistical information on the productive capacity of the remaining capital stock which would indicate whether or not this is sufficiently in balance to sustain an acceptable rate of recovery in output? If it is not, what would be the effect on the UK economy if the next period of world wide economic growth should also lead to a commodity boom?

(Professor) H. J. Pick,  
The University of Aston in Birmingham,  
Gosta Green, Birmingham.

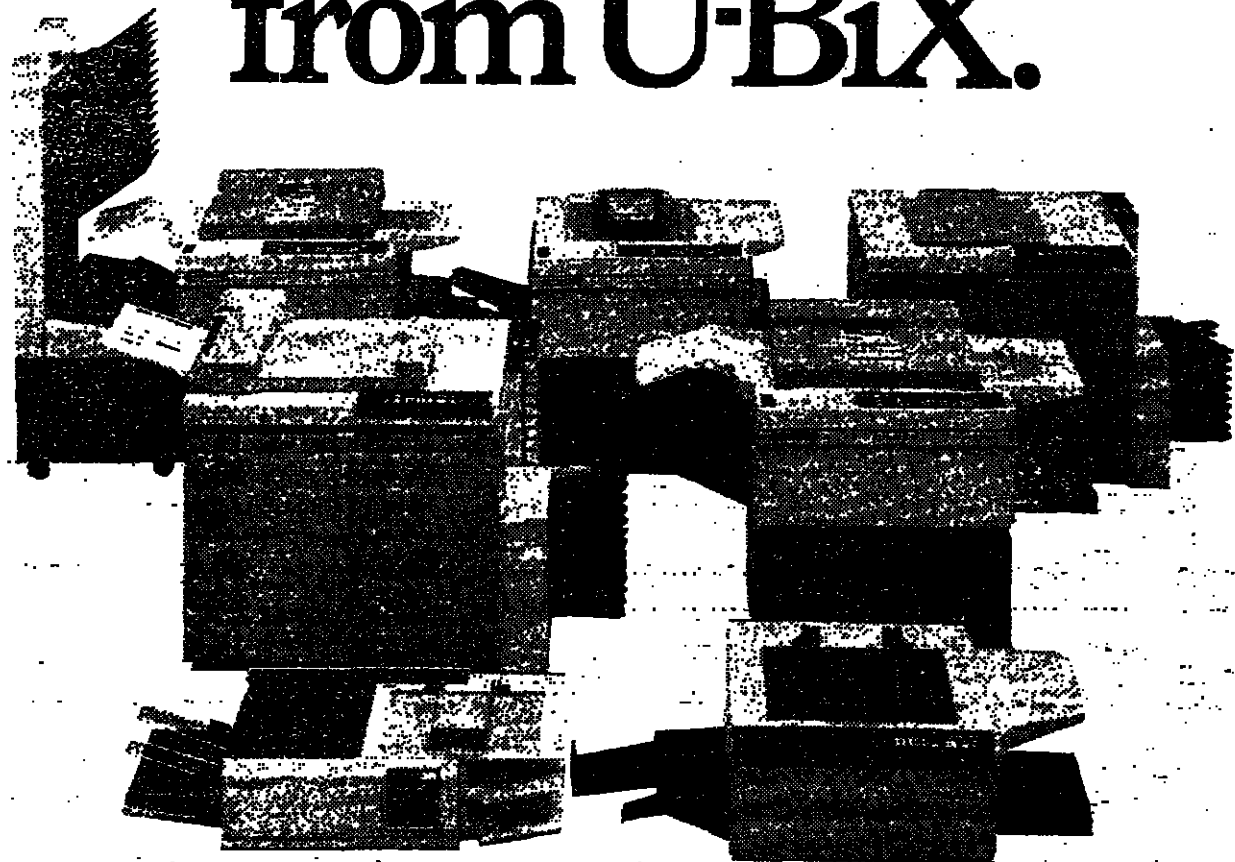
## Logic of claims over EEC membership

From Mr T. O'Brien

Sir—If some people, such as the director of the European Movement (October 26) wish to argue that the sale of North Sea oil is an advantage we derive from membership of the European Community, then others might as logically claim that an unemployment figure of 3m-plus is one of the disadvantages.

T. P. O'Brien,  
Innisfree, Seal Square,  
Selsey, Chichester, Sussex.

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## INDUSTRIALS—Continued

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
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**INSURANCE—Continued**[illegible]

## PROPERTY Cont.

[illegible]

## INVESTMENT TRUSTS CO.

[illegible]

## Oil AND GAS Continued

OIL AND GAS—Continued									
Stock		Price	%	Net	Div	Yld	P/E		
365	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
366	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
367	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
368	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
369	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
370	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
371	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
372	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
373	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
374	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
375	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
376	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
377	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
378	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
379	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
380	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
381	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
382	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
383	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
384	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
385	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
386	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
387	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
388	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
389	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
390	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
391	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
392	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
393	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
394	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
395	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
396	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
397	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
398	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
399	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
400	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
401	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
402	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
403	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
404	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
405	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
406	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
407	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
408	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
409	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
410	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		
411	1210	McGraw-Hill P. 25	132	0.0	0.0	0.0	0.0		

OVERSEAS TRADERS									
Stock		Price	%	Net	Div	Yld	P/E		
39	28	African Lakes	31	1.1	6.4	3.1	4.0		
39	52	Asian Trading	72	1.5	1.4	5.7	12.3		
192	140	Asiat. Agric. Ind.	157	0.15	1.4	5.7	12.3		
193	140	Asiat. Agric. Ind.	157	0.15	1.4	5.7	12.3		
39	10	Burford (Bass)	17	0.01	1.2	3.3	7.9		
387	97	Burford (Bass)	138	1.2	1.2	3.3	7.9		
237	160	Can. Nat. Ind.	280	0.8	1.8	2.5	1.7		
238	160	Can. Nat. Ind.	280	0.8	1.8	2.5	1.7		
412	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
413	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
414	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
415	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
416	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
417	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
418	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
419	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
420	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
421	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
422	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
423	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
424	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
425	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
426	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
427	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
428	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
429	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
430	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
431	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
432	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
433	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
434	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
435	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
436	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
437	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
438	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
439	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
440	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
441	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
442	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
443	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
444	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
445	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
446	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
447	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
448	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
449	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
450	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
451	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
452	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
453	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
454	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
455	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
456	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
457	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
458	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
459	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
460	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
461	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
462	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
463	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
464	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
465	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
466	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
467	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
468	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
469	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
470	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
471	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
472	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
473	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
474	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
475	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
476	259	Ch. & Duffus	1640	0.4	1.7	7.5	9.3		
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## MINES—Continued

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Wednesday October 28 1981

## Government will not intervene in BL dispute

By Philip Bassett and Peter Riddell

THE PRIME MINISTER made a firm declaration yesterday that the Government would not intervene in the BL dispute to stop next week's threatened strike over pay.

The firmness of Mrs Thatcher's statement, made on the eve of a BL board meeting today which will decide tactics to adopt in the face of a strike, increased fears on all sides that in spite of hopes of renewed talks the stoppage would proceed.

The Government is sticking firmly to a non-interventionist approach to the strike threat. The official line is that the dispute is entirely a matter for management and workers and that the Government should not interfere.

Ministers are keen to highlight the amount of Government money invested in the company and the responsibility which this places on the workers. Behind the public brinkmanship, however, Whitehall is evidently preparing contingency plans. Any decision by BL to liquidate parts of the company or to take similarly drastic action would require Government approval.

At Prime Minister's question-time in the Commons yesterday Mrs Thatcher faced strong pressure from Mr Michael Foot, the Opposition leader, who urged the Government to use its mediating powers and to intervene in the dispute.

Mrs Thatcher replied that "industrial relations are matters for the company, and that Government is not seeking to influence the company in that matter."

The Government wanted BL to succeed, she said, and this has been made abundantly clear by the huge sums of taxpayers' money invested in the company, amounting to £980m for this and next financial years.

The BL issue looks almost certain to be taken up this afternoon by Mr Foot in his opening speech in the debate on the Government's economic policies. Mrs Thatcher is expected to offer no initiatives.

Mr Foot was briefed on the dispute yesterday by senior BL union officials. Mr Tony Benn became involved. In a speech to Leyland Vehicles' workers protesting about threats to BL's truck plants he called for the removal of Sir Michael Edwards from BL's chairmanship.

The BL board is due to decide today whether to submit to the Government its corporate plan, seeking further state funding, and how to put into effect Sir Michael's threat to liquidate those parts of the company affected by next Monday's threatened strike over BL's 3.8 per cent pay offer.

Parliament, Page 10

## Weather

### UK TODAY

CLOUD and rain in the west will spread to all districts during the day. Generally cold.

London and S.E. and Central England, Channel Islands, E. Scotland

Sunny periods becoming cloudy with rain later. Max. 11C.

W. England, Wales, N. Ireland, W. Scotland, N. Scotland, Orkney and Shetland

Cloudy with rain, thunder at times and snow on high ground. Max. 6C.

Outlook: Changeable. Temperatures near normal.

### WORLDWIDE

	Y'day	Today	Y'day	Today
	midday	midday		midday
Algiers	15	12	Lisbon	13
Alexandria	20	18	Luxembourg	13
Amman	22	18	Madrid	13
Ankara	22	18	Moscow	13
Bahrain	22	18	Munich	13
Bangkok	22	18	Nairobi	13
Beijing	22	18	Naples	13
Bombay	22	18	Norwich	13
Buenos Aires	22	18	Osaka	13
Calcutta	22	18	Paris	13
Cairo	22	18	Perth	13
Cardiff	11	12	Rangoon	13
Cebu	22	18	Reykjavik	13
Colon	22	18	Rome	13
Dakar	22	18	Sao Paulo	13
Damascus	22	18	Seoul	13
Dhaka	22	18	Shanghai	13
Dublin	15	12	Singapore	13
Durham	15	12	Sofia	13
Edinburgh	15	12	Stockholm	13
Geneva	15	12	Taipei	13
Glasgow	15	12	Tel Aviv	13
Gibraltar	22	18	Tokyo	13
Havana	22	18	Toronto	13
Helsinki	22	18	Tripoli	13
Hong Kong	22	18	Tunis	13
Imbabura	22	18	Valencia	13
Jakarta	22	18	Vancouver	13
Jeddah	22	18	Vienna	13
Johannesburg	22	18	Zurich	13
Kuala Lumpur	22	18		
London	15	12		
Lyon	15	12		
Manila	22	18		
Mexico City	22	18		
Moscow	22	18		
Mumbai	22	18		
Nairobi	22	18		
Paris	22	18		
Perth	22	18		
Rangoon	22	18		
Reykjavik	22	18		
Rome	22	18		
Sao Paulo	22	18		
Seoul	22	18		
Shanghai	22	18		
Singapore	22	18		
Sofia	22	18		
Stockholm	22	18		
Taipei	22	18		
Tel Aviv	22	18		
Tokyo	22	18		
Toronto	22	18		
Tripoli	22	18		
Tunis	22	18		
Valencia	22	18		
Vancouver	22	18		
Vienna	22	18		
Zurich	22	18		

C—Cloudy, F—Fair, R—Rain, S—Sunny, T—Thunder, N—None, M—Mist, H—Heavy, L—Light, V—Very, M—Moderate, S—Strong, W—Weak, E—East, SE—Southeast, S—South, SW—Southwest, W—West, NW—Northwest, N—North, NE—Northeast.

## IATA MEMBERS AGREE TO TACKLE UNAUTHORISED DISCOUNTING

# Tough line on cheap air fares

By MICHAEL DONNE, AEROSPACE CORRESPONDENT IN CANNES

THE WORLD'S airlines agreed yesterday at the annual meeting of the International Air Transport Association to take stern action against unauthorised cutting of fares.

The practice of discounting involves airlines, within and outside IATA, offering tickets for sale at well below face value or offering extra commission to travel agents. The customary IATA commission rate on tickets is 9 per cent; on discounted tickets the rates can be as high as 20 per cent.

After a long debate, over 100 IATA airlines approved a resolution designed virtually to outlaw discounting.

The resolution called on all members to take action in their own countries to ensure actual

fares are consistent with the officially published (and often governmentally approved) fares.

The decision to act on discounting is part of the airlines' campaign to combat rising losses. Unofficial estimates suggest that the practice deprives IATA members of several hundred million dollars a year.

The airlines recognise that they face an uphill struggle. In many countries discounting is not illegal and only the airlines and some travel agents complain about it. The public, benefiting from the cheaper fares that ensue, generally support the practice.

Even the UK Government, through the Department of Trade, has refrained from tak-

ing legal action against so-called "bucketshops" through which cheap airline tickets are made available.

In other parts of the world discounting is openly encouraged by governments, and many non-IATA airlines are supported by their governments in under-cutting the fares offered by member airlines. This is notable in the Far East and parts of South East Asia.

The extent of the problem was illustrated by the difficulties IATA airlines found in trying to devise ways at the Cannes meeting of beating discounting. At best they can only urge governments to cooperate. They have no direct way of penalising those which choose to continue discounting.

An attempt by some airlines to commit IATA to a plan for capacity control—seeking limits on the number of seats offered for sale—was rejected at the Cannes meeting yesterday. Some airlines believe that excessive capacity—too many seats chasing too few passengers—is a root cause of their mounting financial losses—and for some time have sought to achieve controls.

It was pointed out that control of capacity among the 111 member airlines would be almost impossible to enforce, especially as U.S. anti-trust laws forbid it. Pan American representatives, in fact, walked out after explaining that legally they could not participate in the discussions.

## BSR to cut 1,600 jobs at W. Midlands factories

By LORNE BARLING AND JAS. IN CRISP

BSR, the British record turntable, electronics and electrical appliances manufacturer, is to cut its already much reduced workforce of 8,000 by a further 1,600. In just over two years BSR has already axed 10,000 jobs.

The unions at BSR were told yesterday that orders for the rest of this year were "dreadful" and that the outlook for 1982 was very poor, with little chance of an upturn in world markets.

The latest jobs to go are at three West Midlands factories—Garratts Lane, Old Hill and Stourbridge—in the sound reproduction division. The factories, which employ 5,000, begin a three-day week on Monday.

In its heyday BSR dominated the world market in record changers, the turntables put into record players by other

companies, with a 75 per cent share. It achieved fame for its ability to sell to the Japanese, although 60 per cent of sales were in the U.S.

The company, which made a loss of £17.7m last year, was badly hit when the pound was strong against the dollar—one of the company's main strengths had been the low cost of its product. Though in the first half of the current year, to produce a £2.77m profit on sales of £66.83m, BSR recovered slightly, the more recent strength of the dollar appears not to have compensated for the collapse of the audio market. BSR has blamed the boom in video for the week demand for audio products.

Talks between the company and unions were continuing yesterday about how the reduction in manpower would be achieved. Mrs Peggy Walton, branch administrative officer of the

General and Municipal Workers' Union said: "The management have put the ball in the unions' court and asked us to come forward with proposals on how to cut the workforce."

She added that although there was no evidence that the cuts resulted from BSR's manufacturing activities in Taiwan and South Korea, this was a cause for concern in the long term.

In 1979 BSR bought a 20 per cent stake in Aster, a Hong Kong-based manufacturer of computer peripherals which it took over in April. This year it also bought Capetronic, which makes cassette recorders and other consumer electronics in factories in Taiwan and Chicago.

BSR's Far Eastern division now employs 5,000. Earlier this year Mr John Ferguson, chairman of BSR, said he hoped the division would have sales of \$500m (£276m) by 1985.

## Brazil shifts economic emphasis to agriculture

By Hugh O'Shaughnessy, Latin America Correspondent

BRAZIL plans a major switch in its development policies to emphasise agriculture and downgrade state-assisted industry. Professor Antonio Delim Neto, BSR's planning minister, said yesterday.

Professor Delim said: "We are changing the main thrust of development" and he forecast that while the overall economy would grow scarcely at all this year, growth in agriculture could exceed 10 per cent a year in the future.

On Monday he signed a \$370m export package for British companies with Mr John Biffen, the UK Trade Secretary. Brazil, with a population of 120m, is the biggest and most populous country in Latin America, and Britain's largest trade partner on the continent.

The Brazilian minister said that concern for Brazil's \$60bn (£33bn) foreign debt and the balance of payments was leading the government to give much greater priority to the farm sector, to the promotion of exports and to the development of domestic fuel resources. He criticised past state aid to industry as often misguided and inflationary.

Professor Delim, acknowledging that growth this year would be negligible, admitted that this would increase political strains in areas of concentrated unemployment. But he argued that agriculture could rapidly absorb labour. "The programme of growing cane for alcohol is today employing 400,000 people," he said. He added that in the past 12 months unemployment in the rural sector had risen from 700,000 to 900,000. "With agriculture we are opening up a new frontier," he said.

Professor Delim forecast that Brazil's current account deficit would reach \$11bn this year, down from the \$12.5bn of 1980. Next year with a trade surplus of \$2.3bn, this deficit could be pulled down to less than \$10bn if the price of imported oil and international interest rates were more favourable to Brazil.

So far this year Brazil has borrowed \$13.9bn from abroad, with up to \$1bn still to be raised. Next year's borrowings, he said, would not be greater in real terms than this year's.

Brazil was continually opening new sources of borrowing, including new Arab sources. He hoped Brazil would be able to make increased use of the international bond market next year. He indicated that Brazil would seek longer maturities for loans it raised in the international financial markets and would seek to reduce interest rates on such loans below the going market rates.

Talking of Brazil's major capital projects, Prof Delim said that state financing of the major Carajás mining complex had virtually been completed and that in 1985 it would begin to export 25m tons a year of iron ore to Germany, Japan and France. Referring to Acominas, the big steel mill for which Davy, the British engineering company, is a principal contractor, Prof Delim said it would be completed after the Siderurgica Nacional and Cosipa schemes, but added that he hoped it would be selling its steel by 1985.

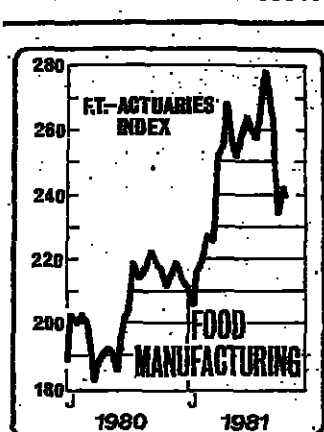
## Typists' action

A 16-WEEK strike over pay by 350 Liverpool Corporation typists, secretaries and machine operators could be called off pending an independent inquiry. The dispute will be referred to the national joint council for local authority staffs.

## THE LEX COLUMN

# Financing BBL's wooden leg

Index rose 3.2 to 465.0



A year ago Brooks Bond Liebig shares offered a high, safe yield and the backing of a very strong balance sheet. But the acquisition of Mallinson-Denny has pushed the debt/equity ratio, before a property revaluation, up from 19 per cent to 52 per cent, and the payoff could be some years away. So the yield has crept up—to 12.3 per cent at last night's share price of 48p.

For the year to June, BBL has reported a rise in profits from £38.0m to £41.7m. Mallinson was in for the past five months, and is shown to have made similar trading profits to those of a year earlier. As BBL devalued its shares, this does indeed show "considerable resilience" by the standards of the timber trade, perhaps. Mallinson's stocks were planned down before consolidation.

In any case, the acquisition did not cover its financing costs and since 48m shares were issued to Mallinson shareholders as well as £40m of cash, there is additional dilution at the level of earnings per share. Still, except for the plantation interests, squeezed between rising costs and a low auction price for tea, BBL's original businesses performed strongly in the second half. Low auction prices mean low blend costs and the UK retail price rise began to bite as volume recovered. Australia and Canada were strong and the fall in sterling was worth nearly £24m on the translation of overseas profits.

The recent rise in interest rates will hurt Mallinson's business as well as pushing up its finance costs, and even if group profits can be pushed slightly higher this year there will be further dilution from 12 months of the enlarged capital. Still, BBL has tied up its business considerably in the last few years, and profits are now at least arising in all the countries investors like to hear about.

In addition, last year's profits had a much lower stock element than the 1979-80 set, and current cost dividend cover moved up from 0.2 to 0.9 times. Even with a controversial acquisition to put the shares under a cloud, a yield 2 1/2 points higher than REM's looks too high.

## Mexico

Institutions fell over themselves to get into the Mexico Fund when it was launched, with great fanfare, in June. Since then, the Mexican stock market has slumped and the stock units, offered at \$12, have fallen back to \$8—a discount of about 10 per cent to net asset value. The managers of the fund have been locked into the market, since about 90 per cent of the assets must be invested in listed Mexican securities. If the Malaysians paid full underlying asset value, as in the

case of Guthrie, the price might be in the region of £10 a share, which compares with yesterday's unchanged 737p. Judging by the recent rerating of the parent against the HME plantation subsidiary, there is already some speculative premium built in. The risk is that under this pressure the company will reach an agreement with the authorities to transfer control of HME.

## Dupont

Withdrawal from the steel business has brought Dupont's revenue account back into the realms of the viable. Losses before taxation have been pared from £4.5m to £579,000 in the half year to July and the full year's deficit is likely to be held under £1m.

The elimination of steel trading losses and related interest payments accounts for the bulk of the improvement but there has also been a £1.1m swing into profit in furniture, resulting from last year's reorganisation of the Grovedown plant. But the trading position is still very precarious. In metal forming, losses have increased and more redundancies will be needed before the year end. The trading margin of under one per cent in furniture is hardly reassuring against the current consumer spending outlook.

## Harrisons & Crosfield

Harrisons and Crosfield's first half results have been dragged down mainly by the plantation interests, where the effect of lower commodity prices has been compounded by drought. So pre-tax profits for the group have fallen by a quarter to £20m. A measure of recovery in the current half means that the full year outcome may not be too far short of 1980's £51m.

The company still supports "greater participation by Malaysian (Bumiputera) investors." But that has been the position since the mid-seventies when talks with the authorities on the issue began. Since then the Malaysians have done more than talk with other groups, as Sime Darby and Guthrie have discovered.

So H & C, the last of the major UK-based estate owners, is looking increasingly vulnerable. And judging by the speed with which the Malaysians have been moving recently, resolution of the position is likely to come sooner rather than later.

Through Permodalan, the Malaysians already own 8 per cent of H & C. The Kuwaiti Investment Office has built up its holding to 10 per cent, and the KIO displayed its talents as a stalking horse earlier this year in the Trusthouse Forte bid for the Savoy. Furthermore there has been lively speculative demand for the shares from the East—holdings here have risen from perhaps 7 to 10 per cent in the past few weeks, according to market guesstimates.

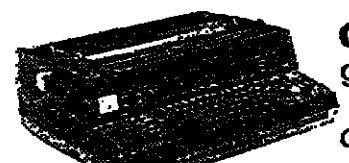
If the Malaysians paid full underlying asset value, as in the

## Fabrikat order

Fabrikat Industries, a small Midlands engineering group, has won an order worth over £10m to design, make and supply power distribution equipment to Saudi Arabia, James McDonald writes. The order is for about 150,000 transmission poles and associated ironwork and was won against competition from Japanese, French, Italian and Indian companies.

Fabrikat Industries has a total of five plants in the Nottingham area employing a total of about 230 workers. About 180 are employed in factories in Kirby-in-Ashfield and Mansfield, where the Saudi Arabian contract will be carried out. Fabrikat has an order book now worth about £13m and about 80 per cent of its production goes to overseas markets.

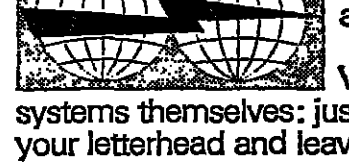
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